

CITY OF LEXINGTON



**Annual Budget
for
Fiscal Year
2016-2017**



CITY OF LEXINGTON NORTH CAROLINA

2016-17 BUDGET

For the Fiscal Year Ending June 30, 2017



MAYOR AND CITY COUNCIL

Newell Clark, Mayor

Donald R. Holt, Sr. – Ward 1

Tobin H. Shepherd – Ward 2

D. Linwood Bunce, II – Ward 3

L. Wayne Alley, Mayor Pro Tem – Ward 4

Tonya A. Lanier – Ward 5

John E. Horne – Ward 6

Frank D. Callicutt – At Large

James B. Myers – At Large

CITY OFFICIALS

J. Alan Carson – City Manager

Terra A. Greene – Assistant City Manager

John M. Overton – Director of Finance

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VISION

To work together with our citizens, customers and employees to create a city of recognized excellence with a high quality of life and unlimited economic opportunities.

MISSION

As the elected representatives and staff of the City of Lexington, we commit ourselves to work within state and federal laws to provide effective and efficient municipal services that are desired by our citizens and customers in order to assure a balanced quality of life, protection for our citizens, and planned economic growth. We will insure that our utility services are operated in a safe, effective and efficient manner and add to the quality of life of our community as well as provide for economic growth.



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CITY MANAGER'S BUDGET MESSAGE

May 23, 2016

Mayor and City Council
City of Lexington, NC

Dear Mayor Clark and City Council Members,

In accordance with North Carolina General Statutes, I hereby present you with the fiscal year 2016-17 proposed budget for the City of Lexington. Not unlike many communities across the nation, Lexington has many needs but limited funding resources. Nonetheless, throughout the budget you will see strong support of Lexington City Council's goals and guiding principles for governing.

External events and recent law enforcement incidents across the United States are affecting the recruitment and retention of quality law enforcement officers in agencies across North Carolina and the United States. Both local and state agencies are affected by these events and the influence on the recruitment and retention of quality law enforcement officers, as well as additional equipment expectations such as body cameras. Class sizes in Basic Law Enforcement Training at local and contiguous community colleges have experienced a dramatic reduction in the number of students. The competitive recruitment and hiring of police officers from other agencies has increased. The City of Lexington Police Department is experiencing these adverse impacts resulting in a 17% turnover rate; thus, funding measures are incorporated in this budget to address law enforcement compensation and invest in modernized equipment.

In preparing the budget, moderate personnel, operational and utility reliability investments have been made, while simultaneously leveraging debt, grant and private donation opportunities to mitigate citizen and customer impacts. However, a use of cash reserves in the General Fund was necessary in order to maintain service levels and to incorporate the goals set by the Mayor and Council members at their annual retreat in February 2016, especially given the negative impact of the 2016 property revaluation. Of particular note, the proposed budget of \$97 million is down from the current year by a margin of \$1.8 million, which is generally due to electric wholesale rate savings with the recent debt restructuring by NC Municipal Power Agency #1; countered by additional General Fund revenues and fund balance cash reserves being directed towards City Council's goals and initiatives including strategic investments in the "Re-creation of Recreation" master plan and to address the emerging pressures in law enforcement. To ignite progress towards the long range enhancements of recreational facilities in Lexington, multi-year funding is included to purchase the building to be transformed into an indoor recreation center, debt service for the newly renovated Lexington Aquatic Park (former donated Hillside Pool) and for the renovation of Holt-Moffitt Field and Washington Park including a splash pad, and professional services to facilitate preliminary design and citizen involvement in the remaining phases of the recreation master plan. Revenues are also directed towards City Council's goal of green initiatives to finalize the final year of a four year phase-in of the residential recycling rollout program. In addition, the budget includes \$500,000 for street resurfacing projects, which is identical to current year levels of funding in the General Fund.

With the nationwide impact on local law enforcement creating \$550,000 compensation and equipment cost pressures and a recent property tax revaluation within the last year lowering real property values by approximately \$45 million, there is a proposed \$.05 increase in the property tax rate to \$.65 per \$100 of assessed valuation in the budget. Each penny on the tax rate generates approximately \$146,000. The budget includes transfers made to the General Fund from the Electric and Natural Gas Funds of \$1.25 million and \$972,049, respectively. The proposed budget maintains existing City service levels; while enhancing efforts to pursue green initiatives and simultaneously makes pivotal investments in recreation and continued economic development focus designed to rebuild Lexington's economy.

Specific highlights of the proposed budget are discussed in detail on the following pages.

THE LOCAL ECONOMY AND BUDGET OUTLOOK

The proposed budget continues to be greatly impacted by local economic conditions. In the previous decade, the City suffered dramatic property tax and utility revenue losses from the closing of furniture and other manufacturing plants. These continuing impacts from industrial plant closings have reverberated throughout the City's budget long after the shut downs occurred. Since 2001, a total of twelve industrial plants closed and the City lost in excess of \$9 million in annual revenues and over 3,000 jobs. If all of the \$9 million in lost City revenues had to be replaced by property taxes, that property tax rate increase would be the equivalent of an additional 62 cents. Despite some positive signals of recovery, such as a \$23 million constructed Save-A-Lot distribution center and MasterBrand Cabinets \$12 million investment in the industrial park and a recent uptick in residential and commercial development, equal economic replacement value remains in the distance for Lexington.

Beginning with fiscal year 2016-17, the City expects an estimated additional \$350,000 in local option sales tax due to a redistribution by the State of NC. This additional revenue source is earmarked for economic development activities. The City receives several State collected local revenues that are partially based on State per capita distribution models and remain relatively flat; those being the local option sales tax, beer and wine tax, and the Powell Bill gasoline tax which supports 31% of the City's street maintenance budget. On a positive note, utility sales tax revenues are expected to increase by approximately \$132,100 over the current year.

The City took a significant step to control its own economic future by purchasing the Lexington Furniture Industries Plant 1 (LFI Plant 1) property for \$1 million with payments paid out from November 2006 through July 2008. Plant 1, which has been closed since 2003, contains 18 acres of land and over one million square feet of building space and is located adjacent to the heart of the Uptown District of Lexington. The City faced real threats of declining appearance and tax base due to the expected acquisition of the property by absentee ownership if the City decided against the purchase. This acquisition had an effect on the City's financial flexibility and the task of redevelopment of the property continues to have financial impacts on City budgets. City Council appointed a commission of capable citizens to focus on the redevelopment of the LFI Plant 1 property whose work was completed in 2014, of which the comprehensive planning documents for the identified 'Depot District' are now being used to solicit business redevelopment and pave the way for passenger rail stop. Fortunately, the infusion of \$118,451 of rental income from leased warehouse space to tenants is included in the proposed budget to offset the costs of selective demolition, site preparation and redevelopment efforts in the Depot District. Recently, Bull City Ciderworks landed in 2015 as an anchor tenant and a \$200,000 donation from a local business in 2016 is igniting the construction of an amphitheater in the Depot District. In 2011, the City was awarded a \$700,000 federal grant to begin the planning phase of a multi-modal transportation station for a passenger rail stop in the Depot District which encompasses the LFI Plant 1 property; the final architectural plan report was made available in 2014 at public

workshops garnering the attention of then NC Department of Transportation Secretary Anthony Tata, with the grant closure occurring in 2016. These planning efforts are instrumental to seek additional funding assistance for construction of a rail stop platform.

OTHER MAJOR IMPACTS

In addition to the local economy showing signs of recovery but remaining a bit sluggish, there are other factors that have posed a significant impact on the budget. Unfunded federal and state mandates in Natural Gas, Electric and Water and Wastewater have affected the City budget collectively by \$490,525. Due to a federal mandated Distribution Integrity Management Program in the natural gas industry, the City is incurring costs for public awareness and a natural gas system routine inspection and pipe replacement program. Over the course of the next few years, electric customers will continue to pay a surcharge for the State environmental provision that went into effect in 2008 which requires power companies to develop 10% renewable energy sources such as solar and wind in their portfolio. Finally, the State dictates certain water quality requirements that the City has to meet at the water plants and in setting aside a replacement funding source for the wastewater collection and water distribution system.

Weather and economic conditions have a profound impact on utilities' operating costs and revenues. Moderate winters, industrial load loss from plant closings, energy efficiency trends and drought conditions can affect utility rates to customers and create challenges projecting revenues for the utility funds for budgeting purposes. For example, industrial consumptions for City electric service have lowered by 82 million kWh or 74% since 2001. To compound customer rate pressures, the North Carolina Municipal Power Agency No. 1 (NCMPA1) has implemented multiple wholesale electric rate increases in the past several years. However in July 2015 and July 2016, electric customers received a 2.7% and will receive another 2% average retail rate decrease, respectively. The electric rate relief is made possible by NCMPA1 restructuring outstanding debt in June 2015, which relieved purchased power cost pressures to the City. The fixed wholesale power costs represent 79% of the electric utility budget; reinforcing the significant impact the wholesale rate received from NCMPA1 has on the City's financial inability to absorb cost increases. Future wholesale rate cost impacts to electric customers is also mitigated by the NCMPA1 continuing the transition to 'true up' the allocation of demand costs across the agency members over the course of several years between 2013 and 2021.

A total of nine partner agencies and commissions requested funding for Grants to Agencies totaling \$275,900, which was reduced to \$235,900 in the proposed budget but includes new partner funding to the Davidson County Transportation Fund to sustain the bus route in Lexington. The General Fund subsidy of \$318,584 for the golf course covers the annual debt service of \$168,584 for the course renovations and includes an additional infusion of \$150,000 for golf course maintenance and operations. These factors, plus the strategy implemented to address the nationwide impact on law enforcement, the recreation master plan, continued economic recovery and utility system reliability, account for the major differences between the current year budget and the proposed 2016-17 budget.

The Mayor and City Council have demonstrated leadership and vision in making investments in Lexington's new economy in the aftermath of financial challenges.

CITY MANAGER'S STRATEGY IN PREPARING THE PROPOSED BUDGET

In preparing the proposed budget and analyzing the forces at play, answers to the following questions helped determine the general direction for the proposed budget:

- Can key investments in service levels and partnerships be made in the face of law enforcement adversity and economic challenges while continuing the City's progress forward?

- How can the budget framework fund City Council's goals and priorities and invest in a new economy and an improved quality of life with special emphasis on the "Re-creation of Recreation" master plan for City of Lexington citizens?
- How does the City strike a financially balanced approach to continue to jumpstart the new economic direction, further the City's brand and expedite development in the Depot District?
- What impact will the loss of revenue from the property tax revaluation have on the City's budget?
- What impact will unfunded federal and state mandates have on the City's budget?
- What impact will wholesale electric rates have on utility customers?
- How can the City implement critical utility system reliability maintenance with minimal impacts to customer rates?
- What can the City do to take advantage of technology and reengineer government operations to find efficiencies in order to combat revenue losses?

Answers to these questions, along with City Council goals and other guiding principles, provided the framework for setting budget priorities.

Specifically, some key goals during the budget development process were to exhaust every opportunity to address City Council priorities, maintain and attract new jobs and investment while continue investing in public infrastructure where financially feasible; and restructuring government in order to find lasting efficiencies that limit budget and economic impacts on citizens and customers. In regards to the utilities, emphasis is placed on the need to operate each as a separate self-supporting business with an ongoing goal to add customers to spread costs over a larger customer base; which will help alleviate the rate burden for all utility customers in the long run. Maintaining system reliability in the utility infrastructure and leveraging the wastewater capacity asset for economic development strategic initiatives are of extreme importance to ensure service delivery and sustainability in the future.

In addition, staff continues to research investments in new technology to increase productivity and overall professional development of the workforce, ensure and improve customer service response, and lower or stabilize operating costs. Some restored level of investment is proposed to personnel pay and benefits, offset by strategic delayed funding for various full-time employees; all in an effort to enhance service levels in a struggling economy. The City has aggressively pursued and been successful in acquiring federal and state grants to help finance personnel, equipment and new initiatives; these resourceful efforts will definitely continue next year. It is important to note that the availability of drug forfeiture funds is virtually diminished due to legislative changes to the program.

The proposed 2016-17 budget is balanced with \$772,298 in fund balance, a decrease of \$520,524 from the current year. Fund balance, otherwise known as the City's General Fund savings account, is estimated to decrease by approximately \$1 million in the current year. The projected decrease to fund balance in the current year is primarily due to planned deficit spending towards the recreation master plan and unforeseen costs in construction projects, light replacements at Bingham Tennis Center and strategic investments to further Depot District redevelopment and passenger rail stop grant opportunities. Fund balance can be strategically used during disasters and difficult economic times to minimize impacts to citizens but must be preserved to maintain the financial integrity and debt credibility of the City. It is also imperative that at a moment's notice, the City is able to adapt to further economic deterioration or provide funding for unforeseen emergencies or opportunities like investing in infrastructure and incentives to bring about new jobs and investments for the community. Without these incentives and investments, the local economy may not recover.

Only by the willingness to understand citizen needs, bridge services to meet the needs of the community, and possess the vision to pursue bold actions that can compete and rebrand the image of this City can we hope to restore economic health and quality of life to our community.

BUDGET INITIATIVES AND SERVICE ENHANCEMENTS

Numerous short term and long term initiatives are funded in the 2016-17 budget. In order to reduce the cost of government and to be more effective in service delivery, the City is investing in new technology and implementing efficiency measures to reengineer government.

The City currently uses multiple platforms of antiquated technology to track critical work order cost of service information. Once a service order is generated, work orders are an internal accounting methodology used to aggregate the cost of the labor, materials and equipment used on public service and utility jobs. Work order cost information is imperative to request Powell Bill reimbursements and to maintain accurate asset values of the City's utility infrastructure. A comprehensive work order computerized system with funding of \$250,000 will be implemented in the coming budget year. Additional technological enhancements are included for sworn police officer body cameras, reservation software for parks and recreation services, and a water plant SCADA system upgrade for timely notifications with water line breaks in the amounts of \$15,000, \$20,000 and \$86,300, respectively.

City Council's goal of green initiatives will be realized in upcoming budget year 2016-17 with a \$105,000 investment included to expand the residential rollout recycling program to fulfill the final year of a four year phase-in period. On August 13, 2012, City Council accepted a State grant of \$12,600 for the City to implement a new automated rollout recycling program. The City matched the grant using revenues received through the Solid Waste Disposal Tax enacted in 2008 to purchase 500 95-gallon rollout containers to automate the program. Previously, the City primarily used 18-gallon bins. Most people who recycle regularly attest that their recycling has grown much larger than their garbage; thus, the need for the larger container and the need to automate. With the larger size of the rollout containers, collection is scheduled bi-weekly. With increased recycling efforts by citizens, the City can mitigate the cost of service by lowering landfill tipping fees. Four neighborhoods were included in the pilot program that was successfully implemented in January 2013. In January of 2014, 2015 and 2016, the City completed Thursday's, Friday's and Tuesday's collection routes, respectively. In upcoming budget year 2016-17, the City is expanding the program to include Wednesday's route which completes the program citywide.

In an effort to address a key City Council goal, a conceptual recreation master plan was introduced at the 2014 City Council retreat entitled the "Re-creation of Recreation." Key components of the vision to completely revamp recreational facilities and enhance participant recreational opportunities in Lexington are a result of the Parks and Recreation Facility Development Master Plan Study facilitated by Site Solutions in 2013, which included interactive public forums. Youth recreational opportunities in the community have been reiterated for over four decades and most recently reemphasized again by the citizen-led Strategic Planning Committee's *2020 Renaissance* plan. The "Re-creation of Recreation" master plan is recommended to be implemented over several years to mitigate the cost burden to citizens. The proposed 2016-17 budget includes \$105,000 funding to continue the five-year contract to purchase the building to be transformed into an indoor recreation center; \$53,941 debt service for the newly renovated Lexington Aquatic Park (former donated Hillside Pool) which opened in 2015; \$156,100 debt service for the renovation of Washington Park and Holt-Moffitt Field, with the scope of the splash pad improvements at Washington Park partially offset by a \$217,500 NC Parks and Recreation Trust Fund grant; and an estimated \$200,000 cash advance from the General Fund to begin preliminary design of the Radcliffe skate/bmx park and the indoor recreation center while facilitating

citizen involvement in the recreation master plan process for these new facilities. For more information, please visit the City's website at <http://www.lexingtonnc.gov/index.aspx?page=589>.

Given water main break activity over the last year, \$90,000 is included in the proposed budget to fund an engineering consultant to formally evaluate the integrity, reliability and any vulnerabilities of the water and wastewater system, as well as to identify future capital improvement needs and possible funding requirements with a rate study component. Grant funding is being sought to assist in this endeavor. The results of the study and ensuing funding strategy is identified as a priority to be reviewed for further action by City Council in future budget cycles.

Ultimately, seeking grant opportunities and making strategic investments in economic development, technological advancements and reengineering initiatives to seek efficiencies in the delivery of government services offer the best opportunities to create savings in City operations in the years to come.

CAPITAL EQUIPMENT AND OTHER CAPITAL ITEMS

Requests from City departments for capital purchases totaled over \$3.2 million. In order to balance the budget, substantial reductions were made to these requests. All City departments, with specific assistance offered by the Fleet Management department, continue to work together to extend the life of all vehicles and equipment and reduce the size of fleet to be maintained which has culminated in approximately \$900,000 in savings to date related to downsizing the City vehicle and equipment fleet.

However, some equipment needs must be funded in order to sustain efficient and reliable City services. The proposed 2016-17 budget includes \$1,345,659 for equipment and other capital items. The major items include \$242,000 to replace one bucket truck for reliable electric service response, \$100,000 to make improvements at Bingham Tennis Center, \$270,890 for pooled vehicle replacements now that all vehicles have been assigned for maximum utilization in the departments, as well as six police vehicles totaling \$179,220. In addition, capital of \$161,300, \$65,173 and \$60,100 is included in the Water and Wastewater, Natural Gas and Golf funds, respectively. Details regarding capital equipment and other capital items along with corresponding amounts for each department can be found located within this document behind the tabs for the various funds.

CAPITAL CONSTRUCTION PROJECTS

To bundle a finance offering more attractive to lending institutions in conjunction with the renovation of Washington Park and Holt-Moffitt Field, architectural design plans were completed and construction is underway for Phase II of the Lexington Utilities complex that has been in the pipeline for years. A total of \$3.3 million of electric building and \$2.3 million shared utility warehouse facility improvements was financed and leveraged as collateral along with the park improvements. Inadequate electric and warehouse facility needs and improved traffic flow for costly rolling stock at the Lexington Utilities complex are being addressed at a debt service cost of \$302,323 for the Electric Operations Center and \$229,897 for the Warehouse Center, which is shared by electric, natural gas and the water/wastewater utilities to store inventory that supports infrastructure with an aggregate value of over \$2 million.

ORGANIZATIONAL CHANGES AND EMPLOYEE BENEFITS

The proposed budget does not include funding for the City's "pay for performance" employee merit plan, which has not been fully funded since 2007-2008. Without merits in the proposed budget and in an effort to regain some ground with market pressure, the City's pay plan does include a recommended 3% cost of living adjustment (COLA) for employees delayed until October 2016 at a cost of \$331,392, which will increase the grades for new hires by 2%. City employees have only received COLA pay adjustments five out of the last eleven years. The measured amounts budgeted in pay and benefits are

necessary to mitigate the declining revenues from the property tax revaluation and post-recession status of the local economy.

The cost of employee longevity pay remains funded at \$290,936. Longevity pay is a percentage of gross salary that is paid to eligible tenured employees in December. The percentage ranges from 0-2.5% based on years of service. Employees become eligible for longevity after completing three years of continuous service with the City. To help counterbalance rising health insurance costs, the first phase of a comprehensive multi-year plan for health insurance benefits is enacted in the coming year requiring additional contributions from employees and retirees for their health insurance premiums.

Funding dedicated to a 401K City contribution of 2% for all employees, with the exception of sworn police officers, was suspended beginning July 1, 2009 and continues being suspended in the coming budget year resulting in over \$250,000 savings next year. North Carolina General Statutes require the City contribute 5% for sworn police officers; thus, that funding will continue in the coming year. Effective July 1, 2016, the Local Government Employees Retirement System Board of Trustees is including moderate increases in the base employer contribution to 7.35% of payroll for general City employees and 8.15% of payroll for law enforcement employees.

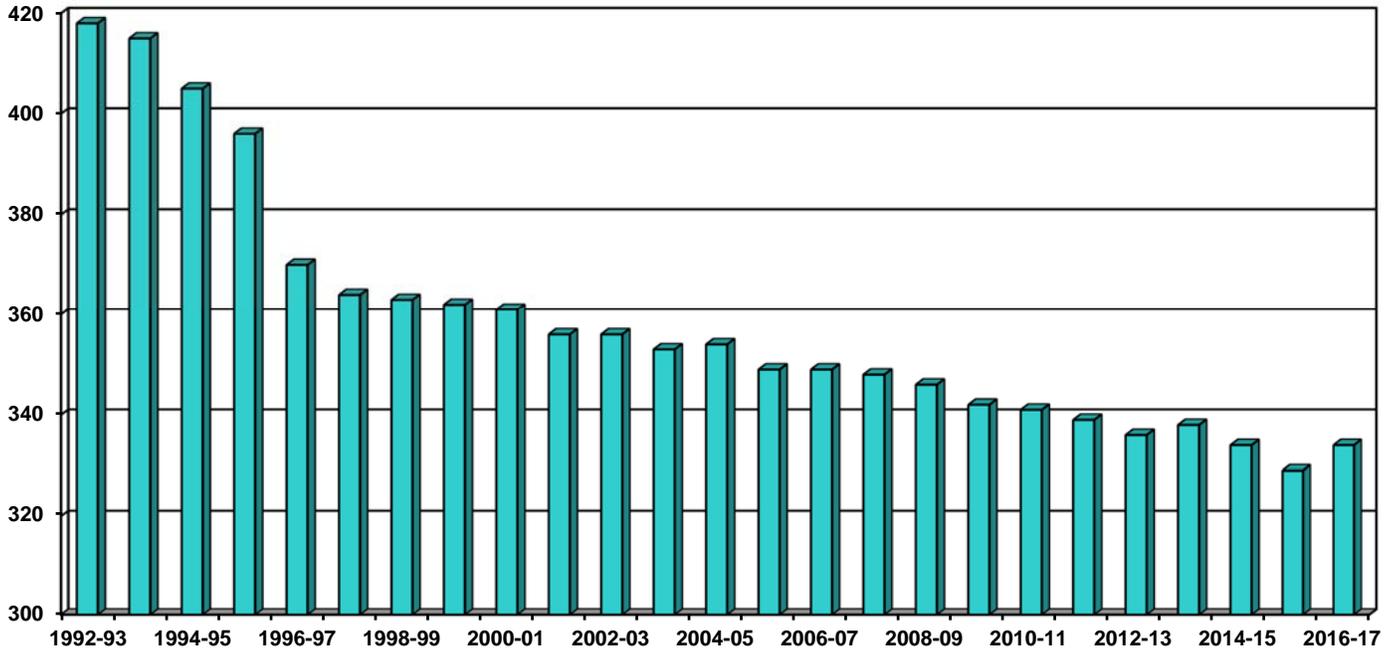
The proposed budget includes the deletion of three full-time positions via attrition, net of the addition of seven full-time positions throughout the following departments: Public Buildings, Police, Fire, Public Works, Golf and Fleet Services. The net effect of total full-time positions will be increased from 330 to 334. Additionally, funding for five full-time positions were delayed in the proposed budget to mitigate cost pressures.

External events and recent law enforcement incidents across the United States are affecting the recruitment and retention of quality law enforcement officers in agencies across North Carolina and the United States. Both local and state agencies are affected by these events and the influence on the recruitment and retention of quality law enforcement officers, as well as additional equipment expectations such as body cameras. Class sizes in Basic Law Enforcement Training at local and contiguous community colleges have experienced a dramatic reduction in the number of students. The competitive recruitment and hiring of police officers from other agencies has increased. The City of Lexington Police Department is experiencing these adverse impacts resulting in a 17% turnover rate; thus, funding measures are incorporated in this budget to address law enforcement compensation and invest in modernized equipment.

The City of Lexington conducted a starting pay salary study for Police Officer I's at 38 law enforcement agencies in North Carolina. Included in this study were benchmark and surrounding agencies. The average starting pay for these 38 agencies is \$35,086. The City of Lexington's current starting pay for a Police Officer I is \$31,666 and is recommended to bring current police officer pay that is under \$35,000 to a minimum of \$35,000 and maintain equitable pay spread. In accordance with the current City of Lexington Personnel Policy, the recommended reclassifications will result in 5% pay increases for current law enforcement officers in the respective positions. All current Police Officer I's and four Police Officer II's receive more than a 5% increase in order to bring minimum pay for current officers to \$35,000 and maintain equitable spreads in pay. These measures are recommended at the May 23, 2016 City Council meeting in an effort to expedite resolution to law enforcement turnover concerns.

As depicted by the graph below, the City has eliminated 90 full-time positions, an annual rate of reduction of 21% over the 24 year period. These reductions have been achieved by a combination of automation, new technology, outsourcing, restructuring and the effective use of part-time employees

and interns. For a detailed position count by fund and department, please refer to pages 9-10 of this document.



TRANSFERS BETWEEN CITY FUNDS

The Electric Fund and the Natural Gas Fund transfer monies to the General Fund each year, which helps balance the General Fund budget. These transfers serve as dividends to municipalities that own and operate utilities locally. The transfer in the current year for the Electric Fund is \$1.275 million, while the transfer for the Natural Gas Fund currently stands at \$939,882. The Electric Fund transfer decreases in the proposed budget for 2016-17 to \$1.25 million as a good faith effort to invest in electric system reliability; while the Natural Gas Fund transfer is budgeted at \$972,049, a \$32,167 increase. The expansion of the natural gas system allows for the increased transfer. The budgeted transfer amounts for fiscal year 2016-17 have been thoroughly reviewed according to the State of North Carolina’s established guidelines, which govern the recommended dividend amounts transferred from utility funds to the General Fund.

The General Fund transfers monies to the Golf Fund if needed to balance the Golf Fund budget. The proposed budget includes a subsidy transfer of \$168,584, which covers the debt payment on the golf course renovation loan from 2003. This debt will be paid off in 2018. Also included is a \$150,000 additional infusion to support golf course maintenance and operational needs.

CONTINGENCY

The 2016-17 proposed budget contains one contingency appropriation in the Electric Fund in the amount of \$245,180 as a planned addition to build electric cash reserves that register below the municipally owned utility averages in the State of NC.

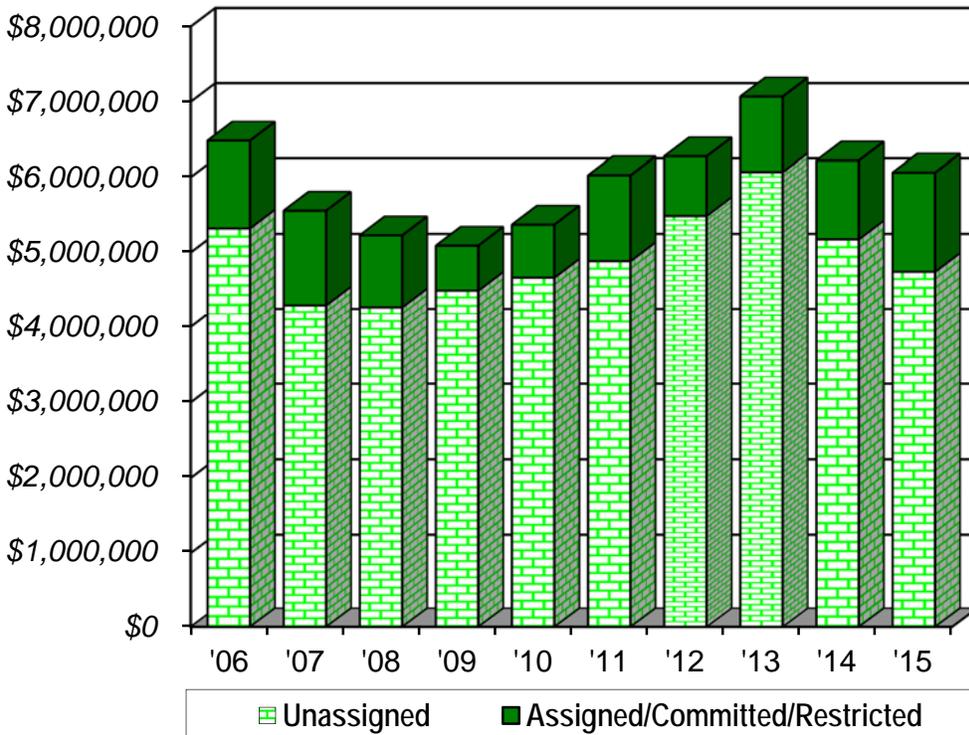
In the General Fund, the City will rely on a strong fund balance to cover any unexpected events, emergencies, or economic development opportunities. The following table estimates available fund balance in the General Fund for next fiscal year.

FUND BALANCE PROJECTION

Unassigned Fund Balance 6/30/15 (24%)	\$ 4,744,018
Fund Balance Appropriated for FY 2015-16	1,292,822
Projected Reclassification from Fund Balance Restricted by Statute for FY 2015-16	809,920
Projected Revenues for FY 2015-16	21,249,132
Projected Expenditures for FY 2015-16	<u>(22,858,373)</u>
Projected Unassigned Fund Balance 6/30/16	<u>\$ 5,237,519</u>
Projected Fund Balance Available for Appropriation for FY 2016-17	\$ 5,237,519
Divided by General Fund Budget for FY 2016-17 (less administrative charges)	\$ 22,720,029
City of Lexington Fund Balance Percentage Projection (target goal 25-32%)	23%
Projected Fund Balance Available for Appropriation for FY 2016-17	\$ 5,237,519
Less Recommended Appropriation for FY 2016-17	<u>(772,298)</u>
Remaining Fund Balance Available for Appropriation	<u>\$ 4,465,221</u>

The City Council has consistently listed “maintain the City’s financial integrity” as one of its top goals. Fund balance is expected to decrease by approximately \$1 million in the current year. The following chart demonstrates the City’s strong commitment to healthy and consistent levels of General Fund reserves over ten years and the rationale for strategic intermittent reliance and rebuilding of fund balance.

HISTORY OF GENERAL FUND BALANCE AVAILABLE FOR APPROPRIATION



MISCELLANEOUS FEE CHANGES

The City practices controlling costs by assigning appropriate fees for services to citizens and customers using those services, as opposed to general citizen or customer based funding through taxes or utility rates. City staff has evaluated current fee structures and recommends changes to the following fees for the 2016-17 budget:

- Implement a security deposit to rent the Robbins Recreation Center for community activities
- Increase fees to recover costs for weekend and holiday burials at the cemeteries
- Implement expanded fees to recover electric costs for relocating service lines and poles
- Increase fees to recover wastewater costs for staff laboratory testing and monitoring mandated by the State of NC for industrial customers
- Increase fees at the municipal golf course and for the newly renovated Commons on the Green facility.

Please refer to page 160 (and the corresponding attachments) of this document for specific fee structures that will change and the corresponding amounts.

UTILITY RATE CHANGES

Continued stagnant consumptions in the electric utility are anticipated in the proposed budget year due to local economic conditions and plant closings, energy conservation and post-recession impacts. Key factors affecting the decisions to recommend changes to utility rates, as well as a brief synopsis of the rate changes are outlined below. However, please refer to page 160 (and the corresponding attachments) of this document for specific proposed rate structures.

Electric Rates:

Since July 1, 2001 due to plant closings, City electric industrial customer consumption has dropped by 82 million kWh or 74%. Despite the City's intense efforts to trim operation costs and delay system maintenance projects in the electric budget over the last decade or more, the City received over \$13 million in wholesale power cost increases from the North Carolina Municipal Power Agency No. 1 (NCMPA1) during that same time period. The fixed wholesale power costs represent 79% of the electric utility budget; leaving little financial flexibility for the City to absorb these cost increases in previous years. Initial projections for the 2015-2016 and 2016-2017 budget years indicated potential 5% rate hikes from NCMPA1, which could have adversely affected customer rates; however, this increase was avoided with the 2015 debt restructuring by NCMPA1.

Instead in July 2015 and proposed for July 2016, electric customers receive a 2.7% and 2% average retail rate decrease, respectively due to the successful 2015 NCMPA1 debt restructuring. Future wholesale rate cost impacts to electric customers are also mitigated by NCMPA1 continuing the transition to 'true up' the allocation of demand costs across the agency members over the course of several years between 2013 and 2021.

Proposed rate changes were prepared by ElectriCities' rate analysts and reflect the aggregate 2% electric rate reduction. Beginning July 2016, a typical residential customer who uses 1,000 kWh's per month will receive a monthly average of \$3.09 less on their utility bill. However, this may not be the exact percentage or dollar change a customer will see on a bill because the change in a customer's bill varies depending on consumption levels at various intervals of the year and the uniqueness of that particular account.

Given water main break activity over the last year, the proposed budget includes an independent vulnerability assessment for the water and wastewater system and line replacement funding, intended to identify future capital improvement needs and possible funding requirements with a rate study component. Grant funding is being sought to assist in this endeavor. However beginning July 2016, proposed increases to the water and wastewater base rates are included at \$1.50 and \$.50 per month, respectively. The results of the consultant study and ensuing funding strategy for any system improvements is identified as a priority to be reviewed for further action by City Council in future budget cycles.

RATE AND FEE IMPACTS ON RESIDENTS

With the nationwide impact on local law enforcement creating \$550,000 compensation and equipment cost pressures and a recent property tax revaluation within the last year lowering real property values by approximately \$45 million, there is a proposed \$.05 increase in the property tax rate to \$.65 per \$100 of assessed valuation in the budget. For a home that is valued at \$100,000, the proposed \$.05 tax rate increase will affect a City resident by \$50 per year or \$4.17 per month.

The July 1, 2016 average 2% electric rate decrease will affect each electric utility customer differently depending on their consumption levels of electricity and the uniqueness of each customer account. For a typical residential customer who averages 1,000 kWh’s per month, the bill will decrease an average of \$3.09 per month for a potential savings of \$37 per year.

The July 1, 2016 \$1.50 water and the \$.50 wastewater monthly base rate charge increases will affect each water and wastewater utility customer depending on the size of the meter, with commercial and industrial size meters bearing a higher prorated cost of service. For residential customers who receive both water and wastewater services, the bill will increase \$2 per month for a total of \$24 per year.

BUDGET COMPARISON

In summary, a comparison of the proposed fiscal year 2016-17 budget versus the current fiscal year 2015-16 budget is outlined in the table below.

**CITY OF LEXINGTON
BUDGET SUMMARY AND COMPARISON**

Fund	15-16 Budget	16-17 Budget
General Fund	\$ 23,929,085	\$ 24,991,302
Controlled Substance	89,152	84,680
Special Tax District	90,000	100,000
Electric Fund	51,967,136	50,634,511
Water & Wastewater Fund	8,863,961	9,696,926
Natural Gas Fund	13,237,331	10,698,509
Golf Fund	1,008,732	1,146,431
Total City Budget	\$ 99,185,397	\$ 97,352,359

The chief differences, leading to the \$1.8 million decrease from the \$99 million current budget to the \$97 million proposed budget, are generally due to electric wholesale purchased power cost savings with

the 2015 debt restructuring by NC Municipal Power Agency #1 and anticipated savings in the wholesale market cost of natural gas; countered by additional General Fund revenues being directed towards combating nationwide pressures on law enforcement through compensation and equipment investments, City Council's goals and initiatives including strategic investments in the "Re-creation of Recreation" master plan, and economic development initiatives. To ignite progress towards the long range enhancements of recreational facilities in Lexington, multi-year funding is included to purchase the building to be transformed into an indoor recreation center, debt service for the newly renovated Lexington Aquatic Park (former donated Hillside Pool) and for the renovation of Holt-Moffitt Field and Washington Park including a splash pad, and professional services to facilitate preliminary design and citizen involvement in the remaining phases of the recreation master plan. Finally, General Fund revenues are also directed to fund City Council's goal of green initiatives to complete the final year of a four year phase-in of the residential recycling rollout program.

SUMMARY AND CONCLUSION

The City's Annual Budget is the ultimate partnership between City Council, staff, citizens, customers and partners in the Lexington community. In the aftermath of tough economic times, the proposed budget reflects a balanced approach of limiting impacts to its citizens and customers, securing electric rate relief for utility customers; while simultaneously providing funding for a revitalized economic direction, the "Re-creation of Recreation" master plan, quality of life and green initiatives. The budgeted funding is weathering the storm of the local economy and revenue losses, while fulfilling the responsibility to maintain and protect important infrastructure and invest in a new Lexington economy and quality of life.

In conclusion, City Council's goals and general approach to governing remains highlighted in the budget for fiscal year 2016-17; those directives being to expand citizen involvement, employ and retain professional staff, pursue partnerships, proactively plan, make strategic investments, maintain financial integrity and take calculated risks.

The City Budget is City Council's Number One Policy Statement

- Economic development initiatives are pursued
- Service levels are set and service efficiencies sought
- Partnerships are nourished
- New technology is acquired
- Community's security is enhanced through public safety
- Retains and supports professional employees in delivering efficient and effective services
- Public infrastructure is built and maintained
- Recreation for citizens is enhanced
- Public health is guarded by recycling, waste collection and water resources
- Reliability of utility services and enhancements to emergency responsiveness is funded
- Key City services necessary to support local economy are maintained and enhanced
- City financial integrity is maintained to meet service and debt obligations
- Affordable housing and addressing community appearance is supported
- Improved quality of life is sought for all citizens

The budget is hereby formally presented to City Council at the May 23, 2016 City Council meeting and City Council is requested to set a public hearing date for June 13, 2016 at 7:00 pm in City Hall. After holding the public hearing and if there are no other changes, I recommend the fiscal year 2016-2017 City Budget for adoption by City Council.

Respectfully submitted,

A handwritten signature in black ink that reads "J. Alan Carson". The signature is written in a cursive style with a large, sweeping initial "J" and "C".

J. Alan Carson
City Manager



FACTS AND INFORMATION ABOUT THE CITY OF LEXINGTON, NORTH CAROLINA

History

The City of Lexington, North Carolina, was settled in the industrial region of North Carolina known as the "Piedmont Triad Area" in 1775. Lexington was incorporated in 1828 by the North Carolina General Assembly and became the county seat of Davidson County in 1847. Lexington has a long heritage in furniture making and "Lexington Style" barbecue.

Location

With a land area of 18 square miles, Lexington is centrally located in the heart of the Piedmont Triad Area; situated no more than 30 minutes from the cities of Winston-Salem, Greensboro, and High Point as well as the Piedmont Triad International Airport. Lexington is approximately 60 miles from Charlotte and approximately 90 miles from Research Triangle Park near Raleigh.

Geography and Climate

Lexington is just a few hours from the beautiful beaches of both North and South Carolina and less than 2 hours from a relaxing scenic mountain ride along the Blue Ridge Parkway. Closer to home, the Yadkin River borders Davidson County to the west with High Rock Lake serving as one of the primary reservoirs and one of the area's best recreational facilities. With January's average high temperature of 50 degrees, even the coldest month provides ample opportunity to get out and discover Lexington.

Population and Demographic Statistics

The Census 2010 population results record Lexington's population at 18,931. This revised population figure is a 1,213 or 6% decrease from the Census 2000 results. The population distribution is 52% female and 48% male, with 24.6% of the population under age 18 and 15.1% of the population over age 65. The median age in the City of Lexington is 37.4 years while the median age in the U.S. is 36.8. The population distribution by race is as follows: African American – 28%, Asian – 3%, White – 39%, Hispanic – 16%, Other – 11%, Two or more races – 3%. The most recent population estimates made by the NC State Demographer puts Lexington's population at 18,730.

The median household income is \$26,226. The March 2016 unemployment rate for Davidson County was 5.2%, compared to the State of North Carolina rate of 5.4%.

Government

The City has a Council-Manager form of government and is governed by an eight-member City Council consisting of two members elected at large and six elected by ward. The Council operates under the guidance of a popularly elected Mayor. Council members are elected on a nonpartisan basis for staggered four-year terms; and the Mayor is elected on a nonpartisan basis for a two-year term. The Mayor may vote only in case of a tie among members of the City Council. The City Council is responsible for establishing policy, passing ordinances, adopting the budget, appointing committees and hiring the City's chief administrative officer, the City Manager, and the City's legal counsel. The City Manager is responsible for carrying out the policies and ordinances of the governing board, for overseeing the day-to-day operations of the City, and for the appointment of the Department Heads who direct City staff to deliver the services and to meet the goals of the organization. The City provides a full range of services including police and fire protection, recycling and waste collection services, the construction and maintenance of streets and infrastructure, recreational activities including a municipally owned golf course, cemetery services, and utility services.

Utilities

The City of Lexington has been providing reliable utility services since 1904 and currently owns and operates four utility services: a water treatment and distribution system, a wastewater treatment and collection system, an electric distribution system, and a natural gas distribution system. These enterprise funds serve portions of Davidson County in addition to servicing citizens within the City corporate limits.

Transportation

Interstate and Business 85 pass directly through Lexington along with US 52, US 64, US 29/70, and NC 8. Other NC highways serving the Lexington area include Highways 47, 49, 109, and 150. The proximity to I-85 and US 52 places the City an hour or less from major population centers such as Charlotte, High Point, Greensboro, and Winston-Salem; and the City is just over an hour from the Research Triangle Park. For rail, freight carriers such as Winston-Salem Southbound and Norfolk Southern serve the area; and passenger access via Amtrak is only 15 minutes away in Salisbury or High Point. The City is working with the Rail Division of the NC Department of Transportation to secure a passenger rail stop in Lexington.

For air travel, the Davidson County Airport is located just 3 miles southwest of Lexington and can accommodate executive travel needs. A full taxiway to a 5000' x 100' runway paves the way for an airport that continues to expand. For commercial flight options, Lexington is approximately an hour or less from Charlotte-Douglas International and Piedmont Triad International in Greensboro, and just over an hour from the Raleigh-Durham International airport.

Public Safety

The Lexington Police Department maintains order and offers public safety services within its respective jurisdiction. The Police Department strives to be a very progressive law enforcement agency by continued training in fields such as fingerprints, firearms, investigative techniques, crime prevention, patrol procedures and community-oriented policing.

The Lexington Fire Department provides fire and life safety protection to the community twenty-four hours a day operating 3 fire stations throughout the City. The department has evolved the traditional mission of fire suppression to include: rescue services, hazardous material abatement and medical response. Additionally, the department provides decentralized, comprehensive education and fire code compliance programs. The Fire Department has a Fire Protection Class rating of 3.

Education

The Lexington City Schools system is an independent administrative school district comprised of six schools serving grades K through 12. Private schools are also available within the City limits. For higher education, Lexington hosts Davidson County Community College, which offers over 50 instructional programs to help prepare students for enhanced employment. In addition, located within approximately 90 miles from Lexington are over two dozen colleges and universities including well-renowned higher education institutions such as University of North Carolina at Chapel Hill, NC State University, Wake Forest University, Duke University, High Point University, and University of North Carolina at Charlotte.

Culture and Recreation

The North Carolina Legislature has designated Lexington as "The Hickory Smoked Barbecue Capital of North Carolina." Each year in late October, over 100,000 visitors experience Lexington first hand during the annual Barbecue Festival. The Barbecue Festival is held in Uptown Lexington on an eight-block stretch of Main Street. Over four hundred exhibitors sell everything from handmade crafts to homemade fudge. Five stages of entertainment showcase local and national artists. The festival is designed for people of all ages to enjoy and includes a special section of rides and games for children known as Piglet Land. Barbecue is served out of three main tents, two at the town square and another at the north end of the festival near Piglet Land. To expand the barbecue tourism attraction Lexington has to offer, a Barbeque Cook-Off made its debut in April 2011. Sanctioned by the Kansas City Barbeque Society, the event brought competitive chefs and judges from across the United States to Uptown Lexington. This event is poised to become Lexington's spring compliment to the annual Barbecue Festival that celebrated their 32nd anniversary this past year.

Internationally known artist Bob Timberlake, a Lexington native and resident, has a beautifully constructed gallery and welcome center just off Interstate 85 within the City limits. The gallery displays works of art as well as furniture and unique home décor items available for retail purchase. The gallery offers open houses throughout the year at which patrons can meet Bob Timberlake and have him personally sign their Timberlake collectables.

The excitement of NASCAR Sprint Cup racing can be found at the nearby Richard Childress Racing (RCR) Museum in Welcome, North Carolina. A patron can view many of RCR's greatest racecars along with famous machines from Indy car and the National Hot Rod Association. Richard Childress's personal collection of hot rods can also be spotted along with many trophies, awards, and unique memorabilia.

Richard Childress has anchored the west gateway entrance to the City with a 65-acre vineyard complex at the intersection of US Highways 64 and 52. This location also serves as the gateway to the Yadkin Valley, the only federally designated grape growing region in the State of NC. Childress Vineyards is a 35,000 square foot winery inspired by the Italian Renaissance architecture of rural Tuscany and produces approximately 40,000 cases of 9 varieties of premium European wines. The winery includes a banquet hall that can accommodate 500, a bistro, as well as a wine tasting room and gift shop. The winery includes another 15 acres comprised of a hotel and retail shop space known as Vineyards Crossing.

Several natural attractions complement the Lexington area. Bordering the western part of Davidson County, the Yadkin River offers a place for many to fish and boat. The river fills High Rock Lake in the southern portion of the county, where skiing and sailing are popular alternatives. High Rock Lake has hosted The BASS Masters Classic fishing tournament. In the southernmost part of Davidson County, Uwharrie National Forest can be found for hiking and mountain biking enthusiasts. Finally, Boone's Cave Park in western Davidson County is the area believed to have been one of Daniel Boone's homes during his adventurous life.

The City of Lexington provides an extensive list of recreational alternatives. City facilities include 24 public park properties, including 15 tennis courts, 7 ball fields, 5 multipurpose fields, 16 basketball courts, 1 volleyball court, over 2 miles of surfaced trail, 1 aquatic facility. In addition, the City of Lexington Parks and Recreation Department offers a year round program of recreational activities for youth and adults, including two city-wide festivals.

Completely renovated in 2004, the City's municipally owned 18-hole championship golf course rounds out the list of recreational activities. Lexington Golf Club was voted "Top 5 Public Renovations of the Year for 2004" by Golf Inc. Magazine, a highly regarded trade journal in the golf industry.

Recreation in the area is further enhanced by the City's proximity to exciting professional and collegiate sporting events ranging from Carolina Panthers and Charlotte Hornets professional football and basketball to Atlantic Coast Conference basketball at top notch programs such as the University of North Carolina at Chapel Hill, Duke University, NC State University and Wake Forest University.

Healthcare

Medical services are readily available in the City of Lexington. Within Davidson County, there are more than 150 doctors in specialties ranging from internal medicine to neurology. Wake Forest Baptist Health Lexington Medical Center provides a full complement of modern health care services. Other nearby medical facilities include Novant Health Thomasville Medical Center, Veterans Administration Medical Center in Salisbury, High Point Regional UNC Health Care, and Wake Forest Baptist Medical Center in Winston-Salem, a world-renowned teaching and research hospital offering general care as well as specialized treatment.

Schedule of Top Ten Taxpayers for Fiscal Year Ended June 30, 2015

<u>Taxpayer</u>	<u>Type of Business</u>	<u>Assessed Valuation</u>	<u>Rank</u>	<u>Tax Levy</u>	<u>Percent of Total Assessed Valuation</u>
Kimberly Clark Corp. (1)	Tissue Products	\$ 83,522,002	1	\$ 501,132	5.42%
Moran Foods Inc.	Food Distributor	24,477,434	2	146,865	1.59%
Jeld-Wen Inc.	Windows and Doors	22,814,893	3	136,889	1.48%
Windstream	Communications	21,449,639	4	128,698	1.39%
Vitacost.com Inc.	Online Retail	19,512,027	5	117,072	1.27%
Wal-Mart	Retail	15,102,641	6	90,615	0.98%
NewBridge Bank	Banking	14,899,523	7	89,397	0.97%
Chesapeake Printing & Packaging Co.	Printing	8,757,309	8	52,544	0.57%
Parkdale Mills Inc.	Textiles	8,099,265	9	48,596	0.53%
Childress Winery & Vineyards	Viniculture	7,975,196	10	47,852	0.52%
Total		<u>\$ 226,609,929</u>		<u>\$ 1,359,660</u>	<u>14.72%</u>

Schedule of Top Ten Electric Customers for Fiscal Year Ended June 30, 2015

Customer	Type of Business	Consumption (kWh)	Amount Billed	Percent of Total Operating Revenue
City of Lexington	Government	8,203,960	\$ 1,334,397	2.49%
Davidson County Schools	Public School System	6,616,490	1,013,669	1.89%
Lexington Memorial Hospital	Hospital	8,321,760	835,862	1.56%
Lexington City Schools	Public School System	5,412,454	706,580	1.32%
Davidson County	Government	4,505,764	591,248	1.10%
Food Lion	Grocery Store Chain	5,407,444	513,269	0.96%
Leggett & Platt, Inc.	Furniture	3,577,828	446,280	0.83%
Cardinal Container	Corrugated Fiber Boxes	4,483,506	417,310	0.78%
Wal-Mart	Retail	4,753,226	237,718	0.44%
National Wholesale Co. Inc.	Online/Catalog Retail	1,653,873	214,119	0.40%
		<u>52,936,305</u>	<u>\$ 6,310,452</u>	<u>11.77%</u>

Schedule of Top Ten Water Customers for Fiscal Year Ended June 30, 2015

Customer	Type of Business	Consumption (CCF)	Amount Billed	Percent of Total Operating Revenue
PPG Industries	Glass Products	345,739	\$ 843,236	9.68%
Parkdale Mills Inc.	Textiles	58,330	98,976	1.14%
Halyard Health Corp. (1)	Healthcare Products	45,173	82,548	0.95%
Lexington City Schools	Public School System	13,637	39,201	0.45%
Davidson County	Government	16,216	39,032	0.45%
City of Lexington	Government	9,210	37,933	0.44%
Lexington Memorial Hospital	Hospital	19,422	32,959	0.38%
American Children's Home	Residential Care	6,934	32,231	0.37%
Cardinal Container	Corrugated Fiber Boxes	5,542	25,154	0.29%
NC Department of Public Safety	Prison	12,207	22,302	0.26%
		<u>532,410</u>	<u>\$ 1,253,572</u>	<u>14.41%</u>

Note:

(1) Formerly Kimberly-Clark Health Care

Schedule of Top Ten Wastewater Customers for Fiscal Year Ended June 30, 2015

Customer	Type of Business	Consumption (CCF)	Amount Billed	Percent of Total Operating Revenue
Davidson County Schools	Public School System	25,684	\$ 220,007	2.53%
Atrium Companies Inc.	Vinyl Windows & Doors	10,468	80,997	0.93%
Davidson County	Government	16,738	71,057	0.82%
Lexington Memorial Hospital	Hospital	19,422	64,305	0.74%
Halyard Health Corp. (1)	Healthcare Products	17,626	49,757	0.57%
Cardinal Container	Corrugated Fiber Boxes	9,301	46,817	0.54%
Brookstone Rest Home	Residential Care	5,829	43,036	0.49%
NC Department of Public Safety	Prison	12,207	42,222	0.48%
Matcore Metal Fabrication	Machine Tools	5,204	39,523	0.45%
Asco Power Technologies	Power Switches & Controls	4,705	38,489	0.44%
		<u>127,184</u>	<u>\$ 696,210</u>	<u>7.99%</u>

Note:

(1) Formerly Kimberly-Clark Health Care

Schedule of Top Ten Natural Gas Customers for Fiscal Year Ended June 30, 2015

Customer	Type of Business	Consumption (DT)	Amount Billed	Percent of Total Operating Revenue
Halyard Health Corp. (1)	Healthcare Products	151,080	\$ 993,682	7.80%
PPG Industries (2)	Glass Products	906,729	683,964	5.37%
J E Jones Lumber Company	Lumber Dry Kiln	73,884	473,747	3.72%
Matcor Metal Fabrication	Machine Tools	43,731	318,403	2.50%
Leggett & Platt, Inc.	Furniture	36,075	295,239	2.32%
Kurz Transfer Products LP	Stamping Technology	35,012	261,016	2.05%
Hanes Construction Company	Paving	33,256	216,693	1.70%
Lexington Memorial Hospital	Hospital	31,692	196,174	1.54%
JT Russell and Sons, Inc.	Asphalt Plant	26,249	166,641	1.31%
Cardinal Container	Corrugated Fiber Boxes	18,414	154,783	1.21%
		<u>1,356,122</u>	<u>\$ 3,760,342</u>	<u>29.52%</u>

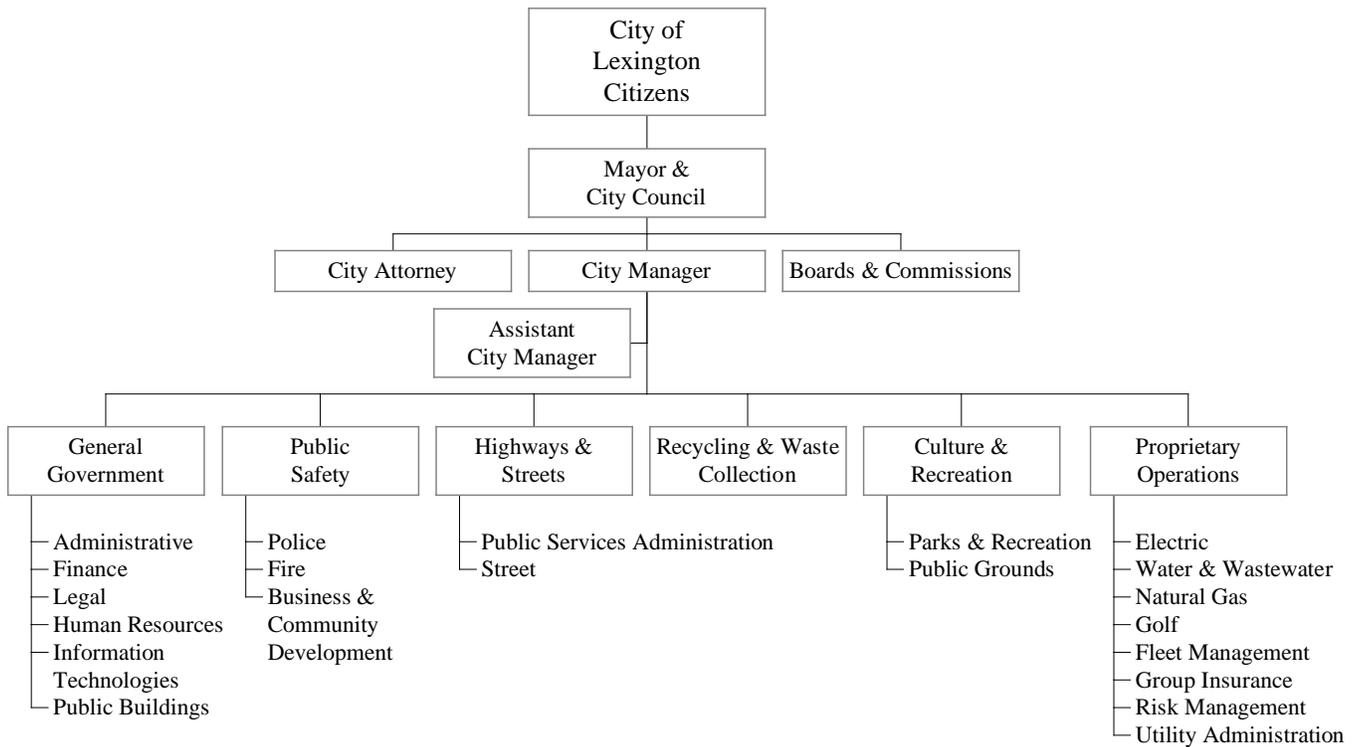
Notes:

(1) Formerly Kimberly-Clark Health Care

(2) Transport only customer



City of Lexington, North Carolina Organizational Chart

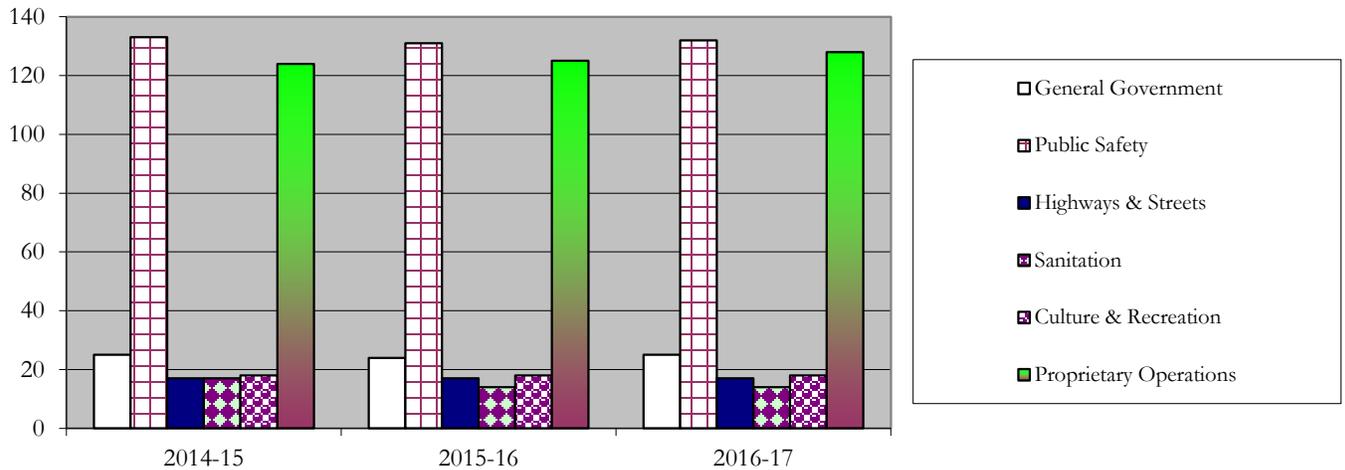


List of Principal Officials

May 9, 2016

City Manager	J. Alan Carson
Assistant City Manager	Terra A. Greene
City Clerk	Sara S. Lanier
City Attorney	Phyllis S. Penry
Director of Finance	John M. Overton
Director of Human Resources	Susan E. Nunn
Police Chief	John M. Sink
Fire Chief	Phillip S. Hartley
Director of Business and Community Development	Tammy V. Absher
Public Services Manager – Administration	Tammy E. Michael
Public Services Manager – Recycling & Waste Collection & Fleet Services	Dirk W. Apt
Director of Parks and Recreation	Laura V. Duran
Public Services Manager – Water Resources, Public Works and Engineering	Roger D. Jones
Director of Public Utilities	Chris C. Smith & Timothy W. Baker
Golf Director/Pro	James J. Fashimpaur

CITY OF LEXINGTON
PERSONNEL POSITIONS



Function	2014-15 Budgeted Full Time	2015-16 Budgeted Full Time	2016-17 Budgeted Full Time
General Government			
Administrative	5	5	5
Finance	9	9	9
Human Resources	4	3	3
Information Technologies	5	5	5
Public Buildings	2	2	3
Public Safety			
Police	73	71	72
Fire	51	51	52
Business & Community Development	9	9	8
Highways & Streets			
Engineering ⁽¹⁾	2	0	0
Public Services Administration ⁽²⁾	0	4	4
Street	15	13	13
Sanitation			
Recycling & Waste Collection	17	14	14
Culture & Recreation			
Parks & Recreation	6	6	6
Public Grounds	12	12	12

Function	2014-15 Budgeted Full Time	2015-16 Budgeted Full Time	2016-17 Budgeted Full Time
Proprietary Operations			
Electric	23	23	24
Water & Wastewater	43	44	44
Natural Gas	20	20	20
Golf	5	5	6
Fleet Management	7	5	6
Group Insurance	0	1	1
Risk Management	2	2	2
Utility Administration	24	25	25
Total	334	329	334

⁽¹⁾ Due to City reorganization in fiscal year 2015-16, the Engineering Department is no longer a functioning City department.

⁽²⁾ Due to City reorganization in fiscal year 2015-16, the Public Services Administration was added as a functioning City department.

BUDGET STRUCTURE AND PROCESS

GOAL SETTING AND BUDGET PROCESS

The City Council and management team meet in the early part of each calendar year at an annual retreat held for the purpose of establishing goals and priorities for the City. During the retreat, the Five Year Financial Planning Model is presented to the City Council. This financial model incorporates revenue trends and describes each department's operational and capital needs citywide for the next five years, along with the related costs and financial impact of selecting various levels of municipal services for the citizens of Lexington. As part of the retreat, City Council begins the process of adopting formal goals in strategic areas; these goals can be either multi-year goals or annual goals. These strategic goals guide the development of the budget for the upcoming year. These City Council goals are outlined in the City Manager's budget message.

The Finance Department staff prepares and distributes the budgetary request forms in accordance with the budget calendar. Upon return of the completed forms, the City Manager and budget team meet with each Department Head to review service levels and the respective budget requests along with detailed justifications. The City Manager and budget team then evaluate each department's zero based requests for personnel, operational items, and capital outlay. The evaluation process is detailed and time consuming. For each department, every line item justification is reviewed in light of the departmental goals and needs and compared to current funding levels and the requests made during the update of the Five Year Financial Planning Model. Any requests for additional personnel must be justified by the department and then reviewed by Human Resources for an independent recommendation on appropriate staffing levels. The City Manager and budget team modify departmental requests and ultimately reach a balanced budget.

The City Manager's recommended budget is prepared and presented to City Council at budget work sessions. City Council has the opportunity to make changes to the City Manager's recommended budget prior to the final budget being prepared, which ultimately becomes City Council's budget and policy statement for the upcoming fiscal year. Once the budget is in its final form, a public notice is published for a public hearing on the budget. During the public hearing, citizens are given the opportunity to speak to the City Council about the proposed budget. The City Council has the option of making recommended changes to the final budget pending any discussion at the public hearing. The City Council then adopts the budget through the passage of an ordinance at a public meeting prior to July 1st.

The City of Lexington's adopted budget document is accessible for downloading through the City's web site at www.lexingtonnc.gov.

BUDGET SCHEDULE

December 14	Budget calendar is presented to City Council
January 13	Department Heads receive budget preparation forms at staff meeting
February 1	Letters are issued to local partner agencies indicating due dates and needed information in order to request grant funding from the City
February 9-10	City Council Retreat
February 12	Personnel requests are due from Department Heads
February 17	Revenue budgets and fee change requests are due from Department Heads
February 25	Partner agency grant requests are due to the City
February 25	Expenditure budget requests, program objectives, performance measures, and organizational charts are due from Department Heads
March 17-22	Budget hearing meetings with Department Heads and budget team
March 23-April 8	Budget team reviews and balances the proposed budget
April 11-26	City Manager's recommended budget is prepared
April 27-28	Budget work sessions with City Council and budget team
May 3	Budget is balanced
May 4-13	City Council's budget is prepared
May 23	City Council's budget is presented at City Council meeting to call for public hearing on the budget
May 27	Publish notice for public hearing
June 13	Public hearing is held and adoption of budget at City Council meeting
June 27	Additional meeting for City Council to adopt budget (if necessary)

BASIS OF BUDGETING

The City's annual balanced budget is adopted as required by the North Carolina General Statutes. All budgets are prepared using the modified accrual basis of accounting, as is described in the financial reporting systems section of this document. The budget ordinance must be adopted by July 1st of the new fiscal year; otherwise, the governing board must adopt an interim budget that covers that period of time until the annual ordinance can be adopted.

BUDGETARY CONTROL

Budgetary control is an essential element of governmental accounting and reporting. The City Council is required by state law to adopt an annual balanced budget for all funds and to utilize "encumbrance accounting" as defined in the statutes. Budgetary control is maintained by management at the departmental level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Open encumbrances lapse at year-end and are reinstated against the subsequent year's budget. They are shown as a restriction of fund balance in the Comprehensive Annual Financial Report (CAFR) for the governmental funds. Expenditures for annually budgeted funds may not legally exceed appropriations at the functional level and fund level. A function is a group of related activities aimed at a major service, such as public safety; a department is a component of a function, such as police. All annual appropriations lapse at fiscal year-end. The Budget Officer, who is the City Manager or his/her designee, is authorized by the budget ordinance to transfer amounts between appropriations at these levels within a fund up to \$20,000. Any revisions that alter total appropriations of any fund or that change appropriations by more than \$20,000 at these levels must be approved by the City Council. In addition, it requires City Council action and approval of transfers or appropriations from City Council Neighborhood Revitalization Funds.

BUDGET STRUCTURE

The City's budget is divided into funds. Within each fund, there are separate functions and departments with various individual budgets. The Annual Budget is adopted at the functional and fund level. An annual budget is adopted for the General, Controlled Substance, Special Tax District, Electric, Water and Wastewater, Natural Gas, Golf, Fleet Management, Group Insurance, Risk Management, Utility Administration, Capital Reserve, and Rate Stabilization funds. Additional funds are presented in the City's CAFR. These additional funds are comprised of multi-year capital and grant project funds for which annual budgets are not adopted; rather an ordinance is adopted for the life of the project. In addition, the CAFR may present funds with balance sheet and income statement activity for which no budget is adopted and no expenditures are made.

DESCRIPTION OF ANNUALLY BUDGETED FUNDS

The City of Lexington's annual budget consists of two basic fund types: Governmental Funds and Proprietary Funds.

Governmental Funds are used to account for general government services such as Police, Fire, and Recycling and Waste Collection, which are generally supported by taxes, intergovernmental revenues, and limited user fees. The governmental funds include the General Fund and Special Revenue Funds. Special Revenue Funds account for specific revenue sources that are legally restricted to expenditures for specified purposes.

Proprietary Funds are made up of two fund types: Enterprise Funds and Internal Service Funds. Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Internal Service Funds are used to account for services provided by one city department to other city departments. A listing and description of the City's annually budgeted funds follows.

GOVERNMENTAL FUNDS:

General Fund - The General Fund is the principal operating fund of the City. The General Fund accounts for all financial resources except those that are accounted for in another fund. The primary revenue sources are ad valorem taxes, intergovernmental revenues, limited user fees, and transfers from Enterprise Funds. The primary expenditures are for general government services, public safety, highways and streets, sanitation, culture and recreation, economic and physical development, and debt service.

SPECIAL REVENUE FUNDS:

Controlled Substance Fund – The Controlled Substance Fund is used to account for monies received from federal and state sources that are restricted for public safety use.

Special Tax District Fund – The Special Tax District Fund is used to account for the additional ad valorem property tax levied by the City, collected and contributed to Uptown Lexington, Inc. for the revitalization of the uptown district.

PROPRIETARY FUNDS:

ENTERPRISE FUNDS:

Electric Fund – The Electric Fund is used to account for the operation of providing electric service to customers. This includes all operating, debt service, and capital improvements associated with providing the service.

Water and Wastewater Fund – The Water and Wastewater Fund is used to account for the operation of providing water and wastewater service to customers. This includes all operating, debt service, and capital improvements associated with providing the service.

Natural Gas Fund – The Natural Gas Fund is used to account for the operation of providing natural gas service to customers. This includes all operating, debt service, and capital improvements associated with providing the service.

Golf Fund – The Golf Fund is used to account for the operation of the City's golf course. This includes all operating, debt service, and capital improvements associated with the course.

INTERNAL SERVICE FUNDS:

Fleet Management Fund – The Fleet Management Fund is used to account for the accumulation and allocation of costs associated with maintaining the City’s fleet of vehicles and equipment.

Group Insurance Fund - The Group Insurance Fund is used to account for the self-insurance costs associated with providing health and dental benefits to employees of the City and their dependents, as well as retirees who are eligible for continued coverage.

Risk Management Fund - The Risk Management Fund is used to account for the City’s self-retention costs and for the premiums on the City’s reinsurance program pertaining to workers compensation, property, and liability exposures.

Utility Administration Fund - The Utility Administration Fund is used to account for administrative overhead costs, which are shared by all of the utility enterprise funds and the General Fund such as administrative supervision of the utilities, billing and collections, customer service, meter reading, warehouse, and marketing the utilities.

Capital Reserve Fund - The Capital Reserve Fund is used to account for the accumulation of resources for future capital needs in the Electric, Water and Wastewater, Natural Gas, and Fleet Management Funds.

Rate Stabilization Fund - The Rate Stabilization Fund is used to account for the accumulation of resources to mitigate future retail rates for customers of the Electric and Natural Gas utilities.

FINANCIAL REPORTING SYSTEMS

FUND ACCOUNTING

The accounts of the City are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts comprised of assets, liabilities, fund equity, revenues, and expenditures or expenses as appropriate. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements.

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The measurement focus and basis of accounting determines when the revenues and expenditures or expenses and the related assets and liabilities are recognized and reported in the financial statements.

Governmental Funds are reported in the CAFR using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available to pay the liabilities of the current period. In general, the City considers revenues available if they are collected within 90 days after year-end. Expenditures are

recorded when the related fund liability is incurred; except for principal and interest on general long-term debt, claims and judgments, compensated absences, and other postemployment benefits, which are recognized as expenditures when they are due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from general long-term debt and installment purchase contracts are reported as other financing sources.

Proprietary Funds are reported in the CAFR using the economic resources measurement focus and the accrual basis of accounting. The generally accepted accounting principles used in these funds are similar to those applicable to private sector businesses where the focus is upon determination of net income, financial position, and cash flows. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

DEPARTMENT AND PROGRAM MATRIX FOR FY 2016-17 BUDGET

	General Government	Public Safety	Highways and Streets	Sanitation	Culture and Recreation	Economic and Physical Development	Utilities
General Fund:							
Governing Board	X	X	X	X	X	X	X
City Administration	X	X	X	X	X	X	X
General Administration	X	X	X	X	X	X	
Finance	X	X	X	X	X	X	X
Legal	X	X	X	X	X	X	X
Human Resources	X	X	X	X	X		X
Information Technologies	X	X	X	X	X	X	X
Public Buildings	X	X	X	X	X	X	X
Police		X					X
Fire		X					
Business and Community Development		X				X	
Public Services Administration	X	X	X	X	X	X	X
Street			X				
Recycling and Waste Collection				X			
Parks and Recreation					X		
Public Grounds	X	X	X	X	X	X	X
Lease/Bond Debt	X	X	X	X	X		
Other Financing Uses					X		
Special Revenue Funds:							
Controlled Substance Fund		X					
Special Tax District Fund						X	
Enterprise Funds:							
Electric Fund							X
Water and Wastewater Fund							X
Natural Gas Fund							X
Golf Fund					X		
Internal Service Funds:							
Fleet Management Fund	X	X	X	X	X		X
Group Insurance Fund	X	X	X	X	X		X
Risk Management Fund	X	X	X	X	X		X
Utility Administration Fund				X			X
Capital Reserve Fund	X	X	X	X	X		X
Rate Stabilization Fund							X

City of Lexington, North Carolina
Total Budget Summary

	General Fund	Special Revenue Funds	
		Controlled Substance	Special Tax District
Beginning Estimated Unassigned Fund Balance/Net Position	\$ 5,237,519	\$ 162,825	\$ -
Estimated Revenues:			
Ad Valorem Taxes	9,694,600	-	100,000
Other Taxes	314,150	-	-
Unrestricted Intergovernmental	6,594,804	-	-
Restricted Intergovernmental	689,075	-	-
Permits and Fees	220,400	-	-
Sales and Services	1,519,110	-	-
Administrative Charges	2,271,273	-	-
Interest	26,767	-	-
Miscellaneous	22,950	-	-
Other Operating	-	-	-
Other Nonoperating	-	-	-
Total Estimated Revenues	<u>21,353,129</u>	<u>-</u>	<u>100,000</u>
Appropriations:			
General Government	6,388,473	-	-
Public Safety	10,684,520	84,680	-
Highways and Streets	2,107,512	-	-
Sanitation	1,670,563	-	-
Culture and Recreation	1,774,692	-	-
Economic Development	402,912	-	100,000
Cost of Sales and Services	-	-	-
Purchases for Resale	-	-	-
Administrative Charges	-	-	-
Capital Outlay	527,668	-	-
Debt Service:			
Principal Retirement	812,407	-	-
Interest and Fees	198,971	-	-
Total Appropriations	<u>24,567,718</u>	<u>84,680</u>	<u>100,000</u>

City of Lexington, North Carolina
Total Budget Summary

Enterprise Funds				2016-2017
Electric Fund	Water & Wastewater Fund	Natural Gas Fund	Golf Fund	Total Budget
\$ 38,434,169	\$ 41,167,553	\$ 24,034,524	\$ 624,405	\$ 109,660,995
-	-	-	-	9,794,600
-	-	-	-	314,150
-	7,783	23,624	-	6,626,211
-	-	-	-	689,075
-	-	-	-	220,400
50,436,183	8,954,209	10,568,919	703,253	72,181,674
-	-	-	-	2,271,273
26,828	21,301	16,471	242	91,609
-	-	-	-	22,950
164,000	194,840	15,000	-	373,840
7,500	-	5,000	-	12,500
<u>50,634,511</u>	<u>9,178,133</u>	<u>10,629,014</u>	<u>703,495</u>	<u>92,598,282</u>
-	-	-	-	6,388,473
-	-	-	-	10,769,200
-	-	-	-	2,107,512
-	-	-	-	1,670,563
-	-	-	-	1,774,692
-	-	-	-	502,912
4,986,768	6,753,359	3,136,136	899,745	15,776,008
39,891,909	-	4,526,983	-	44,418,892
1,986,977	1,474,727	1,396,950	18,002	4,876,656
242,000	161,300	65,173	60,100	1,056,241
927,433	821,314	391,789	154,491	3,107,434
182,910	54,683	131,660	14,093	582,317
<u>48,217,997</u>	<u>9,265,383</u>	<u>9,648,691</u>	<u>1,146,431</u>	<u>93,030,900</u>

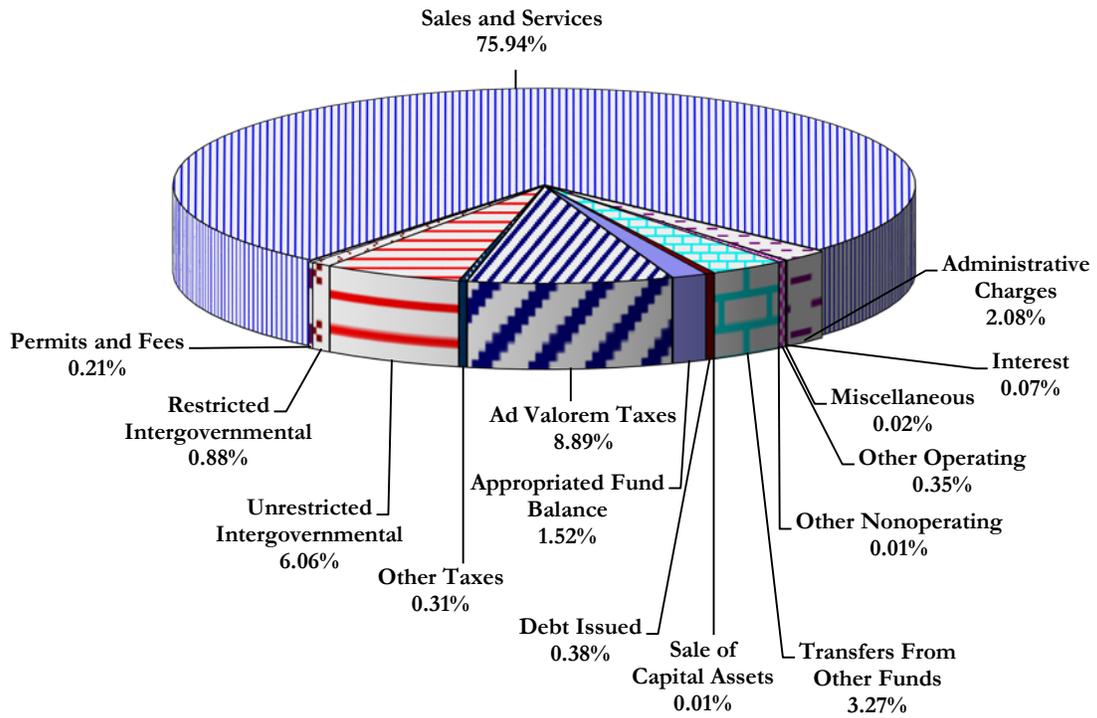
City of Lexington, North Carolina
Total Budget Summary

	General Fund	Special Revenue Funds	
		Controlled Substance	Special Tax District
Other Financing Sources (Uses):			
Transfers From Other Funds:			
General Fund	-	-	-
Electric Fund	1,250,000	-	-
Natural Gas Fund	972,049	-	-
Payment in Lieu of Taxes	636,826	-	-
Internal Service Funds:			
Group Insurance Fund	-	-	-
Capital Reserve Fund	-	-	-
Rate Stabilization Fund	-	-	-
Transfers to Other Funds:			
General Fund	-	-	-
General Capital Projects Fund	(105,000)	-	-
Electric Construction in Progress Fund	-	-	-
Water & Wastewater Construction in Progress Fund	-	-	-
Natural Gas Construction in Progress Fund	-	-	-
Golf Fund	(318,584)	-	-
Payment in Lieu of Taxes	-	-	-
Internal Service Funds:			
Utility Administration Fund	-	-	-
Capital Reserve Fund	-	-	-
Sale of Capital Assets	7,000	-	-
Installment Purchase Debt Issued	-	-	-
Total Other Financing Sources (Uses)	<u>2,442,291</u>	<u>-</u>	<u>-</u>
Budgeted Increase (Decrease) in Fund Balance/Net Position	<u>(772,298)</u>	<u>(84,680)</u>	<u>-</u>
Ending Estimated Unassigned Fund Balance/Net Position	<u>\$ 4,465,221</u>	<u>\$ 78,145</u>	<u>\$ -</u>

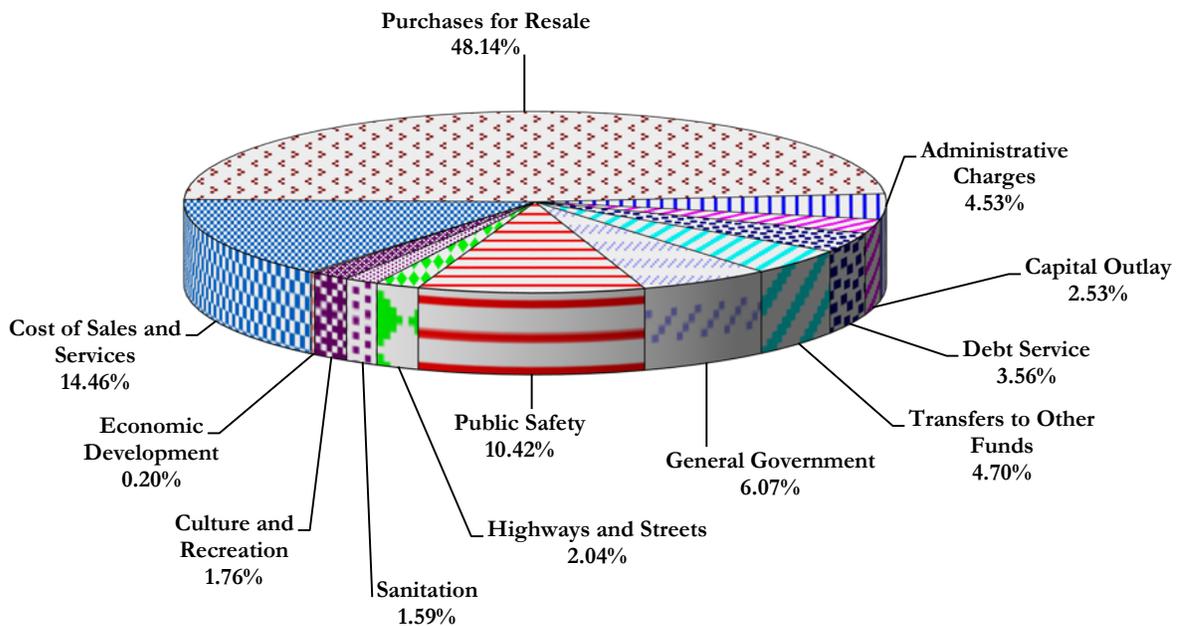
City of Lexington, North Carolina
Total Budget Summary

Enterprise Funds				2016-2017
Electric Fund	Water & Wastewater Fund	Natural Gas Fund	Golf Fund	Total Budget
-	-	-	318,584	318,584
-	-	-	-	1,250,000
-	-	-	-	972,049
-	-	-	-	636,826
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
(1,250,000)	-	(972,049)	-	(2,222,049)
-	-	-	-	(105,000)
(964,000)	-	-	-	(964,000)
-	-	-	-	-
-	-	-	-	-
-	-	-	-	(318,584)
(202,514)	(356,543)	(77,769)	-	(636,826)
-	-	-	-	-
-	(75,000)	-	-	(75,000)
-	-	-	-	7,000
-	-	-	-	-
(2,416,514)	(431,543)	(1,049,818)	318,584	(1,137,000)
-	(518,793)	(69,495)	(124,352)	(1,569,618)
\$ 38,434,169	\$ 40,648,760	\$ 23,965,029	\$ 500,053	\$ 108,091,377

CITY ESTIMATED REVENUES BY TYPE (Total Budget)



CITY APPROPRIATIONS BY TYPE (Total Budget)



CITY OF LEXINGTON
MAJOR REVENUE ASSUMPTIONS FOR FISCAL YEAR 2016-17

GENERAL FUND REVENUES

Ad Valorem Property Taxes:

Current Year Ad Valorem Property Taxes – Based on information provided by Davidson County, the government entity which bills and collects the City’s property taxes, the total assessed valuation for the City is estimated to be \$1.516 billion for fiscal year 2016-17, a slight increase from the previous year. Property collections, although improved, still remain down due to the local economy; therefore a 96.0% collection rate was used in deriving the budget for property taxes. The property tax rate will increase \$.05, from \$.60 to \$.65 per \$100 of assessed valuation.

Prior Year Ad Valorem Property Taxes – Based on historical trends and adjusted for the amount outstanding of the 2015 property tax receivable balance projected as of June 30, 2016.

Interest on Delinquent Ad Valorem Property Taxes – Based on historical trends and adjusted for the amount outstanding of the 2015 property tax receivable balance projected as of June 30, 2016.

Other Tax:

Occupancy Tax – The City is authorized by the NC General Statutes to collect an occupancy tax of 6% on gross revenues from hotel/motel room occupancy within the corporate limits. This tax is restricted for the use of promoting tourism activities. The revenue budget was derived based on historical trends of gross revenues for each hotel/motel.

Unrestricted Intergovernmental:

Local Option Sales Tax – The budget is based on estimates provided by the North Carolina League of Municipalities (NCLM) as well as current collections. The City is projecting an increase of \$350,000 due to the impact of sales tax redistribution enacted by the State of North Carolina. The increase due to sales tax redistribution is earmarked for economic development purposes. Including the impact of sales tax redistribution, the City is projecting a 14.2% increase for fiscal year 2016-17 over prior year budgeted revenue.

Board of Alcoholic Control Distributions – The NC Statutes require the Board to distribute a portion of the profits to the City of Lexington. The budget was calculated based on historical trends.

Sales Taxes on Electricity, Piped Natural Gas, Telecommunications, and Video Programming – These taxes are levied by the State of North Carolina. A portion of these revenues are shared with municipalities based on statutory formulas. Statewide weather conditions, electricity and gas consumption patterns, population changes, and changes in tax levies influence these revenue sources. The City is projecting a 5.6% overall increase in these revenues for fiscal year 2016-17 over prior year budgeted revenue. This information was also supplied by the NCLM.

Restricted Intergovernmental:

Solid Waste Disposal Tax – Effective July 1, 2008, the State enacted a \$2 per ton solid waste disposal tax. Proceeds of the tax are distributed as follows: 50% to pay for remediation of pre-1983 landfills, 18.75% to cities on a per capita basis for solid waste management programs, 18.75% to counties for solid waste management programs, and 12.5% to the Solid Waste Management Trust fund for grants for local governments and state agencies. The revenue for fiscal year 2016-17 is projected to slightly decrease based on the trends recognized in fiscal year 2015-16 and information supplied by NCLM.

Powell Bill – The City receives funding for street maintenance through the State of North Carolina’s Powell Bill Fund, which is allocated 75% based on population and 25% based on city maintained street mileage. The revenue for fiscal year 2016-17 is projected to slightly decrease based on historical trends and information provided by the NCLM.

Permits and Fees:

Inspections and Permits – Based on existing user charges and projected commercial and residential development as well as historical trends.

Sales and Services:

Recycling and Waste Collection – Based on existing user charges for residential and a 10% vacancy rate from the traditional level of customers for collection of residential and commercial solid waste.

Cemetery – Based on user charges and the projected burials and graves sold as indicated by historical trends.

Recreation – Based on projected activities, participation and fees from existing user charges.

Administrative Reimbursement Charges:

Interfund Revenues – Based on estimated expenditures for services provided by General Fund departments that are reimbursed by the Electric, Water and Wastewater, and Natural Gas Funds. These reimbursements, calculated annually, are the sum of the estimated percentage of time and resources each General Fund department expends on behalf of the respective utility funds.

Interest:

Interest Earned on Investments – Based on estimated cash balances during fiscal year 2016-17 and estimated interest rates. Interest rates, although slightly increased, are expected to remain relatively flat in the coming budget year. Thus, the City has budgeted roughly a 33.2% increase as compared to the fiscal year 2015-16 revenue budget.

Other Financing Sources:

Transfer from the Electric Fund – The City has budgeted to transfer \$1.250 million from the Electric Fund to the General Fund to balance the budget. This represents a decrease of \$25,000 as compared to fiscal year 2015-16 in a good faith effort to continue slowly reducing General Fund dependency. The transfer amount is quantified based on an amount not to exceed 3% of electric’s gross capital assets and is in compliance with the City’s 2014 transfer policy.

Transfer from the Natural Gas Fund – The City has budgeted to transfer \$972,049 from the Natural Gas Fund to the General Fund to balance the budget. This represents an increase of \$32,167 as compared to fiscal year 2015-16. Current expansion activity in the Natural Gas Fund, which has increased the value of the capital assets and infrastructure, has ultimately enabled an increase in the transfer amount. The transfer amount is quantified based on the formula provided by the NC State Treasurer is an amount not to exceed 3% of natural gas’s gross capital assets, which equals \$972,049 for Natural Gas.

Payment in Lieu of Taxes (PILOT) from the Electric, Water and Wastewater, and Natural Gas Funds – The utility funds pay the General Fund an amount equal to the value of their respective capital assets within the city limits multiplied by the property tax rate.

Appropriated Fund Balance – Every effort is made to maintain a stable or reduced level of fund balance appropriations. The City is budgeting \$772,298 in fund balance in order to balance the fiscal year 2016-17 budget. This is a decrease of \$520,524 as compared to the fiscal year 2015-16 original budget. Appropriations of fund balance to balance the budget is limited to cash and cash equivalents less current claims against that cash. The statutory formula is cash and investments minus the sum of liabilities, encumbrances and deferred revenues arising from cash receipts.

SPECIAL REVENUE FUND REVENUES

Ad Valorem Property Taxes:

Current Year Ad Valorem Property Taxes – Based on information provided by Davidson County, the government entity which bills and collects Uptown Lexington’s property taxes, the assessed valuation for the Special Tax District is estimated to increase slightly to \$50.5 million for fiscal year 2016-17. Property collections, although improved, still remain down due to the local economy; therefore a 96.0% collection rate was used in deriving the budget for property taxes. The property tax rate for the Special Tax District will remain at \$.20 per \$100 of assessed valuation for fiscal year 2016-17.

GENERAL CAPITAL PROJECT FUND REVENUES

Sales and Services:

Property Rental – Funding derived from leasing warehouse space to Lexington Furniture Industries and Bull City Ciderworks is included in the amount of \$118,450, to be used for expenditures associated with the LFI, Inc. Plant One property redevelopment.

ELECTRIC FUND REVENUES

Due to the aftermath of the recession, the revenue budget is based on no anticipated growth in power consumption in the residential and commercial classes. In addition, Lexington's industrial consumptions remain very low due to significant losses in industrial load from manufacturing plant closings since 2001.

Electric rates for residential and commercial customer classes are being decreased by an average of 2.0% effective July 1, 2016. Debt restructuring by North Carolina Municipal Power Agency No. 1 (NCMPA1) during 2014-15 has provided the opportunity to provide this rate relief to customers.

WATER AND WASTEWATER FUND REVENUES

Water and wastewater revenues are based on the proposed increases in base rate charges for water and wastewater as well as consumption estimates. The July 1, 2016 increase of \$1.50 for the monthly water base rate charge and \$0.50 for the monthly wastewater based rate charge is projected to generate approximately \$329,000 in revenues. Consumption for water and wastewater is budgeted with a slight increase overall for all customer classes due to voluntary conservation, the aftermath of the economic recession, and industrial load loss from plant closings.

NATURAL GAS FUND REVENUES

The revenue budget is based on adding 240 residential equivalents due to customer base growth in areas of the City and Davidson County where natural gas lines are expanding. Consumption estimates have been weather normalized to reflect typical warmer winter weather trends, and based on historical trends and anticipated customer growth as it relates to natural gas consumption in the residential, commercial and industrial classes. Adversely impacting the revenue budget are the dwindling consumptions from the recession and plant closings in recent years.

The City is not changing the base rate charged to natural gas customers, and the budgeted cost of gas component is anticipated to decrease by 22.22% for 2015-16 compared to the 2014-15.

GOLF FUND REVENUES

The Golf Course revenue budget is based on the same 28,500 rounds that the City has experienced over the last several years for rounds played and cart rentals. The General Fund subsidy to the Golf Fund has been budgeted at \$318,584 for 2015-16. This subsidy includes \$168,584 to offset the debt payment for the golf course renovations and \$150,000 for other operational support. There is no fee increase expected.

INTERNAL SERVICE FUND REVENUES

Charges for Sales and Services:

Interfund Revenues – Based on estimated expenditures for services provided by the Fleet Management, Group Insurance, Risk Management and Utility Administration departments that are reimbursed by other funds. These reimbursements, calculated annually, are the sum of the estimated percentage of time and resources each Internal Service Fund department expends on behalf of the respective general, enterprise and internal service funds.

CAPITAL RESERVE FUND REVENUES

Other Financing Sources:

Transfer from Electric Fund – Funding set aside from Electric operations into capital reserve that is restricted for future capital infrastructure replacements and expansions for the electric utility system.

Transfer from Water and Wastewater Fund – Funding set aside from Water and Wastewater operations into capital reserve that is restricted for future capital infrastructure replacements and expansions for the water and wastewater utility system.

Transfer from Fleet Management Fund – Funding set aside from Garage to fund future vehicle and equipment needs for use by all City departments.

DEBT INFORMATION

INSTALLMENT PURCHASES

The City enters into installment purchase agreements to finance purchases of capital outlay equipment, major capital items and construction of major capital facilities. Installment purchase agreements have been entered into for both general government and proprietary activities and are being repaid from the applicable resources. The debt is collateralized by a security interest in the property until the loan is liquidated.

GENERAL OBLIGATION (G.O.) BONDS

The City issues G.O. bonds to finance the purchase of major capital items and the acquisition and construction of major capital facilities. G.O. bonds have been issued for both general government and proprietary activities and are being repaid from the applicable resources. All G.O. bonds are collateralized by the full faith, credit, and taxing power of the City.

REVENUE BONDS

The City issues revenue bonds to finance the purchase of major capital items and the acquisition and construction of major capital facilities. Revenue bonds were issued for a natural gas system expansion in 2006. The revenue bonds are being repaid from the Natural Gas Fund. The City has been in compliance with the covenants as to rates, fees, rentals and charges in Section 704 of the Bond Order since its adoption in 2006. Section 704(a) of the Bond Order requires the debt service coverage ratio be no less than 120%. The debt service coverage ratio calculation for the year ended June 30, 2015 follows:

Operating Revenues	\$12,738,749
Operating Expenses*	<u>9,421,798</u>
Operating Income	3,316,951
Nonoperating Revenues (Expenses)**	<u>(61,532)</u>
Income Available for Debt Service	3,255,419
Revenue Bond Debt Service Principal and Interest Paid	\$ 284,020
Debt Service Coverage Ratio	1146%

*Per rate covenants, this does not include the depreciation expense of \$561,669.

**Per rate covenants, this does not include revenue bond interest paid of \$106,767.

(\$86,791 interest paid and \$19,976 increase in accrued interest)

TOTAL OUTSTANDING DEBT PRINCIPAL AS OF JUNE 30, 2016

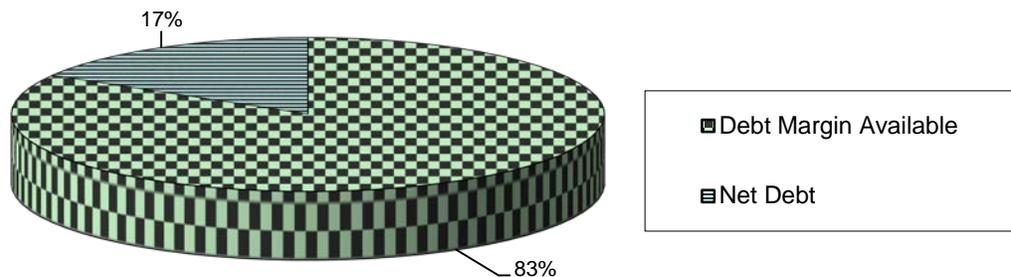
Fund	Installment Purchase	Bonds	Total Debt
General Fund	\$ 6,418,476	\$ -	\$ 6,418,476
Electric Fund	7,341,103	362,966	7,704,069
Water & Wastewater Fund	1,186,289	1,011,034	2,197,323
Natural Gas Fund	1,136,797	1,634,284	2,771,081
Golf Fund	397,643	-	397,643
Utility Administration Fund	2,514,000	-	2,514,000
Total	\$ 18,994,308	\$ 3,008,284	\$ 22,002,592

LEGAL DEBT MARGIN AS OF JUNE 30, 2016

As demonstrated below, the City has maintained an ample legal debt margin. This margin is based on a debt limit of 8% of assessed valuation as required by North Carolina General Statute 159-55c. The margin allows for the issuance of new debt as described in the section below.

Assessed Valuation*	1,510,000,000
Debt Limit (8 percent of total assessed value)	<u>120,800,000</u>
Debt Applicable to Limitation (Gross Debt):	
Authorized and Outstanding G.O. Bonded Debt	1,374,000
Installment Purchase	18,994,308
Statutory Deductions:	
Electric G.O. Bonds	<u>(362,966)</u>
Total Debt Applicable to Limitation (Net Debt)	<u>20,005,342</u>
Legal Debt Margin Available	<u>\$100,794,658</u>

*Assessed valuation estimate is presented based on information provided by the Davidson County Tax Department and the North Carolina Division of Motor Vehicles for the Fiscal Year Ending June 30, 2016.



DEBT SERVICE BUDGET FOR FISCAL YEAR 2016-17

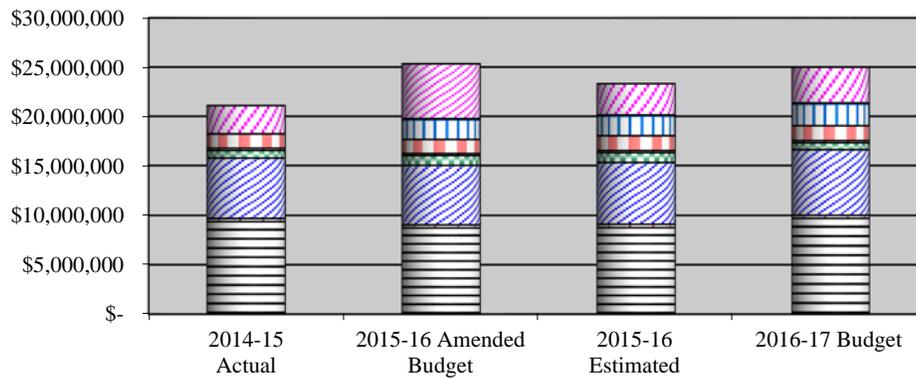
Fund	Installment Purchase		Bonds	
	Principal	Interest	Principal	Interest
General Fund	\$ 812,407	\$ 198,971	\$ -	\$ -
Electric Fund	778,448	174,561	148,985	8,349
Water & Wastewater Fund	428,298	31,429	393,016	23,254
Natural Gas Fund	107,430	67,612	284,359	64,048
Golf Fund	154,491	14,093	-	-
Utility Administration	167,600	62,297		
Total	\$ 2,448,674	\$ 548,963	\$ 826,360	\$ 95,651

PROPOSED DEBT

The City of Lexington currently anticipates issuing long-term debt in the amount of \$750,000 in FY 2016-17 for the construction of Radcliff Skate Park. This financing is anticipated to be issued at an interest rate of 4% or less with a repayment period of 15 years.

GENERAL FUND REVENUE SUMMARY

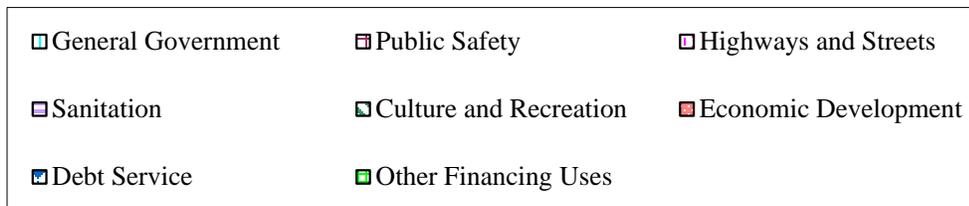
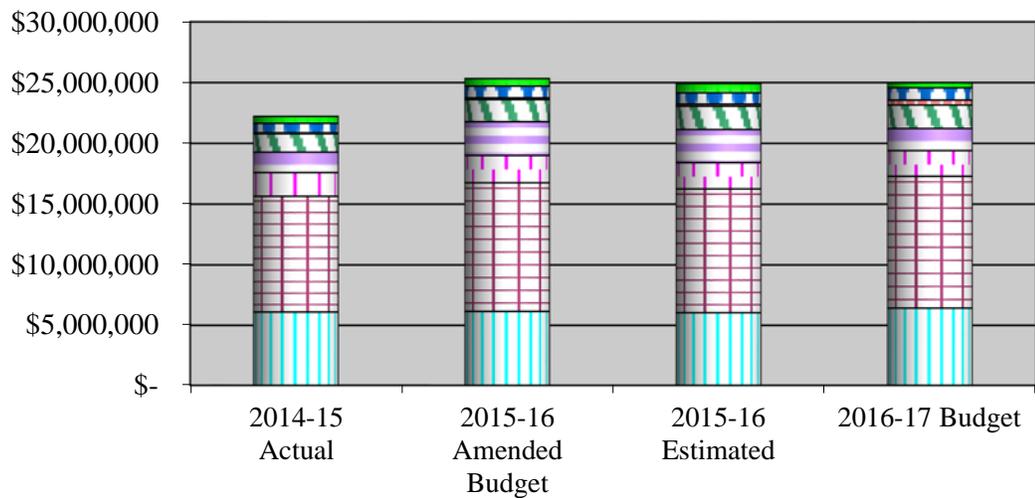
Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Ad Valorem Taxes	\$ 9,362,764	\$ 8,723,700	\$ 8,749,582	\$ 9,694,600
Other Taxes	316,532	308,800	346,515	314,150
Unrestricted Intergovernmental	6,061,070	5,978,320	6,200,447	6,594,804
Restricted Intergovernmental	791,276	996,821	1,007,662	699,075
Permits and Fees	225,193	206,900	209,228	220,400
Sales and Services	1,438,304	1,430,576	1,510,720	1,509,110
Administrative Charges	-	2,059,535	2,059,535	2,271,273
Interest	17,815	20,090	24,177	26,767
Miscellaneous	15,361	33,550	23,135	22,950
Other Financing Sources	2,861,514	5,567,904	3,177,666	3,638,173
Total	\$ 21,089,829	\$ 25,326,196	\$ 23,308,667	\$ 24,991,302



■ Ad Valorem Taxes	■ Other Taxes	■ Unrestricted Intergovernmental
■ Restricted Intergovernmental	■ Permits and Fees	■ Sales and Services
■ Administrative Charges	■ Interest	■ Miscellaneous
■ Other Financing Sources		

**GENERAL FUND
EXPENDITURE SUMMARY**

Functions	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
General Government	\$ 6,105,906	\$ 6,159,756	\$ 6,048,948	\$ 6,428,421
Public Safety	9,540,075	10,597,021	10,201,908	10,863,740
Highways and Streets	1,950,655	2,245,247	2,161,337	2,107,512
Sanitation	1,675,820	2,771,218	2,722,259	1,820,563
Culture and Recreation	1,518,090	1,824,698	1,922,793	1,933,192
Economic Development	79,717	142,018	165,018	402,912
Debt Service	777,467	965,354	925,661	1,011,378
Other Financing Uses	568,584	620,884	769,984	423,584
Total	\$ 22,216,314	\$ 25,326,196	\$ 24,917,908	\$ 24,991,302



GOVERNING BOARD DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

The purpose of the Governing Board Department is for City Council to work within state and federal laws to provide effective and efficient municipal services desired by our citizens in order to assure a balanced quality of life, protection for our citizens and planned economic growth.

Departmental Functions:

- Legislative body for the City of Lexington government
- Adopts balanced annual budget
- Secures public safety through police, fire and code enforcement
- Authorizes City services like maintaining streets and sidewalks, operating water and wastewater systems; providing the Civic Center and parks and recreation programs designed to improve the City's quality of life; collects, disposes and recycles solid waste; operates electric and natural gas distribution systems
- Supports economic development activities of attracting and maintaining business, industry and jobs by investing in infrastructure and incentives
- Appoints advisory boards and commissions that assist in developing and carrying out City government policies, programs and new initiatives
- Appoints the City Manager as Chief Administrative Officer

2016-17 Objectives:

- To provide open, effective, and regular communication with citizens, customers, employees and partners
- To improve the financial strength and integrity of city government
- To shift from government solving problems to community solving problems by stimulating more citizen involvement, empowering boards, commissions and staff to do more and develop partnerships
- To operate city utilities and other enterprises in a business-like manner, provide efficient and effective service, and generate contributions to the General Fund for the overall operations and services of the City
- To improve the quality of life for our citizens through promotion and support of effective and efficient public schools, affordable housing, clean and safe neighborhoods and wholesome recreation opportunities
- To promote and support a strong, diversified economy

**GOVERNING BOARD DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of City Council members (including Mayor)	9	9	9
Monthly salary - Mayor	\$750	\$750	\$750
Monthly salary - Council	\$500	\$500	\$500
# of meetings/month	2	2	2
Tax rate	0.600	0.600	0.600
% General Fund expenditures funded by ad valorem taxes	47%	45%	46%
Assessed valuation	\$1.50 Billion	\$1.57 Billion	\$1.54 Billion

Budget Summary:

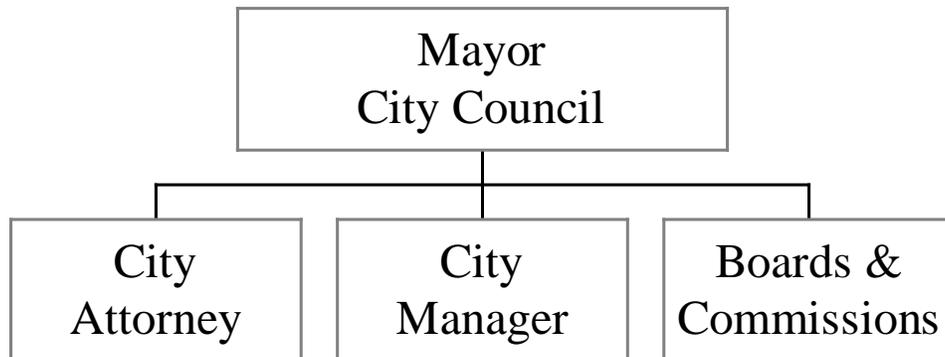
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 156,974	\$ 172,681	\$ 169,635	\$ 143,777
Operations	18,382	45,779	34,163	28,945
Total	\$ 175,356	\$ 218,460	\$ 203,798	\$ 172,722

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Board Members	9	9	9	9

Capital Outlay: None.



City of Lexington Governing Board



CITY ADMINISTRATION DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

The purpose of the City Administration Department is to provide general administration of city government by coordinating departmental services, implementing policies adopted by City Council and responding to citizens, boards and commissions to develop partnerships, promote a strong economy and build an excellent quality of life.

Departmental Functions:

- City Manager is appointed by City Council and serves as Chief Administrative Officer, responsible for administration of all departments
- City Manager serves as Budget Officer – prepares annual budget for adoption by City Council and administers budget, including capital improvement program
- Enforcement of City, Federal and State laws
- Appointment and discharge of personnel
- Preparation of City Council and Utilities Commission agendas and minutes of meetings
- Advise City Council of financial condition of the City
- Inform City Council on employment and operational matters
- Recommend policies, programs, ordinances, etc. to deliver efficient government services and improve the quality of life in the City, while simultaneously maintaining the City's financial integrity

2016-17 Objectives:

- To properly administer programs and policies approved by City Council
- To respond to citizen and City Council concerns promptly
- To promote customer service excellence
- To prepare and administer annual budget and leverage long range financial forecasting
- To communicate effectively with citizens, customers, employees and partner agencies
- To facilitate and implement City Council's strategic goals
- To market the community with national and regional publicity
- To improve productivity, operational effectiveness, competitiveness and control costs
- To create private/public and intergovernmental partnerships
- To promote and invest in recreational opportunities and improve the quality of life for citizens
- To pursue economic development opportunities and ensure fiscal responsibility
- To monitor utilities and golf business enterprises – quarterly collaborative interdepartmental team meetings and bi-annual utility business plan updates
- To pursue new technology innovations that will improve organizational efficiency and effectiveness
- To incorporate 2020 Renaissance Plan – a strategic plan for a greater Lexington

**CITY ADMINISTRATION DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of employees in department	5	5	5
Population	18,628	18,655	18,730
Total original city budget	\$95.4 Million	\$98.4 Million	\$103.9 Million
Available fund balance as % of expenditures	33%	25%	24%

Budget Summary:

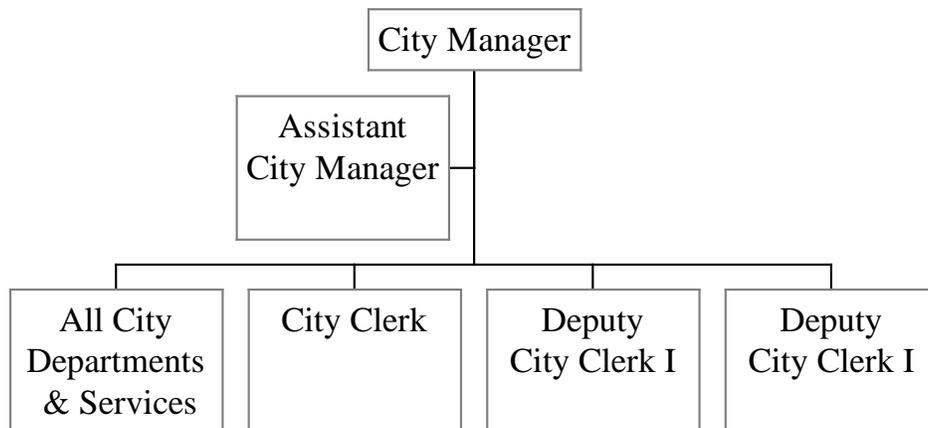
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 509,757	\$ 550,321	\$ 542,887	\$ 549,222
Operations	66,482	99,398	85,125	45,827
Total	\$ 576,239	\$ 649,719	\$ 628,012	\$ 595,049

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	5	5	5	5

Capital Outlay: None.



City of Lexington City Administration



**GENERAL ADMINISTRATION DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the General Administration Department is to account for administrative overhead costs, which are shared by all General Government departments/functions.

2016-17 Objectives:

- To update internal service department cost allocations annually based on services provided to other City departments
- To account for health and life insurance for general government retirees
- To evaluate funding support for local agencies that improve the quality of life of the citizens of Lexington
- To continue effective partnership with Davidson County in the collection of City taxes

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
Grants to agencies budget	\$292,500	\$308,500	\$236,750
Contingency budget	\$0	\$0	\$0
Property tax collection fees - real property	\$5.66 per bill	\$5.76 per bill	\$5.88 per bill
# of tax bills	10,045	10,109	10,150
Property tax collection fees - motor vehicles	1.50%	1.50%	1.50%
General Government expenditures	\$5,380,192	\$5,916,401	\$6,105,906
Public Safety expenditures	\$8,872,028	\$10,016,757	\$9,540,075
Hwy & Street expenditures	\$2,269,741	\$2,271,827	\$1,950,655
Sanitation expenditures	\$1,722,243	\$1,894,698	\$1,675,820
Culture & Recreation expenditures	\$1,471,410	\$1,499,633	\$1,518,090
Economic and Physical Development expenditures	\$124,954	\$226,830	\$79,717
Debt Service expenditures	\$693,971	\$728,170	\$777,467
Other Financing Uses	\$223,571	\$456,674	\$568,584

**GENERAL ADMINISTRATION DEPARTMENT
GENERAL FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 760,744	\$ 538,699	\$ 538,699	\$ 678,516
Operations	2,267,020	2,319,108	2,331,960	2,400,806
Total	\$ 3,027,764	\$ 2,857,807	\$ 2,870,659	\$ 3,079,322

Capital Outlay: None.

**GRANTS TO AGENCIES
FOR FISCAL YEAR 2016-2017**

AGENCIES	AMOUNT BUDGETED FY 15-16	AMOUNT REQUESTED FY 16-17	AMOUNT BUDGETED FY 16-17
Partner Agencies			
Davidson County Economic Development Commission (*)	\$ 41,000	\$ 45,000	\$ 41,000
Davidson County Transportation Fund	-	26,900	26,900
Edward C. Smith Civic Center of Lexington	50,000	50,000	50,000
Lexington Appearance Commission	5,000	5,000	5,000
Lexington City Government Youth Council (City Council)	1,035	1,035	1,035
Lexington Housing Community Development Corporation	50,000	75,000	50,000
Lexington Human Relations Commission	4,000	5,000	4,000
Neighborhood Revitalization Funds (City Council)	7,965	7,965	7,965
Uptown Lexington (*)	30,000	60,000	50,000
TOTAL	\$ 189,000	\$ 275,900	\$ 235,900

Note: Detailed information related to each grant request is available for review upon request.

CITY MANAGER'S COMMENTS:

(*) Economic development initiatives.

**FINANCE DEPARTMENT
GENERAL FUND**

Statement of Department’s Purpose:

The purpose of the Finance Department is to administer and provide fiscally responsible control for the City’s financial affairs in accordance with all applicable federal, state and city regulations.

Departmental Functions:

Accounts payable, accounts receivable, budget development and management, capital asset administration, cash and investments management, Comprehensive Annual Financial Report (CAFR) preparation, cost accounting, debt management, five-year financial planning, grants financial management, internal audit, payroll and purchasing.

2016-17 Objectives:

- Provide excellent customer service and administrative support to internal and external customers
- Provide timely financial and economic information to support Management and City Council in managing the FY 2016-17 budget through the post-recession period
- Assist in City’s 10-year Strategic Planning Process
- Implement technology upgrades to enhance effectiveness of city-wide intranet use and to enhance efficiencies in CAFR reporting
- Assess potential for enhanced use of new and/or existing technology in performing core functions and implement ideas that enhance efficiency and effectiveness

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	10	10	9
CAFR on website	Yes	Yes	Yes
Budget on website	Yes	Yes	Yes
Who compiles CAFR?	Finance	Finance	Finance
# AP checks processed/year	4,176	3,820	3,675
% of JEs processed without error/year	99.4%	99.4%	99.8%
Rate of return on investments	0.25%	0.22%	0.21%
# of purchase orders/year	735	635	767
# of property auctions using GovDeals	35	28	26
\$ value of property auctions using GovDeals	\$45,185	\$21,268	\$88,895
Purchasing Card Rebate	\$21,917	\$30,129	\$33,451
Receive CAFR award	Yes	Yes	Yes
Receive budget award	No	No	No

**FINANCE DEPARTMENT
GENERAL FUND**

Budget Summary:

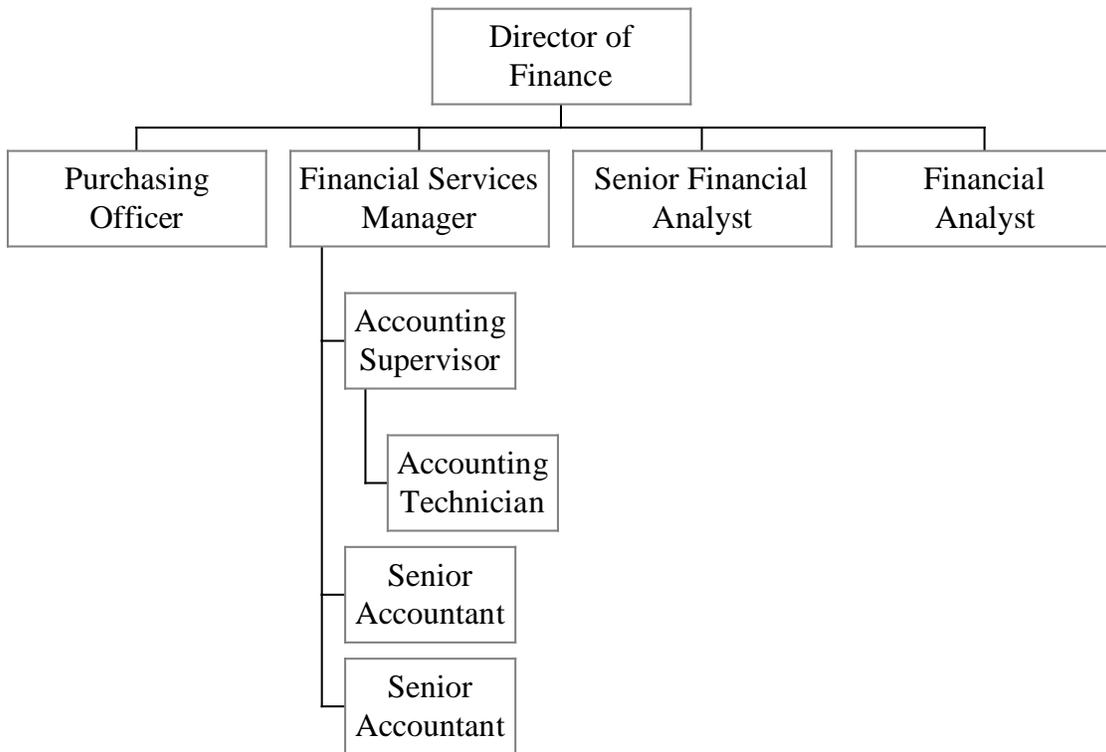
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 676,213	\$ 714,138	\$ 703,217	\$ 765,017
Operations	30,281	36,977	31,229	52,114
Total	\$ 706,494	\$ 751,115	\$ 734,446	\$ 817,131

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	10	9	9	9

Capital Outlay: None.



City of Lexington Finance



**LEGAL DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Legal Department is to protect the interests of the City of Lexington by serving as legal advisor to the Mayor and City Council, City Manager, boards, commissions and staff.

2016-17 Objectives:

- To represent the City of Lexington in all aspects of litigation and legal affairs, including prosecution and defense of lawsuits for and against the City
- To prepare or assist in preparing agreements and other necessary legal documents
- To advise Mayor, City Council and staff in the development of regulations and in the execution of City policies and operations

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
Staff attorney	No	No	No
# of legal advisors	1	1	1
City attorney expenditures	\$32,602	\$42,422	\$33,099
Benefits provided	No	No	No

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Operations	\$ 33,099	\$ 40,500	\$ 39,000	\$ 40,500
Total	\$ 33,099	\$ 40,500	\$ 39,000	\$ 40,500

Capital Outlay: None.

**HUMAN RESOURCES DEPARTMENT
GENERAL FUND**

Statement of Department’s Purpose:

The purpose of the Human Resources Department is to comply with federal, state and city employment laws and policies, hire and retain qualified employees and administer benefits; to be a strategic anticipator when partnered with management, departments and employees working to achieve results for the whole organization; and strive to bring Human Resources, Risk Management, Safety and Wellness perspectives and information to the entire organization while thinking in terms of human capital, fiscal responsibilities and solutions that respond to business needs.

Departmental Functions:

Recruiting, compensation, classification, benefits administration, employment actions administration, employee relations, retention, engagement, performance appraisals administration and education, consultation services, employee and supervisor education and compliance with federal, state and city employment laws and policies to include Equal Employment Opportunity (EEO), Fair Labor Standards Act (FLSA), Americans with Disabilities Act (ADA), Family and Medical Leave Act (FMLA) and Genetic Information Nondiscrimination Act (GINA).

2016-17 Objectives:

- Assist departments to recruit, train and retain a quality workforce
- Publish position classification descriptions on the City’s website
- Ensure compliance with federal employment laws including FLSA proposed overtime rule changes
- Continue revisions to Personnel Policies
- Coordinate a group health plan to comply with healthcare reform transitions as mandated
- Continue leading a comprehensive review and adjustment of organization’s strategy and philosophy of a competitive total rewards employment package that is attractive to a diverse professional workforce
- Support a work environment which fosters diversity, inclusion and employee engagement
- Reduce administrative burdens where feasible

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	1.75	2.75	2.75
# of full time City employees	336	338	334
# of full time equivalent (FTE) employees	342	348	346
FTE City employees per HR + benefit employee	124	93	92
Voluntary turnover	6.00%	4.55%	8.18%
Involuntary turnover	9.10%	1.82%	1.52%
Retirement	2.12%	5.16%	3.64%
Turnover rate	8.51%	11.53%	13.33%

**HUMAN RESOURCES DEPARTMENT
GENERAL FUND**

Budget Summary:

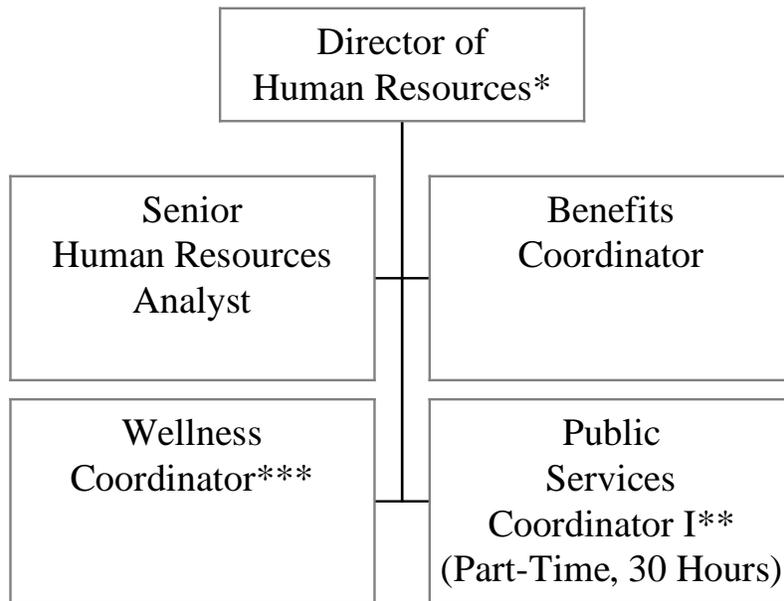
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 319,561	\$ 283,540	\$ 278,685	\$ 329,107
Operations	71,837	100,970	92,607	97,267
Total	\$ 391,398	\$ 384,510	\$ 371,292	\$ 426,374

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	4	3	3	3

Capital Outlay: None.



City of Lexington Human Resources



*Director of Human Resources funded in Human Resources but provides leadership over the departments of Human Resources, Group Insurance and Risk Management.

**Time is split evenly between Human Resources and Risk Management.

***Wellness Coordinator funded in Group Insurance.

INFORMATION TECHNOLOGIES DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

The purpose of the Information Technologies Department is to provide key support for enhanced delivery of city services, via electronic and business commerce with reliable information on demand.

Departmental Functions:

Perform daily routine maintenance, support, administration and training for computer hardware including personal computers (PCs), servers, printers, copiers, network switches, the citywide Internet Protocol (IP) phone system; as well as software applications and suites used throughout the City including Microsoft Office, Cayenta Customer Information System (CIS), Geographic Information System (GIS), MUNIS financial system, Sungard OSSI police records management system, etc. Coordinate the creation of customized reports as requested by departments. Provide maintenance and continuous development of the City's website and intranet. Assist the Technology Steering Committee (TSC) and departments in evaluating, budgeting and acquiring technology related hardware and software to enhance productivity and efficiency.

2016-17 Objectives:

- Provide excellent customer service and administrative support to internal and external customers
- Conduct assessment and ultimately enhance network security and reliability
- Increase technological training opportunities for all city departments
- Resurrect active participation and improve communication of the TSC
- Evaluate, improve and implement disaster recovery plans and methods
- Enhance and streamline electronic storage and archiving capabilities
- Continue to explore virtual desktop technology use as a long term efficiency measure
- Promote city-wide intranet to improve communication and efficiency for all city departments
- Enhance reliability, efficiency and security for the entire network infrastructure

**INFORMATION TECHNOLOGIES DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of full-time employees on staff	5	5	5
# of servers supported	36	36	36
# of PCs and laptops supported	246	248	256
# of servers supported per employee	7	7	7
# of PCs/laptops supported per employee	49	50	51
# of patrol cars with computers/printers	66	63	62
Routine PC/laptop replacement schedule	PC/Laptops	Laptops	Laptops
Disaster recovery plan in place	Yes	Yes	Yes
Average # of website hits/month	18,503	23,722	28,647
Provide website/e-commerce support	Yes	Yes	Yes
Provide police support	Yes	Yes	Yes
Provide telephone support (IP, cell)	Yes	Yes	Yes
Provide 24/7 on call support	Yes	Yes	Yes

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 336,042	\$ 377,715	\$ 358,306	\$ 395,426
Operations	357,496	436,407	421,478	445,331
Capital Outlay	203,132	95,448	85,000	39,948
Total	\$ 896,670	\$ 909,570	\$ 864,784	\$ 880,705

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	5	5	5	5

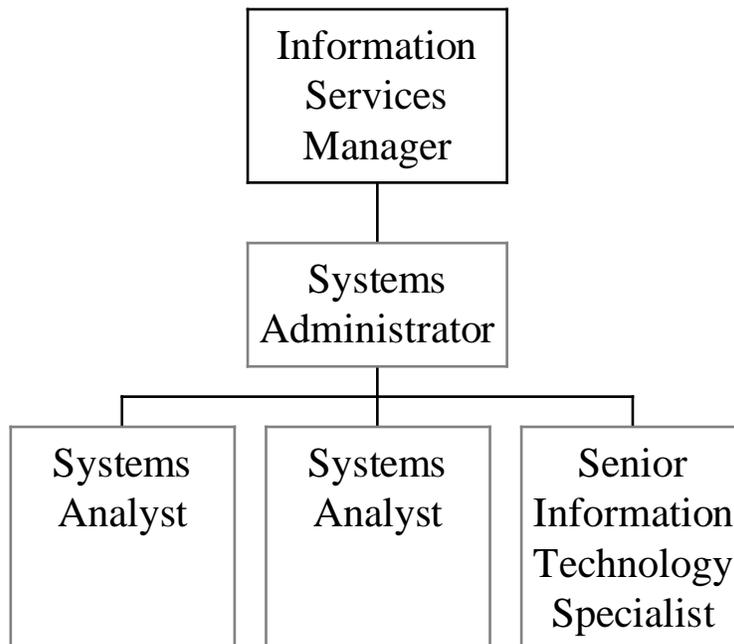
**INFORMATION TECHNOLOGIES DEPARTMENT
GENERAL FUND**

Capital Outlay:

<u>Item</u>	<u>New/Replacement</u>	<u>2016-17 Budget</u>
Avamar Data Backup Upgrade	R	\$ 39,948
Total		<u>\$ 39,948</u>



City of Lexington Information Technologies



**PUBLIC BUILDINGS DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Public Buildings Department is to provide maintenance for all city facilities and custodial services for fourteen facilities.

Departmental Functions:

Maintenance, repair and daily custodial service of all city owned buildings and all building systems including electrical, plumbing, heating and air conditioning (HVAC), as well as the condition of exterior walls, roofing and floors.

2016-17 Objectives:

- Maintain Lexington Home Brands
- Help with new Electric Complex
- Oversee installation of carpet and Vinyl Composition floor tile at Utilities Complex

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of building maintenance employees	1	1	1
# of custodians	1FT/5PT	1FT/5PT	1FT/5PT
In-house or contracted custodians	In-house	In-house	In-house
# of employee-occupied buildings	14	14	14

**PUBLIC BUILDINGS DEPARTMENT
GENERAL FUND**

Budget Summary:

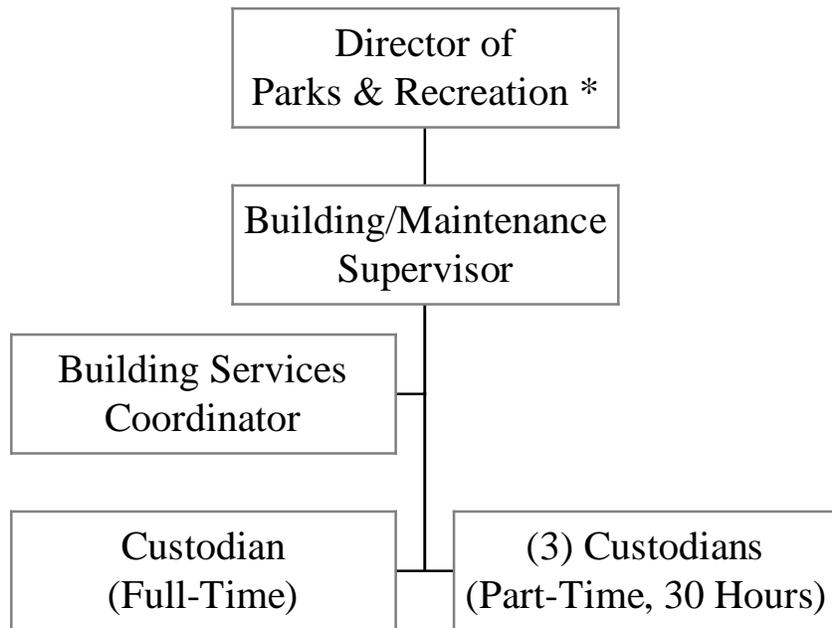
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 237,084	\$ 258,669	\$ 256,938	\$ 293,653
Operations	61,802	89,406	80,019	122,965
Total	\$ 298,886	\$ 348,075	\$ 336,957	\$ 416,618

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	2	2	3	3

Capital Outlay: None.



City of Lexington Public Buildings



*Director of Parks & Recreation funded in Parks & Recreation Department but provides leadership over the departments of Public Buildings, Public Grounds, and Parks & Recreation.

POLICE DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

The purpose of the Lexington Police Department is to serve the public by furthering a partnership with the community to prevent crime, thereby protecting life and property and resolving problems.

Departmental Functions:

Emergency 911 response, person and property crime investigations, traffic enforcement, crash reconstruction, mental commitments, animal and neighborhood complaints, highway and drug interdiction, State and Federal prosecutions, parades and special events, foot patrols, DWI enforcement, speed enforcement, Community Watch, traffic direction, warrant service, escorts, crime scene processing, canine searches and tracking.

2016-17 Objectives:

- Provide the most ethical, fair, efficient, cost effective and objective service to the citizens of Lexington
- Enhance the involvement of community members in the identification and solution of community problems
- Seek input from citizens about matters that impact the quality of life in their neighborhoods and strive to improve them
- Use community-based alternatives aimed at problem solving in conjunction with enforcement actions to combat criminal activity and behavior
- Work collaboratively with other city departments through community policing, community-oriented government and provide extraordinary customer service
- Increase officer productivity and efficiency by providing education and specialized training in-house at the Police Training Facility in the areas of criminal investigation, crime scene processing, customer service and other related topics to insure well rounded and professional law enforcement personnel
- Provide training to officers on crime prevention techniques and partner with the community to help reduce preventable crime

**POLICE DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of sworn officers	65	64	63
# of civilian personnel (full time)	10	10	10
Population per sworn officer	287	296	301
# of calls for service/year	53,312	47,125	46,531
# of calls per officer/year	820	736	738
# of traffic citations issued/year	2,866	1,604	1,101
# of K-9s	3	3	3
# of neighborhood watch meetings/year	122	122	122

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 4,585,404	\$ 4,850,532	\$ 4,708,118	\$ 5,233,184
Operations	582,297	806,362	770,543	769,464
Capital Outlay	98,902	202,220	201,522	179,220
Total	\$ 5,266,603	\$ 5,859,114	\$ 5,680,183	\$ 6,181,868

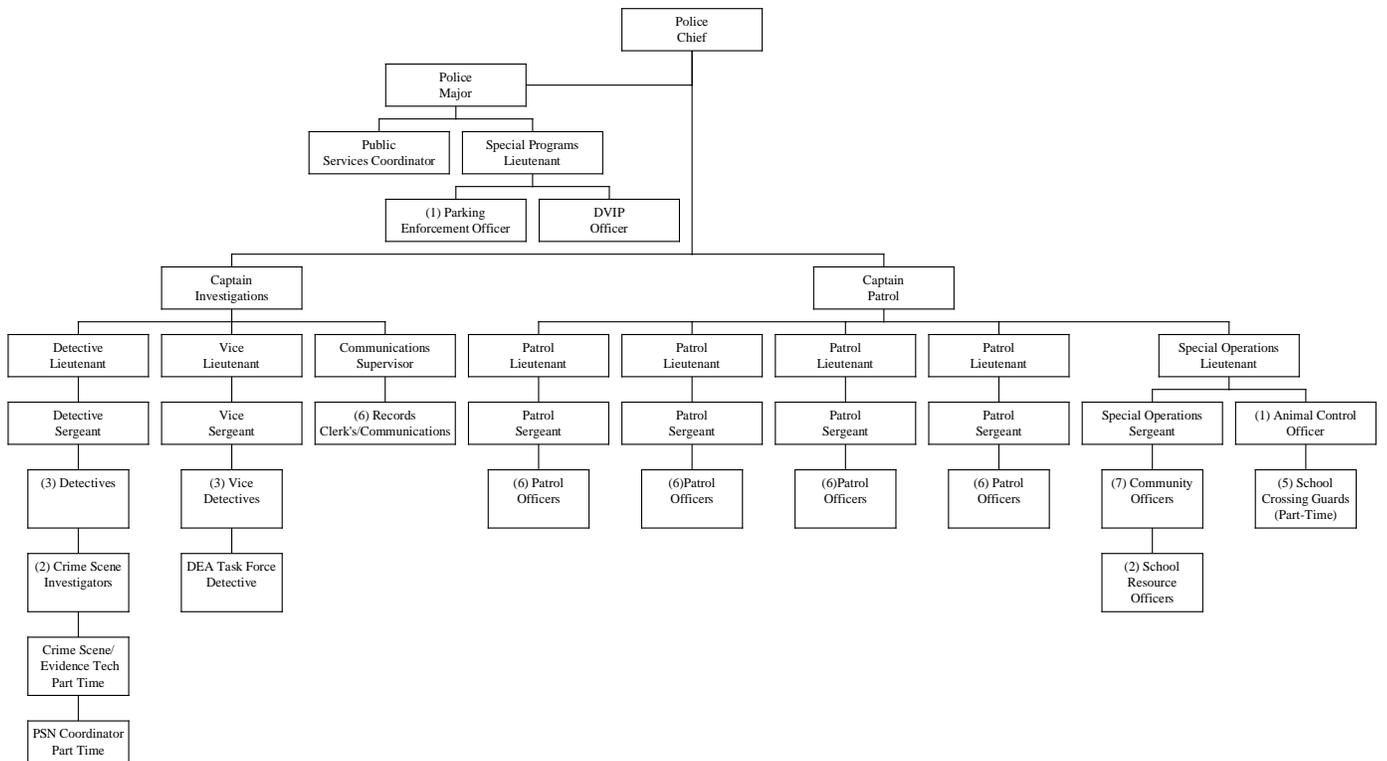
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	73	71	72	72

Capital Outlay:

Item	New/Replacement	2016-17 Budget
(6) Police Vehicles	R	<u>\$ 179,220</u>
Total		<u><u>\$ 179,220</u></u>



City of Lexington Police



**FIRE DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Lexington Fire Department is to prevent and reduce the level of human suffering and economic losses in the community resulting from fires, accidents and natural disasters.

Departmental Functions:

Provide fire suppression operations, evacuations, extrication operations, removal of fire hazards, chemical spill operations, public education on fire safety, fire prevention inspections, readiness training in rescue, hazardous materials, DHS natural disasters safety and wellness and physical fitness.

2016-17 Objectives:

- Manage risk, improve operational safety
- Improve employee health and wellness
- Improve readiness for natural disasters
- Assure continued dependability and serviceability of department fleet
- Implement service delivery per NFPA 1710 and OSHA 1910.134
- Prepare for rating inspection per NC Department of Insurance

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of firefighters	42	45	45
# of admin personnel	6	6	6
# of certified fire inspectors	32	39	40
# of calls for service/year	1,013	1,182	1,185
# of stations	3	3	3
Date newest station placed into service	2011	2011	2011
PPC insurance rating	3	3	3
\$ value of fire loss	\$608,900	\$477,520	\$721,930
# of public education programs/year	167	63	95

**FIRE DEPARTMENT
GENERAL FUND**

Budget Summary:

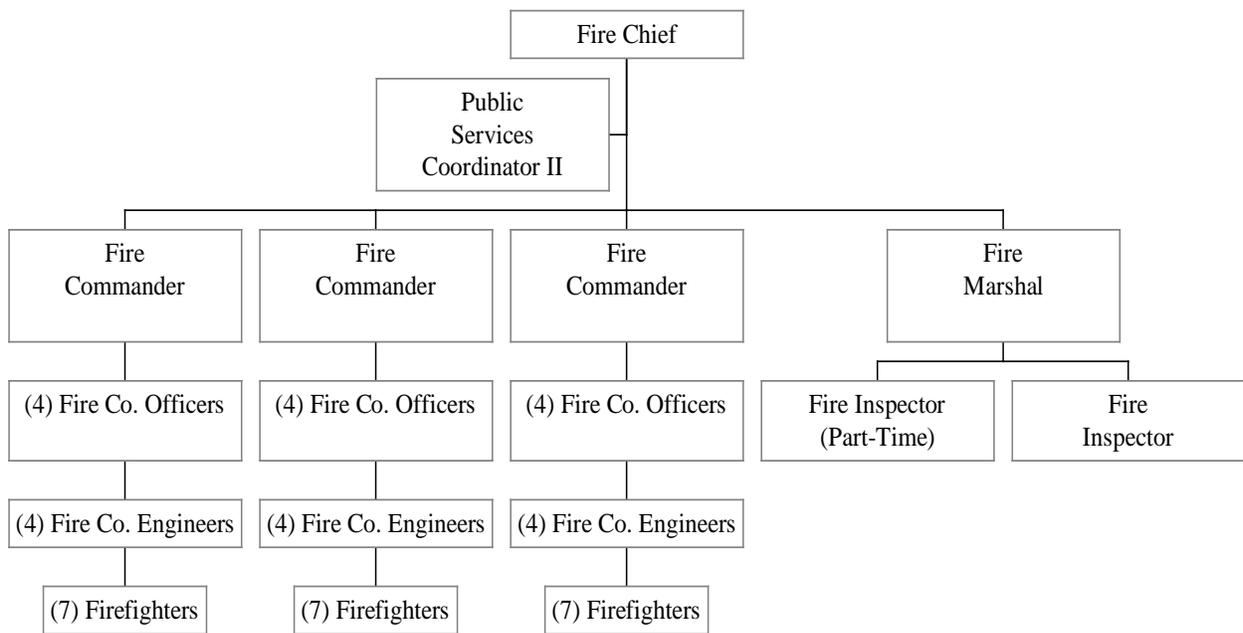
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 2,986,739	\$ 3,263,530	\$ 3,125,566	\$ 3,432,329
Operations	384,926	472,684	452,179	454,253
Capital Outlay	132,678	96,440	96,440	-
Total	\$ 3,504,343	\$ 3,832,654	\$ 3,674,185	\$ 3,886,582

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	51	51	52	52

Capital Outlay: None.



City of Lexington Fire



BUSINESS AND COMMUNITY DEVELOPMENT DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

- ❑ Protect and improve the community through enforcement of the Land Development Ordinance, State Building Code, Minimum Housing Code and Nuisance Ordinances.
- ❑ Improve economic development and quality of life by recruiting new businesses and supporting existing business for sustainable growth.
- ❑ Guide proper and directed growth through long-range and short-range planning.
- ❑ Initiate, seek funding for and implement redevelopment and neighborhood revitalization plans and projects.
- ❑ Increase effectiveness by working with partner agencies and interested citizens.
- ❑ Provide data, reference and educational information on various planning and community issues.

Departmental Functions:

Code enforcement, permitting, community development, business development, grant applications and administration, complaint administration, long range/short range neighborhood and community-wide planning, special redevelopment and community improvement projects, staff support, mapping, census and demographic resource.

2016-17 Objectives:

Code Enforcement

- Fully utilize GIS module of BluePrince software/Combine complaint system/building permits/land use cases
- Continue to move toward Paperless – digital filing for retention of land use, blight and construction records
- Begin implementation of Uptown Commercial Maintenance Code
- Administer Enforcement and Permitting programs
- Administer Lien Program
- Administer Blight Removal Program
- Liaison to Davidson County Homebuilders
- Liaison to Davidson County Electrical Contractors
- Continuing Education/Training

Planning

- Update City's Land Use Plan
- Build planning data/GIS infrastructure
- Staff the Planning Board/Board of Adjustment/Historic Preservation
- Begin update of Land Use Plan
- Maintain the Land Use Ordinance/Map

- Oversee issuance of minor and major zoning permit for development/guide developers

Community and Economic Development

- Depot District redevelopment and passenger rail station
- Implement Business Development Program (recruit, facilitate start-ups and development, entrepreneur development, location marketing, business incentive grant program)
- Partner with Davidson County EDC to assist with industrial projects
- Liaison to Uptown Lexington, Inc./Assist in facilitating Uptown Redevelopment projects
- Staff Appearance Commission
- Apply for various Community and Economic Development grants
- Liaison to LHCDC/Homeownership Center
- Liaison to Local Food Program Initiative

**BUSINESS AND COMMUNITY DEVELOPMENT DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	9	9	9
# of minimum housing inspections/year	2,600	2,494	2,644
# of building inspections/year	1,318	1,446	1,670
# of housing units	8,510	8,938	8,938
% of rental housing units	50.20%	57.20%	57.90%
# of nuisance complaints/year	2,405	1,823	2,038
\$ value of new residential construction	23.7 Million	3.3 Million	4.5 Million
\$ value of new commercial construction	\$4.8 Million	7.9 Million	16.5 Million

Budget Summary:

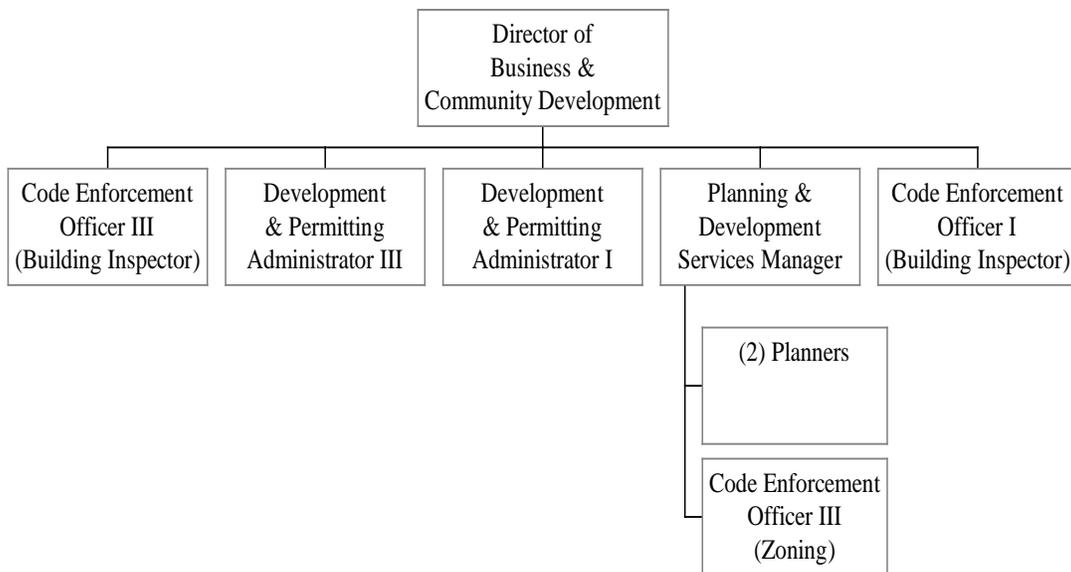
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 599,122	\$ 736,641	\$ 691,941	\$ 631,117
Operations	170,007	168,612	155,599	164,173
Total	\$ 769,129	\$ 905,253	\$ 847,540	\$ 795,290

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	9	9	9	8
Board Members	9	9	9	9

Capital Outlay: None.



City of Lexington Business and Community Development



Note: For fiscal year 2016-17, 1 position not funded.

**PUBLIC SERVICES ADMINISTRATION DEPARTMENT
GENERAL FUND**

Statement of Department’s Purpose:

The Public Services Administration Department provides administrative and customer service support to government public services including Fleet Management, Public Works, Recycling and Waste Collection, Streets and Water Resources.

Departmental Functions:

Answer incoming phone inquiries regarding customer service requests and complaints, evaluate and disseminate calls/requests to appropriate departments for resolution, create work orders, maintain various databases, manage department purchasing and payroll functions including public service employee certifications, assist with development and monitoring of annual budgets including purchasing card receipts, arrange for water/wastewater taps, arrange for commercial recycling and waste collections accounts, arrange all travel and training requests, maintain and update website communications, coordinate special events, maintain GIS functions, maintain motor pool fleet and fuel operations, support utility customer service and other administrative functions as required.

2016-17 Objectives:

- Provide exceptional customer service support for external customers
- Provide administrative support services to Public Services departments (internal customers)
- Analyze and monitor budgets and expenditures for cost savings
- Update and maintain Public Services website communication
- Comprehensive review of Recycling and Waste Collection customer service policies
- Comprehensive review of Fleet Management internal services
- Comprehensive review of Street services purchasing procedures
- Provide maps and GIS products to support other City departments
- Maintain and enhance digital deeds and right-of-ways linked to GIS
- Provide administrative support for special events

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 152,517	\$ 264,261	\$ 240,841	\$ 234,697
Operations	88,558	25,882	22,960	22,800
Total	\$ 241,075	\$ 290,143	\$ 263,801	\$ 257,497

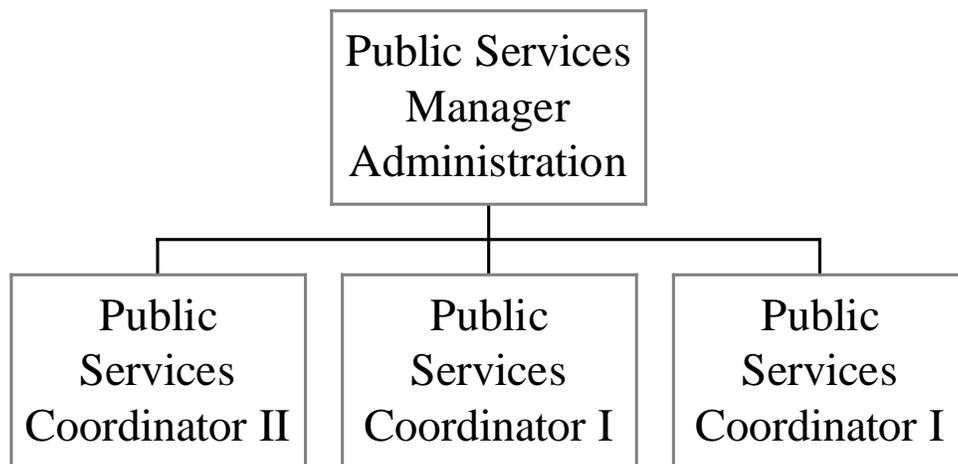
**PUBLIC SERVICES ADMINISTRATION DEPARTMENT
GENERAL FUND**

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	2	4	4	4

Capital Outlay: None.



City of Lexington Public Services Administration



STREET DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

The purpose of the Street Department is to provide maintenance of the city streets, signs, pavement markings, sidewalks, curb and gutter and storm drainage pipes and structures, to provide ice and snow control on streets located within the City limits and to maintain the appearance and pleasing aesthetics within the corporate City limits of Lexington.

Departmental Functions:

- Patch potholes and utility cuts
- Maintain sidewalks, curb and gutter; install new sidewalks where needed
- Maintain highway road signs and street signs
- Maintain pavement markings, arrows, crosswalks, stop bars, double yellow lines and parking spaces
- Maintain existing and install new storm drainage structures and maintain ditches and drainage areas
- Sweep city streets and other city properties
- Set up traffic control for construction and city events
- Perform ice and snow control on city streets, applying brine, plowing and salting
- Keep roadways and streets clear of hazards, tree limbs and debris
- Keep right of ways and other public areas and structures within the City limits maintained to promote pleasing aesthetics

2016-17 Objectives:

- Effectively manage personnel and equipment to provide the highest level of customer service and best value for the expenditure
- Maintain an effective preventive maintenance program and minimize lifetime costs of roadways and related structures
- Continue aggressive pavement maintenance program with resurfacing and surface treatments to minimize pavement deterioration
- Continue sidewalk replacement and repair program, targeting uptown and surrounding areas
- Maintain an effective sign survey and replacement program
- Maintain sweeping program and steadily increase efficiency in the route cycle
- Target badly deteriorated curb and gutter areas and start replacement by in-house services
- Target areas of needed repair and maintenance noted on the street pothole survey
- Remain current and knowledgeable of eligible, efficient and effective uses for Powell Bill funds
- Effectively target unsightly debris, undergrowth, weeds, grass, graffiti and other nuisances to promote a cleaner, safer and pleasing City

**STREET DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	15	15	15
Street miles	125.3	125.3	125.3
Miles per employee	8	8	8
Tons of asphalt used for pot holes	860	740	561
Feet of sidewalk replaced/repared per year	990	384	527

Budget Summary:

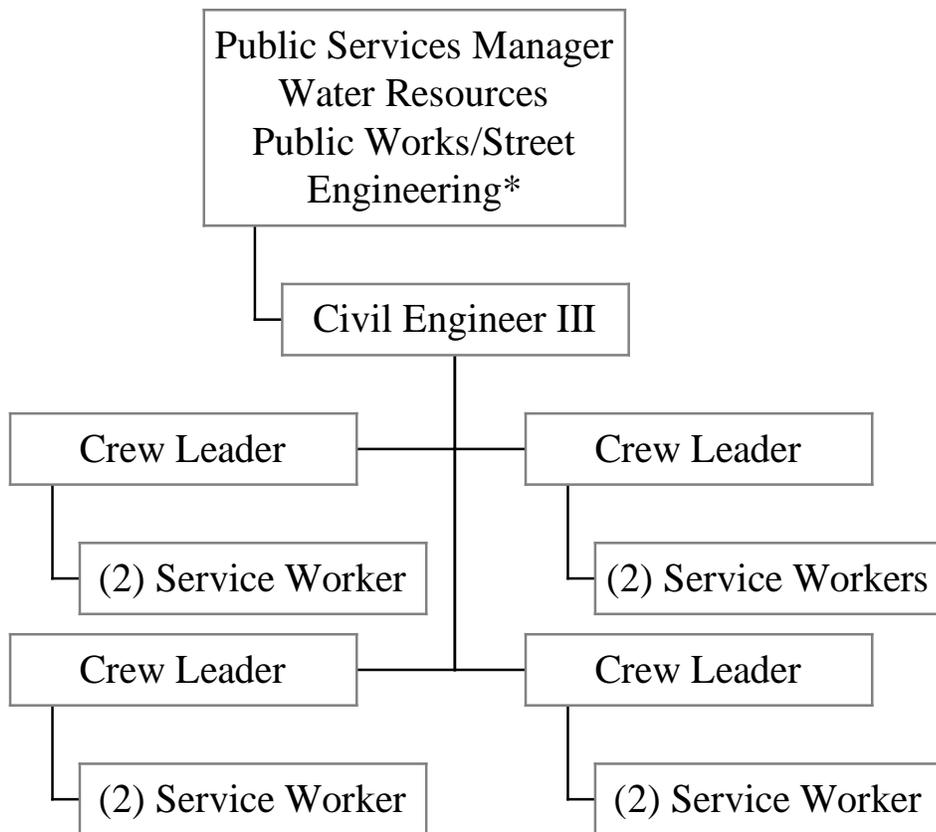
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 739,459	\$ 713,288	\$ 663,878	\$ 783,987
Operations	970,121	997,441	988,771	1,066,028
Capital Outlay	-	244,375	244,887	-
Total	\$ 1,709,580	\$ 1,955,104	\$ 1,897,536	\$ 1,850,015

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	15	13	13	13

Capital Outlay: None.



City of Lexington Street



*Public Services Manager funded in Water & Wastewater Administration but provides leadership over the departments of Water Plant, Wastewater Plant, Public Works Maintenance & Construction, and Street.

RECYCLING AND WASTE COLLECTION DEPARTMENT GENERAL FUND

Statement of Department's Purpose:

The purpose of the Recycling and Waste Collection Department is to help maintain a high standard of health and cleanliness by managing timely collection and disposal of the solid waste and recycling generated by the citizens of Lexington and to accomplish this goal in a cost effective manner with a high level of customer satisfaction.

Departmental Functions:

- Weekly collection and disposal of garbage and recycling for 8,300 households
- Weekly collection and disposal of garbage and recycling for city departments
- Weekly collection and disposal of garbage and recycling for approximately 255 commercial rollout customers
- Weekly collection and disposal of recycling for approximately 100 commercial recycling rollout customers
- Weekly collection and disposal of yard waste, limbs, grass, trimmings, etc. for 8,300 households
- Weekly collection and disposal of recyclable items including electronics, metal, white goods and tires as requested (for residential locations)
- Bi-weekly collection and disposal of residential recycling rollouts for approximately 6,150 households (Tuesday, Thursday and Friday collection route)
- Cleanup for special Uptown Lexington events (BBQ Festival, National Night Out, Christmas Open House, etc.)

2016-17 Objectives:

- Provide monthly activity-based cost reports to administration
- Provide support and participation in the Public Services Mission – City wide cleanup campaign
- Continue customer education efforts regarding waste collection and recycling services and additional recycling mandates – utilize website opportunities
- Comprehensive review of City Waste Collection Code
- Expand the commercial and residential rollout recycling programs

**RECYCLING AND WASTE COLLECTION DEPARTMENT
GENERAL FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	18	18	17
# of residences	8,500	8,500	8,500
Tons of garbage collected/year (residential)	6,590	7,036	6,884
Tons of recycling/year (residential)	580	568	634
% of customers who recycle	30%	30%	40%
Monthly rate charged for residential collection	\$9	\$9	\$12
Tipping fees per ton	\$36	\$36	\$36
Ratio of revenues to expenditures	1 to 2.13	1 to 2.03	1 to 1.42

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 767,531	\$ 709,255	\$ 665,533	\$ 744,910
Operations	908,289	918,832	921,249	925,653
Capital Outlay	-	1,143,131	1,135,477	150,000
Total	\$ 1,675,820	\$ 2,771,218	\$ 2,722,259	\$ 1,820,563

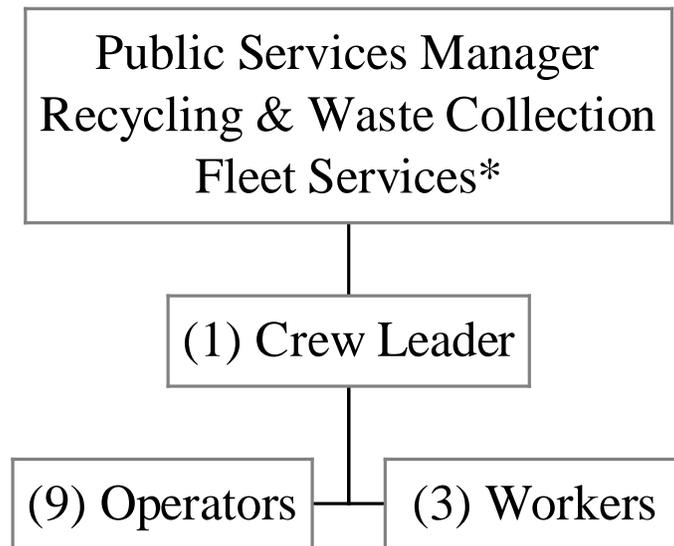
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	17	15	14	14

Capital Outlay:

Item	New/Replacement	2016-17 Budget
(2) Rear Loader Trash Bodies	R	\$ 150,000
Total		<u>\$ 150,000</u>



City of Lexington Recycling & Waste Collection



*Public Services Manager funded 50% in Recycling & Waste Collection and 50% in Fleet Management. Manager provides leadership over the departments of Recycling & Waste Collection and Fleet Management.

**PARKS & RECREATION DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Parks and Recreation Department is to promote community pride and wellness through diverse, intentional and relevant leisure opportunities.

Departmental Functions:

Operate 24 public park properties, including 15 tennis courts, 7 ball fields, 5 multipurpose fields, 16 basketball courts, 1 volleyball court, over 2 miles of surfaced trail, 1 aquatic facility; and provide a year round program of recreational activities for youth and adults including 2 city-wide festivals.

2016-17 Objectives:

- Increase awareness of parks and recreation in Lexington
- Expand recreational opportunities for residents of Lexington
- Complete renovation of Washington Park for 2016 summer opening
- Renovate Holt-Moffitt Field House and playing field
- Establish a systematic playground replacement plan to address outdated equipment
- Hold successful Multicultural and 4th of July festivals
- Partner with YMCA for aquatics program and youth basketball

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees (FT)	6	6	6
Expenditures per capita	\$41	\$38	\$40
# of sports registrants/year	905	1,185	1,072
# of program participants/yr	1,135	523	948
# of ballfield/shelter rentals	357	342	394
# pool admissions	4,609	3,295	9,322
# of youth recreation centers	0	0	0
# of pools	2	2	1
# of parks	20	20	20

**PARKS & RECREATION DEPARTMENT
GENERAL FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 429,258	\$ 532,375	\$ 503,345	\$ 521,064
Operations	326,231	406,748	397,928	360,888
Capital Outlay	-	30,000	205,000	150,000
Total	\$ 755,489	\$ 969,123	\$ 1,106,273	\$ 1,031,952

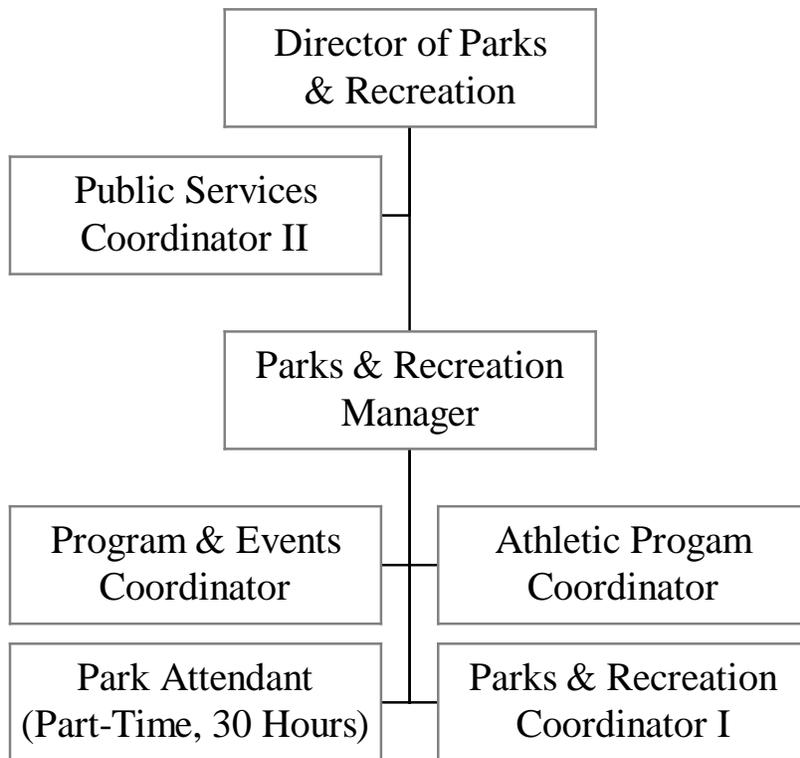
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	6	6	6	6

Capital Outlay:

Item	New/Replacement	2016-17 Budget
Departmental Software	R	\$ 20,000
Bingham Tennis Center Courts	R	100,000
Systematic Playground Replacement	R	<u>30,000</u>
Total		<u><u>\$ 150,000</u></u>



City of Lexington Parks & Recreation



**PUBLIC GROUNDS DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Public Grounds Department is to provide extraordinary customer service in the maintenance of various city facilities.

Departmental Functions:

Maintenance and mowing of all City public grounds including cemeteries, parks, playgrounds, right-of-ways and landscaping throughout the City.

2016-17 Objectives:

- Provide cemetery services in an efficient and courteous manner
- Provide support to the Parks and Recreation Department in the development of Holt-Moffitt Field, Washington Park Pool and future skate park
- Improve the playground equipment at various city parks by painting and making repairs as needed
- Continue to improve the turf on all sports fields with use of lime and fertilizer

Performance Measure Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	12	12	12
# of cemeteries	4	4	4
# of burials/year	79	71	63
# of acres maintained	480	480	480
Miles of right-of-way maintained	218	218	218
Acres maintained per employee	40	40	40
Annual maintenance cost/acre	\$1,601	\$1,847	\$1,766

**PUBLIC GROUNDS DEPARTMENT
GENERAL FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 587,378	\$ 641,249	\$ 609,011	\$ 682,376
Operations	168,673	206,826	200,309	210,364
Capital Outlay	6,550	7,500	7,200	8,500
Total	\$ 762,601	\$ 855,575	\$ 816,520	\$ 901,240

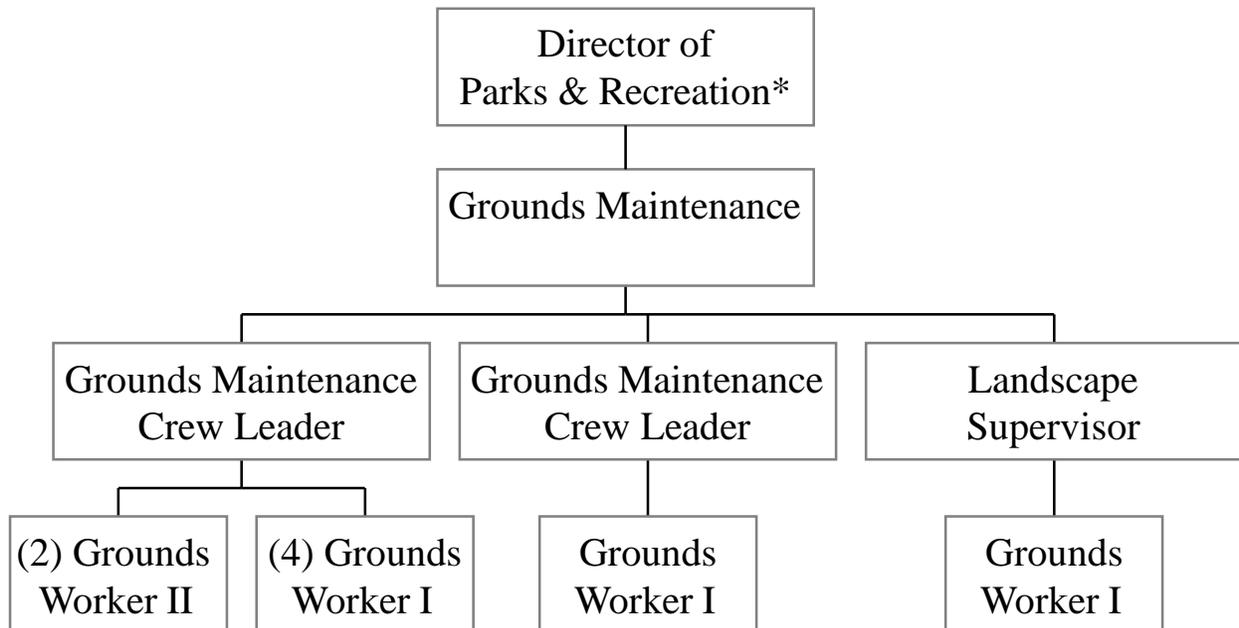
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	12	12	12	12

Capital Outlay:

Item	New/Replacement	2016-17 Budget
Zero Turn Mower	R	\$ 8,500
Total		<u>\$ 8,500</u>



City of Lexington Public Grounds



*Director of Parks & Recreation is funded in Parks and Recreation Department but provides leadership over the departments of Public Buildings, Public Grounds, and Parks and Recreation.

**ECONOMIC DEVELOPMENT DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Economic Development Department is to account for grant incentive payments made to businesses in order to promote continued economic development and growth within the City of Lexington, to diversify and increase the tax base and create or maintain jobs.

2016-17 Objectives:

- To monitor and enhance economic development and growth within the City of Lexington
- To monitor and fulfill City Council approved economic development grant contract obligations
- To explore new opportunities and provide incentives that will promote economic development
- To incorporate the business development initiative led by the Office of Business and Community Development

Performance Measures Summary:

Indicators	FY 12-13	FY 13-14	FY 14-15
Economic Development Expenditures	\$124,954	\$226,830	\$79,717

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ -	\$ -	\$ -	\$ 68,291
Operations	79,717	142,018	165,018	334,621
Total	\$ 79,717	\$ 142,018	\$ 165,018	\$ 402,912

Capital Outlay: None.

**DEBT SERVICE DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

The purpose of the Debt Service Department is to account for installment purchase principal and interest payments as well as bond principal and interest payments related to capital improvement projects and equipment and vehicle purchases made by General Fund departments.

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
Net bonded GO debt to assessed valuation (%)**	0.250%	0.180%	0.130%
Net bonded GO debt per capita**	\$195	\$153	\$111
S&P rating	AA-	AA-	AA-
Moody's rating	A1	A1	A1
Fitch rating	N/A	N/A	N/A
NC Municipal Council rating	87	87	87

** Includes bonds authorized and unissued (excludes all enterprise fund debt)

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Debt Service	\$ 777,467	\$ 965,354	\$ 925,661	\$ 1,011,378
Total	\$ 777,467	\$ 965,354	\$ 925,661	\$ 1,011,378

Schedule of New General Fund Installment Finance and Bonded Debt:

Installment Finance:

Item	Purchase Price	Years Financed	Interest Rate	Debt Service Payment*
Skate Park Construction	\$ 750,000	15	4.00%	\$ -
Total	<u>\$ 750,000</u>			<u>\$ -</u>

*Debt Service Payments to begin in fiscal year 2017-18.

**OTHER FINANCING USES DEPARTMENT
GENERAL FUND**

Statement of Department's Purpose:

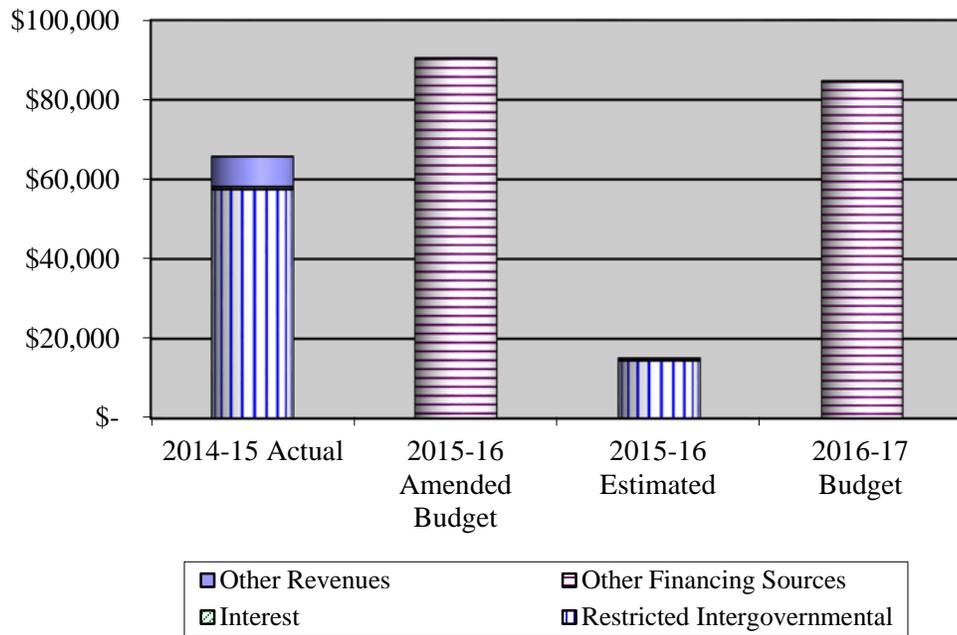
The purpose of the Other Financing Uses Department is to account for all transfers from the General Fund to other funds within the City budget.

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Transfer to Public Safety	\$ -	\$ 5,000	\$ 5,000	\$ -
Transfer to General Capital Projects Fund	305,000	446,400	446,400	105,000
Transfer to Golf Fund	263,584	169,484	318,584	318,584
Total	\$ 568,584	\$ 620,884	\$ 769,984	\$ 423,584

**CONTROLLED SUBSTANCE FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Restricted Intergovernmental	\$ 57,481	\$ -	\$ 14,504	\$ -
Interest	675	-	581	-
Other Revenues	7,577	-	-	-
Other Financing Sources	-	90,442	-	84,680
Total	\$ 65,733	\$ 90,442	\$ 15,085	\$ 84,680



**CONTROLLED SUBSTANCE DEPARTMENT
SPECIAL REVENUE FUND**

Statement of Department's Purpose:

The purpose of the Controlled Substance Department is to account for federal, state and county controlled substance tax revenues, otherwise known as federal and state drug forfeiture funds which are restricted for public safety expenditures.

Departmental Functions:

Emergency 911 response, person and property crime investigations, traffic enforcement, crash reconstruction, mental commitments, animal and neighborhood complaints, highway and drug interdiction, State and Federal prosecutions, parades and special events, foot patrols, DWI enforcement, speed enforcement, community watch, traffic direction, warrant service, escorts, crime scene processing, canine searches and tracking.

2016-17 Objectives:

- Purchase new law enforcement supplies and equipment to enhance existing efforts and initiate new programs

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
Revenue received from Federal Forfeitures of Assets	\$480,073	\$41,836	\$46,428
Revenue received from State Forfeitures of Assets	\$30,301	\$23,390	\$11,053

Budget Summary:

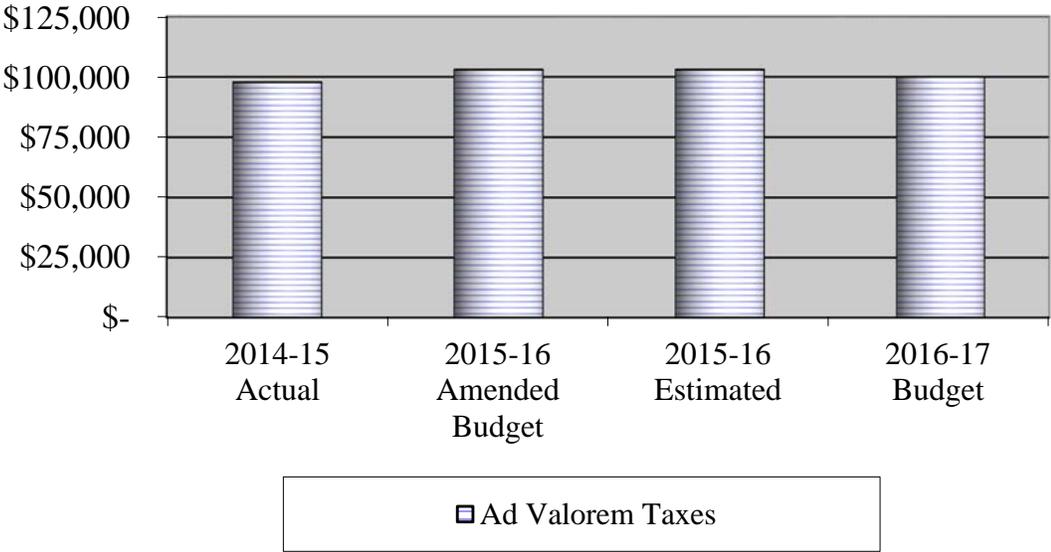
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Operations	\$ 272,811	\$ 59,152	\$ 52,280	\$ 74,152
Capital Outlay	-	-	-	10,528
Other Financing Uses	-	31,290	31,290	-
Total	\$ 272,811	\$ 90,442	\$ 83,570	\$ 84,680

Capital Outlay: None.

Item	New/Replacement	2016-17 Budget
Bar Coding Software/Hardware	N	\$ 10,528
Total		<u>\$ 10,528</u>

**SPECIAL TAX DISTRICT FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Ad Valorem Taxes	\$ 97,777	\$ 103,000	\$ 103,000	\$ 100,000
Total	\$ 97,777	\$ 103,000	\$ 103,000	\$ 100,000



**SPECIAL TAX DISTRICT DEPARTMENT
SPECIAL REVENUE FUND**

Statement of Department's Purpose:

The purpose of the Special Tax District Department is to account for the additional ad valorem property tax received for and expenditures related to the revitalization of the uptown district.

Performance Measures Summary:

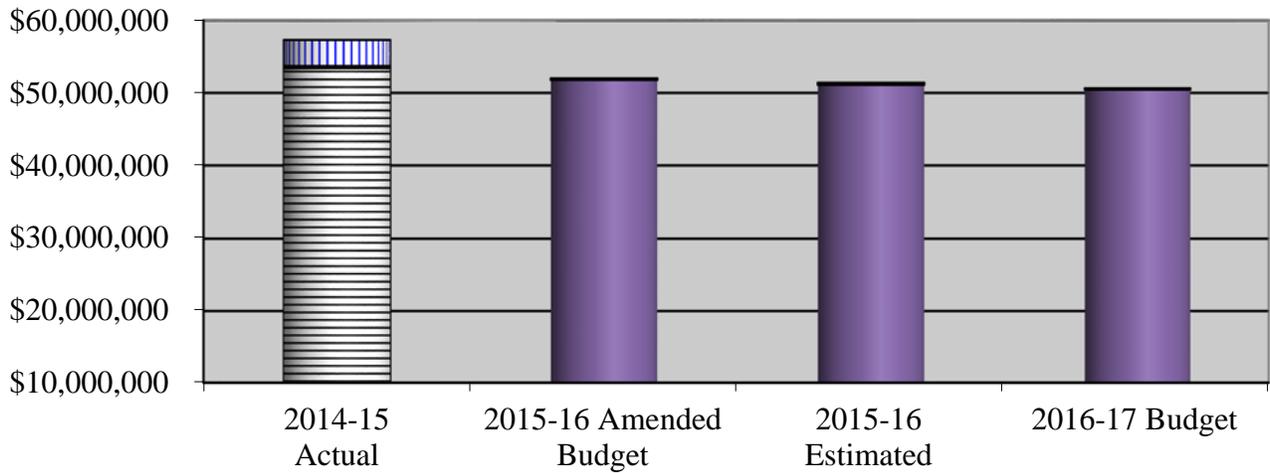
Measures	FY 12-13	FY 13-14	FY 14-15
Current tax rate	0.20	0.20	0.20
Payment to Uptown Lexington, Inc.	\$93,791	\$94,355	\$96,476

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Operations	\$ 96,476	\$ 103,000	\$ 103,000	\$ 100,000
Total	\$ 96,476	\$ 103,000	\$ 103,000	\$ 100,000

**ELECTRIC FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Restricted Intergovernmental	\$ 32,047	\$ -	\$ -	\$ -
Sales and Services	53,405,203	51,775,536	51,099,043	50,436,183
Other Revenues	262,111	191,600	301,250	198,328
Other Financing Sources	3,592,410	35,000	-	-
Total	\$ 57,291,771	\$ 52,002,136	\$ 51,400,293	\$ 50,634,511



ELECTRIC DEPARTMENT ENTERPRISE FUND

Statement of Department's Purpose:

The purpose of the Electric Department is to meet the needs of the City of Lexington and Davidson County customers by providing reliable, cost effective and safe electric service.

Departmental Functions:

- Maintenance of 74 miles of 44kV transmission line, approximately 716 miles of distribution line and 19,890 electric meters
- Maintenance and installation of street and area lights
- Maintain SCADA system, 11 electric substations and two 44kV delivery substations
- Budget and maintain inventory for maintenance and new construction
- Planning and management of capital improvement project for system reliability
- Monitor commercial and industrial accounts for correct billing rates
- Preparation of proposals for economic development
- Maintain records on all older transformers that contained PCB oil for proper disposal
- Update and maintain maps for Geographic Information System (GIS) mapping
- Tree trimming service to maintain system reliability
- Install Christmas decorations and special event banners for Uptown Lexington
- Installation of temporary power pedestals for all special events
- Maintain ball field and tennis court lights for Recreation Department
- Ensure high levels of customer service when dealing with current and prospective customers
- Assist other agency members during power outages due to severe weather conditions
- Assist in the development of rates and fees

2016-17 Objectives:

- Advocate system growth to meet the goals of the financial and business plans, including the building of cash reserves in the Electric Fund to ensure financial stability
- Pursue new technology that will improve organizational efficiency
- Upgrade the electric system to improve its reliability via the use of the Capital Improvement Plan
- Maintain a strong working relationship with Davidson County Economic Development Commission
- Move towards no loss time accidents for the year by increasing safety awareness
- Reduce outages and outage response times; goal is to reduce average response time to less than 60 minutes
- Promote "HOMETOWN GREEN" energy efficiency programs
- Continue implementing LED lighting technology with LED street lighting
- Assist Street Department with obsolete traffic signal light upgrades

**ELECTRIC DEPARTMENT
ENTERPRISE FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	23	21	23
Miles of line	616	616	717
Miles of line/employee	27	29	31
# of customers	18,331	18,445	18,515
# of customers/employee	797	878	805
% of system loss	4.86%	5.46%	5.66%
# of breaker outages/year	30	30	30

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 1,497,105	\$ 1,666,299	\$ 1,614,342	\$ 1,828,410
Operations	4,103,059	4,844,093	4,263,111	5,145,335
Power Purchases	44,364,741	41,066,430	40,795,796	39,891,909
Debt Service	828,092	944,684	814,392	1,110,343
Capital Outlay	395,342	669,469	669,469	242,000
Other Financing Uses	5,134,563	2,811,161	2,811,161	2,416,514
Total	\$ 56,322,902	\$ 52,002,136	\$ 50,968,271	\$ 50,634,511

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	23	23	24	24

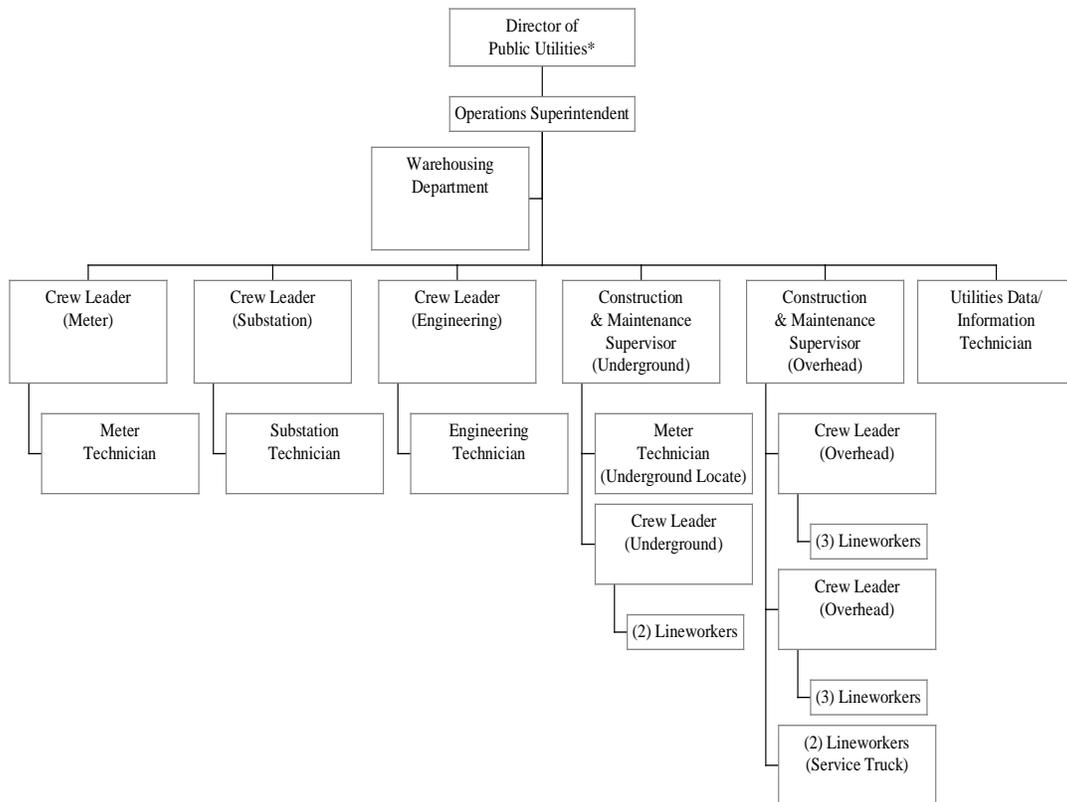
**ELECTRIC DEPARTMENT
ENTERPRISE FUND**

Capital Outlay:

<u>Item</u>	<u>New/Replacement</u>	<u>2016-17 Budget</u>
Bucket Truck	R	<u>\$ 242,000</u>
Total		<u><u>\$ 242,000</u></u>



City of Lexington Electric

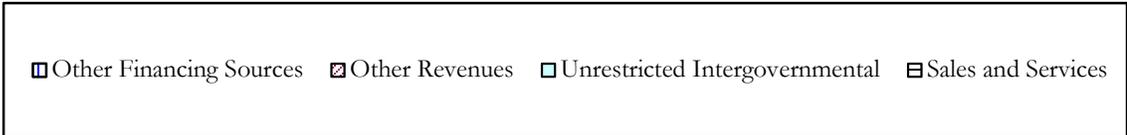
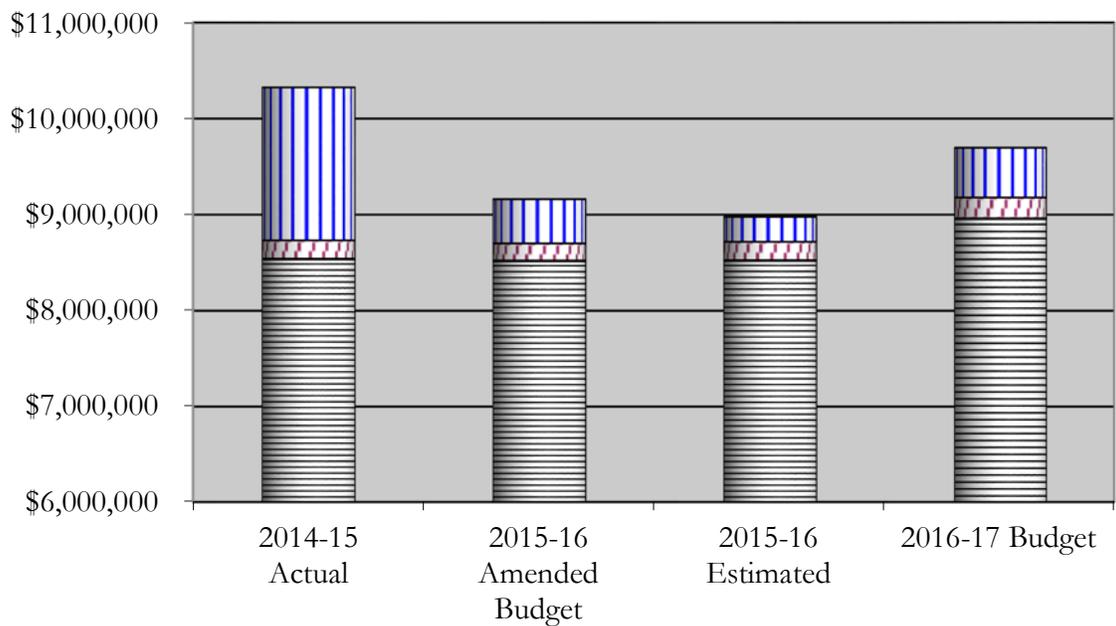


*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.



**WATER & WASTEWATER FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Unrestricted Intergovernmental	\$ 9,174	\$ 8,468	\$ 8,492	\$ 7,783
Sales and Services	8,533,239	8,514,714	8,518,084	8,954,209
Other Revenues	189,998	177,340	190,890	216,141
Other Financing Sources	1,592,354	460,842	260,090	518,793
Total	\$ 10,324,765	\$ 9,161,364	\$ 8,977,556	\$ 9,696,926



WATER & WASTEWATER ADMINISTRATION DEPARTMENT ENTERPRISE FUND

Statement of Department's Purpose:

The purpose of the Water and Wastewater Administration Department is to provide administrative oversight to ensure that the customers of the City's water and wastewater treatment plants receive quality service, the City complies with environmental mandates and the employees have a quality work experience; provide oversight to the Public Works Department; provide engineering, technical and contract management assistance to all city departments.

Departmental Functions for Water and Wastewater:

- Provide administrative support for operation of the water and wastewater treatment plants
- Provide information to the City's Utilities Commission and City Council on the state of the water and wastewater treatment systems
- Provide information to the public on the state of the water and wastewater treatment systems
- Administer all state and federal permits associated with the operation of the water and wastewater treatment plants

Departmental Functions Citywide:

- Schedule, design, prepare specifications, acquire permits, secure right-of-ways, advertise, bid and manage all capital improvement projects as directed and approved by the City Council and the City Manager
- Building permit and Planning Board reviews, design and construction management, pavement asset management, NC Department of Transportation (NCDOT) coordination, certify plat review for recordation in Davidson County, FEMA compliance, Powell Bill statement and map certification, maintain 811 underground utility location grids

2016-17 Objectives:

- Ensure that water and wastewater plants maintain compliance with federal and state regulations
- Collaborate with water and wastewater plant personnel so that operations are optimized to maintain performance while reducing costs
- Provide staff support necessary to promote water quality and recreation at Lake Thom-A-Lex
- Provide staff support for water quality related initiatives in the Abbots and Swearing Creek drainage basins
- Continue to work with property owners in the Lake Thom-A-Lex watershed to promote and acquire conservation easements
- With Thomasville and Davidson County as partners, provide staff support for the construction of the pilot greenway project that runs from Lexington's water plants to Lake Thom-a-Lex
- Coordination of NCDOT Bridge Construction Enhancements
- Coordination of Water/Wastewater conflicts on NCDOT Bridge Construction Projects

**WATER & WASTEWATER ADMINISTRATION DEPARTMENT
ENTERPRISE FUND**

2016-17 Objectives Cont'd:

- Manage the outsourcing of street maintenance programs
- Use Facility Maintenance Approach to access best management practice for pavement, water and wastewater infrastructure
- Construction review and inspection of wastewater extensions in areas by other partners

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of administrative employees for water & wastewater	1	1	1
# of water customers	8,257	8,252	8,272
# of wastewater customers	7,954	7,988	8,022

Budget Summary:

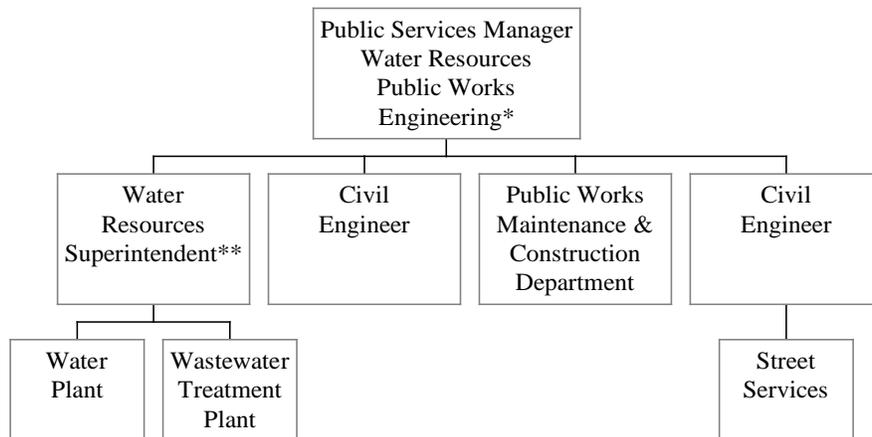
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 101,239	\$ 296,155	\$ 240,364	\$ 187,638
Operations	1,195,145	1,254,959	1,257,351	1,587,036
Debt Service	955,737	900,495	900,492	875,997
Capital Outlay	5,979	-	-	-
Other Financing Uses	2,141,827	465,020	465,020	431,543
Total	\$ 4,399,927	\$ 2,916,629	\$ 2,863,227	\$ 3,082,214

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	1	3	3	2

Capital Outlay: None.



City of Lexington Water & Wastewater Administration



*Public Services Manager funded in Water & Wastewater Administration but provides leadership over the departments of Water Plant, Wastewater Plant, Public Works Maintenance & Construction, and Street Services.

**Water Resources Superintendent (unfunded in FY 2016-17) provides leadership over the departments of Water Plant and Wastewater Treatment Plant.

**WATER PLANT DEPARTMENT
ENTERPRISE FUND**

Statement of Department's Purpose:

The purpose of the Water Plant Department is to provide an adequate supply of safe and pleasing drinking water at a reasonable cost, friendly and courteous service that is both timely and effective, as well as provide fire protection water supply for all customers.

Departmental Functions:

- Operate two water treatment plants to maintain compliance with permits and protect the health of the water system's customers
- Operate the two water plants to provide adequate volumes of water for fire protection as necessary
- Operate a laboratory to provide data for operation of the water plants, the operation of the distribution system and for state compliance reporting
- Partner with Thomasville in the upkeep of Lake Thom-A-Lex and in protecting its water quality

2016-17 Objectives:

- Provide a safe and productive work place
- Comply with state and federal regulations
- Continue maintenance program upgrades to water plant to enhance reliability
- Finish construction of two new drying beds
- Comply with new regulations effective in October 2013
- With Thomasville and Davidson County as partners, begin construction of the pilot greenway project that runs from Lexington's water plants to Lake Thom-a-Lex

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of water plant employees	11	11	11
# of water plants	2	2	2
Design plant capacity (mgd)	9.4	9.4	9.4
Residential water bill (3 CCF usage)	\$15.24	\$15.24	\$15.24
Residential water bill (10 CCF usage)	\$26.16	\$26.16	\$26.16

**WATER PLANT DEPARTMENT
ENTERPRISE FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 666,227	\$ 739,959	\$ 722,437	\$ 748,424
Operations	954,890	968,967	985,060	911,897
Capital Outlay	-	44,640	13,140	86,300
Total	\$ 1,621,117	\$ 1,753,566	\$ 1,720,637	\$ 1,746,621

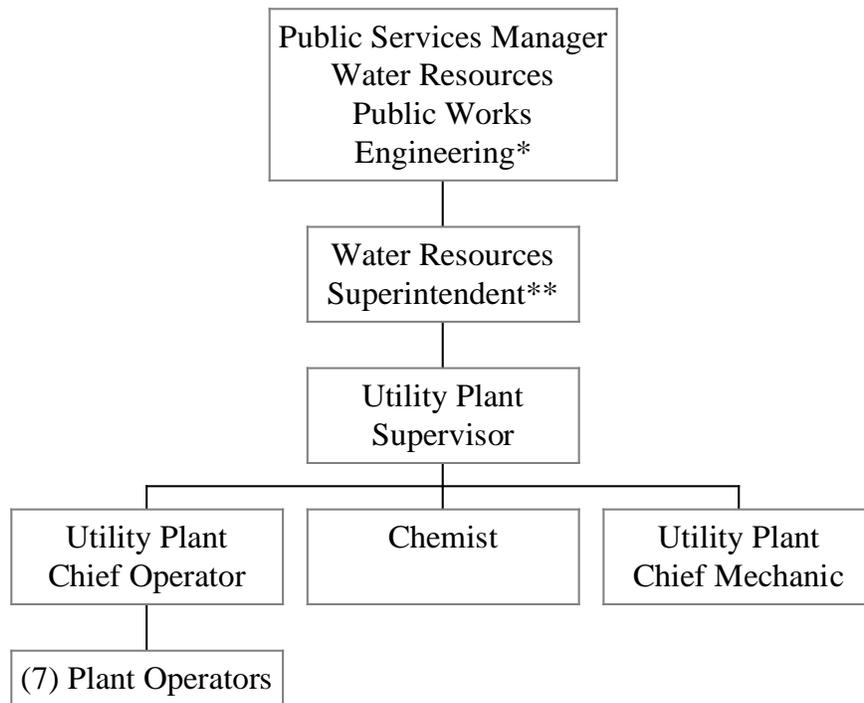
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	11	11	11	11

Capital Outlay:

<u>Item</u>	<u>New/Replacement</u>	<u>2016-17 Budget</u>
SCADA System Upgrade	R	<u>\$ 86,300</u>
Total		<u><u>\$ 86,300</u></u>



City of Lexington Water Plant



*Public Services Manager funded in Water & Wastewater Administration but provides leadership over the departments of Water Plant, Wastewater Plant, Public Works Maintenance & Construction, and Street Services.

**Water Resources Superintendent (unfunded in FY 2016-17) provides leadership over the departments of Water Plant and Wastewater Treatment Plant.

**WASTEWATER TREATMENT PLANT DEPARTMENT
ENTERPRISE FUND**

Statement of Department's Purpose:

The purpose of the Wastewater Treatment Plant Department is to provide quality, environmentally safe wastewater treatment at a reasonable cost to the customers of Lexington; where customers are treated in a friendly, courteous and knowledgeable manner and given a prompt internal or external solution.

Departmental Functions:

- Treat wastewater at the Lexington Regional Wastewater Treatment Plant
- Produce compost from sludge generated at the Lexington Regional Wastewater Treatment Plant
- Operate two spray irrigation systems – one at the Lexington Wastewater Treatment Plant and one at the Lexington Golf Course
- Provide laboratory support for the wastewater treatment plan, the pretreatment program and the permits associated with water and wastewater treatment facilities
- Maintain a pretreatment program and an associated oil and grease program for the wastewater plant and the collection system

2016-17 Objectives:

- Provide a safe and productive work place
- Maintain the level of operation at the compost plant
- Continue project to upgrade capacity for the compost facility
- Renew all wastewater permits

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of wastewater treatment plant employees	16	16	16
# of wastewater plants	1	1	1
Plant capacity (mgd)	6.5	6.5	6.5
Residential sewer bill (3 CCF usage)	\$21.11	\$21.11	\$21.11
Residential sewer bill (10 CCF usage)	\$43.23	\$43.23	\$43.23

**WASTEWATER TREATMENT PLANT DEPARTMENT
ENTERPRISE FUND**

Budget Summary:

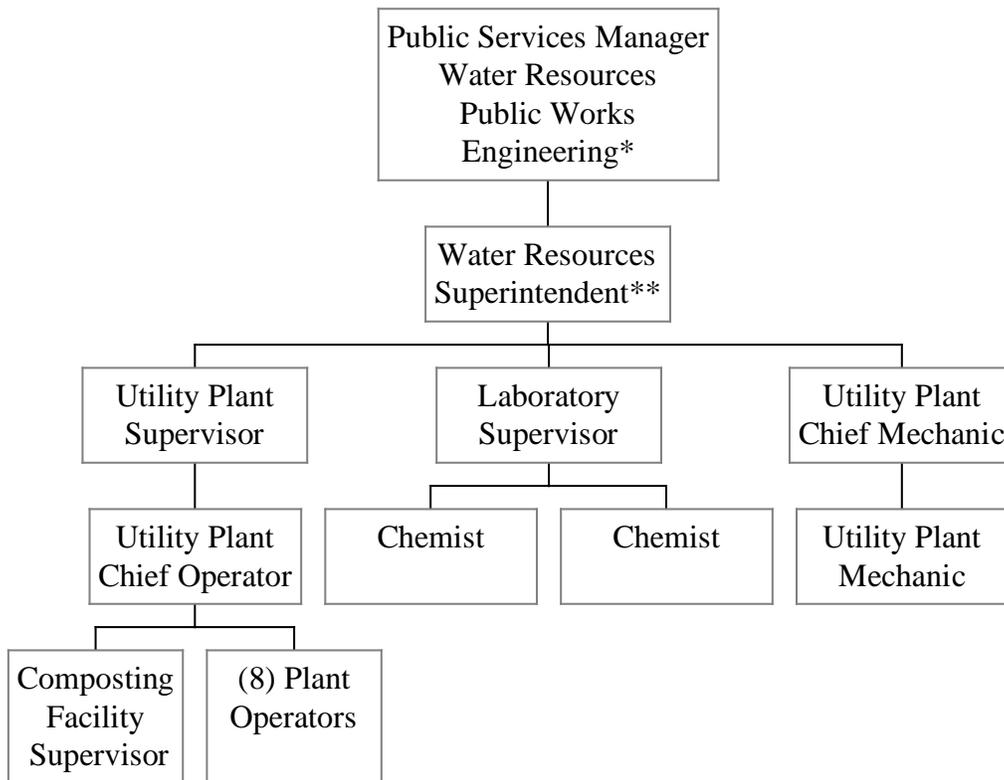
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 1,061,291	\$ 1,143,685	\$ 1,123,757	\$ 1,225,435
Operations	1,148,735	1,314,721	1,276,425	1,529,814
Capital Outlay	198,481	293,360	293,360	-
Total	\$ 2,408,507	\$ 2,751,766	\$ 2,693,542	\$ 2,755,249

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	16	16	16	16

Capital Outlay: None.



City of Lexington Wastewater Treatment Plant



*Public Services Manager funded in Water & Wastewater Administration but provides leadership over the departments of Water Plant, Wastewater Plant, Public Works Maintenance & Construction and Street Services.

**Water Resources Superintendent (unfunded in FY 2016-17) provides leadership over the departments of Water Plant and Wastewater Treatment Plant.

**PUBLIC WORKS DEPARTMENT
ENTERPRISE FUND**

Statement of Department’s Purpose:

To maintain the water distribution and wastewater collection systems, including but not limited to: 216 miles of wastewater mains, 192 miles of water mains, over 10,000 water taps, over 9,000 wastewater taps, 34 wastewater pumping stations and provide 24 hour service.

Departmental Functions:

Installation and maintenance of water and wastewater mains, water meters, water and wastewater service connections, fire hydrants, wastewater manholes, wastewater outfalls, wastewater pumping stations, budget preparation, capital improvement planning, inspection and approval of contractor built projects, and compliance with all water and wastewater regulations as mandated by the North Carolina Department of Natural Resources (NCDENR).

2016-17 Objectives:

- Provide quality customer service and ensure sensible growth of recently built wastewater systems
- Repair and replace identified sections of defective wastewater mains
- Clean and inspect wastewater mains in at least 10% of the service area
- Replace 10 old or defective fire hydrants
- Provide continuous emergency response to utility emergencies
- Negotiate and comply with the terms of the collection system permit
- Review lift stations for possible replacement with gravity lines
- Provide assistance and inspection for the wastewater projects being built by Davidson County
- Update the Geographic Information System (GIS) mapping system and database
- Train highly skilled employees of new mandates, regulations and reporting improvements put out by State and Federal officials as well as NCDENR
- Accomplish the goals set by City Council for the overall Public Service Mission
- GPS critical valves and add them into our main mapping system

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of water & wastewater maintenance & construction employees	15	15	15
Water miles	192	192	192
Wastewater miles	214	216	216
Annual water sales (millions of gallons)	833	880	903
Annual water production (millions of gallons)	966	1,010	1,009
% system loss	11%	11%	9%

**PUBLIC WORKS DEPARTMENT
ENTERPRISE FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 745,820	\$ 828,084	\$ 813,530	\$ 958,726
Operations	462,222	819,919	780,597	1,079,116
Capital Outlay	296,681	91,400	97,500	75,000
Total	\$ 1,504,723	\$ 1,739,403	\$ 1,691,627	\$ 2,112,842

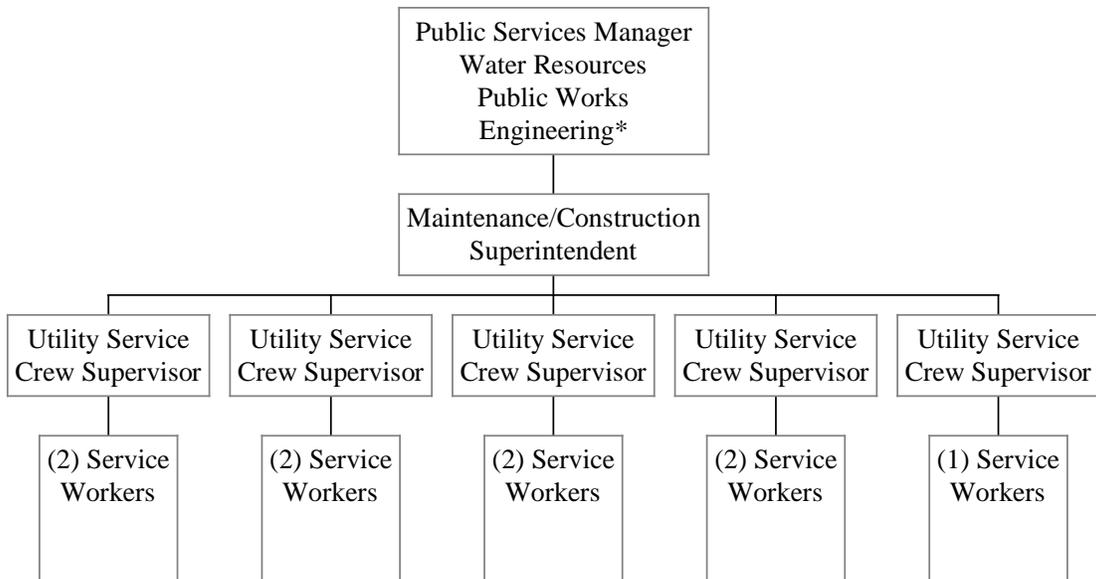
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	15	14	15	15

Capital Outlay:

Item	New/Replacement	2016-17 Budget
Pump Station Generator	N	<u>\$ 75,000</u>
Total		<u><u>\$ 75,000</u></u>



City of Lexington Public Works Maintenance & Construction

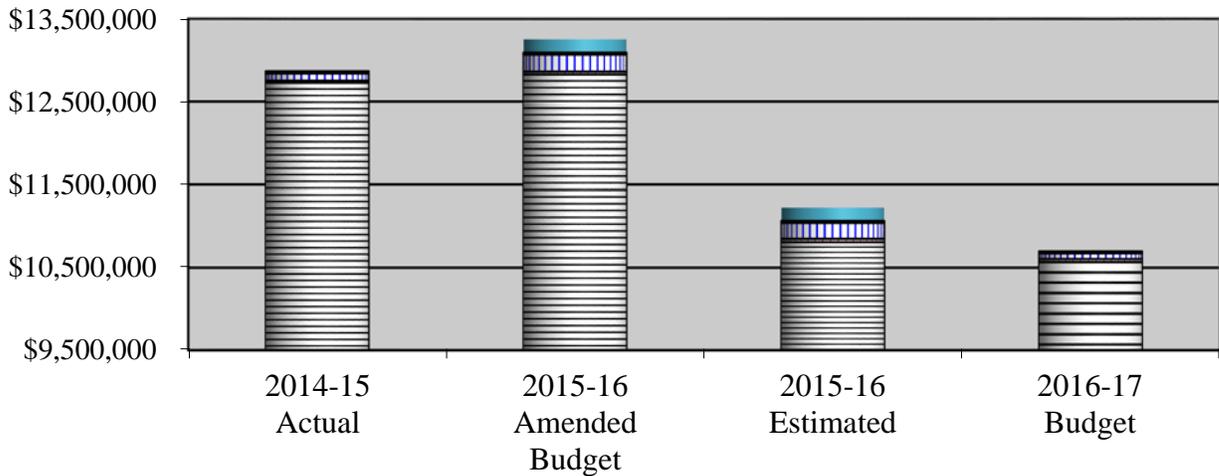


*Public Services Manager funded in Water & Wastewater Administration but provides leadership over the departments of Water Plant, Wastewater Plant, Public Works Maintenance & Construction and Street Services.



**NATURAL GAS FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Unrestricted Intergovernmental	\$ 25,994	\$ 23,997	\$ 24,061	\$ 23,624
Restricted Intergovernmental	-	160,800	160,800	-
Sales and Services	12,726,062	12,826,455	10,809,588	10,568,919
Other Revenues	24,705	34,385	40,690	36,471
Other Financing Sources	88,459	205,453	191,694	69,495
Total	\$ 12,865,220	\$ 13,251,090	\$ 11,226,833	\$ 10,698,509



NATURAL GAS DEPARTMENT ENTERPRISE FUND

Statement of Department's Purpose:

The mission of the City in the operation and reliability of the City's utilities is to "ensure that utility services are operated in a safe, effective and efficient manner and to add quality of life to the community as well as provide for economic growth." This mission can be achieved by operating the natural gas utility in a business manner and to empower staff to react to industry changes. This empowerment will result in better management of risks, greater returns on investment, more stable and competitive pricing and new growth; therefore, will provide a more positive image and value of natural gas to the City's customers.

Departmental Functions:

- Maintenance (total of 704 miles of pipe to maintain: 453 miles of natural gas mains and 251 miles of service pipe, 10,622 services throughout Davidson County, 24 hour on call service for customers)
- Construction (install mains and services, manage contractors who install mains and services on the City's system, relocate and repair mains and services, repair leaks)
- Maintenance (change meters, program and maintain AMRs, atmospheric corrosion survey and repairs, test meters, regulator stations, leak surveys, and maintain the new pressure monitoring system)
- Purchasing (manage the purchasing, transportation and distribution of approximately 1.99 million DTs of natural gas annually, gas purchases, hedging, storage withdrawals and injections, capacity/asset management)
- Engineering (engineering mains with the assistance of contracted engineers, encroachments and right-of-ways, permits, Geographic Information System (GIS) mapping)
- Compliance and safety (meet all state and federal Office of Pipeline Safety (OPS) requirements, documentation and reporting of all pipeline activities, training and qualification of employees, Operator Qualifications (OQ), public awareness mandates, Distribution Integrity Management Program (DIMP) mandates)

2016-17 Objectives:

Meet the goals of the financial and business plans, which include the following:

- Add new customers, new load growth and value to the natural gas system
- Complete Enterprise Road Expansion
- Install system main expansions based off request and payback
- Continue GIS Mapping Project
- Complete Fairview Drive (Center Street to Talbert Blvd) and White Street (8th to Elenor) Replacement Projects
- Monitor the I-85 Business Park and be in position to run gas to that facility
- Study the viability of doing installations, service and appliance sales as a new revenue stream
- Complete Rate Study

**NATURAL GAS DEPARTMENT
ENTERPRISE FUND**

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	21	20	20
# of customers	9,054	9,110	9,276
Total DTs sold/year	2.03 Million	2.075 Million	2.233 Million
Miles of main line	434	442	453
Miles of service line	239	242	251
Yearly residential bill amount (59 therms/month)	\$822	\$885	\$808

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 1,175,142	\$ 1,290,872	\$ 1,262,984	\$ 1,373,913
Operations	2,905,403	3,588,499	3,525,487	3,159,173
Natural Gas Purchases	6,451,670	6,650,631	4,316,461	4,526,983
Debt Service	463,423	528,530	525,672	523,449
Capital Outlay	23,484	79,052	79,052	65,173
Other Financing Uses	1,054,726	1,113,506	1,113,506	1,049,818
Total	\$ 12,073,848	\$ 13,251,090	\$ 10,823,162	\$ 10,698,509

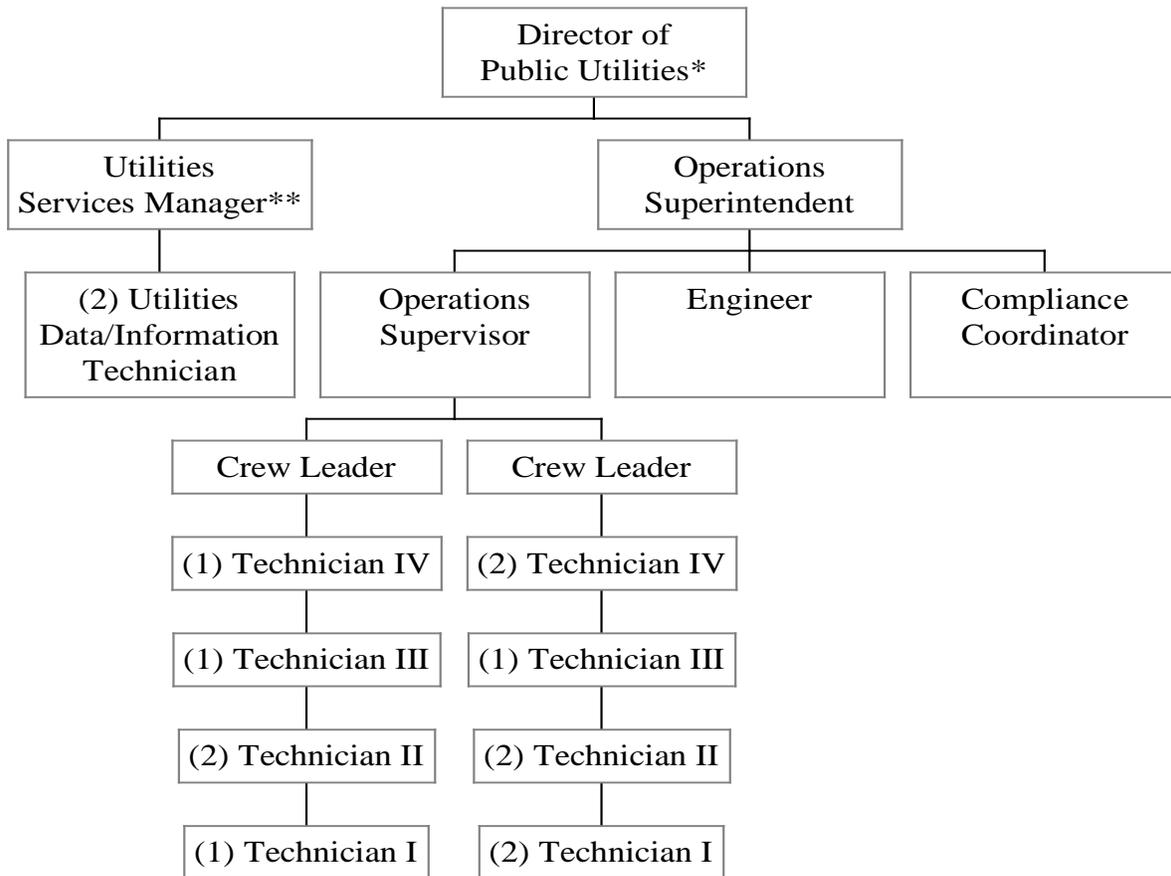
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	20	20	20	20

Capital Outlay:

Item	New/Replacement	2016-17 Budget
Sonic Nozzle Prover	A	\$ 59,545
Flame Pack	R	5,628
Total		<u>\$ 65,173</u>



City of Lexington Natural Gas

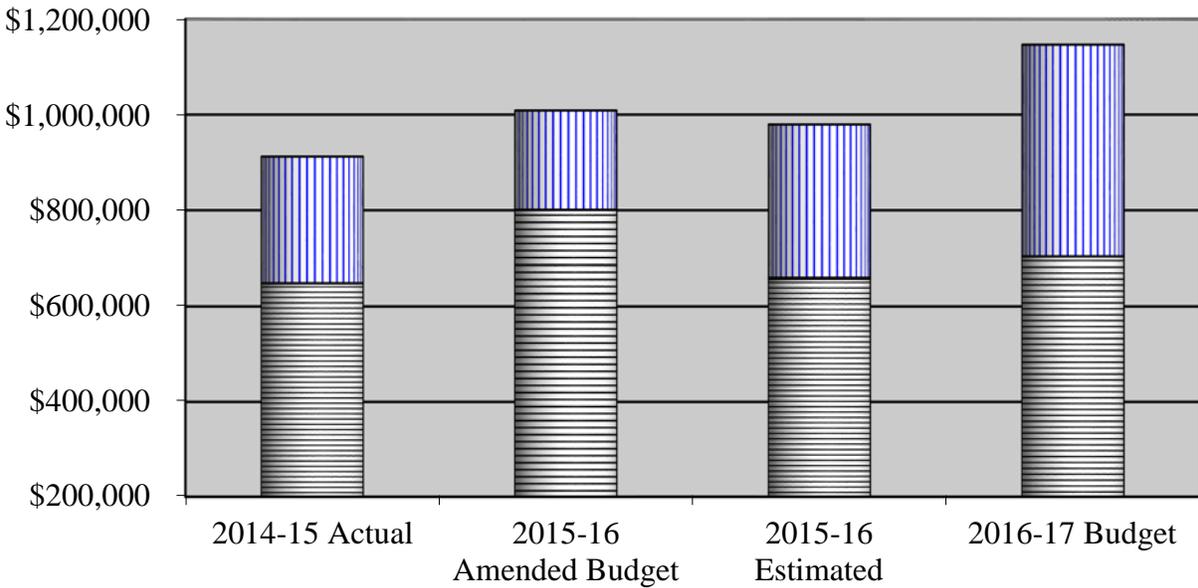


*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.

**Utilities Services Manager funded in Public Utilities Administration but provides leadership over the departments of Natural Gas and Marketing.

**GOLF FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Sales and Services	\$ 648,346	\$ 800,562	\$ 657,839	\$ 703,253
Other Revenues	238	382	2,119	242
Other Financing Sources	263,584	207,788	319,484	442,936
Total	\$ 912,168	\$ 1,008,732	\$ 979,442	\$ 1,146,431



Restricted Cash
 Other Financing Sources
 Other Revenues
 Sales and Services

**GOLF DEPARTMENT
ENTERPRISE FUND**

Statement of Department's Purpose:

The purpose of the Golf Department is to provide the best possible golf value and great customer service to all customers. The Golf Department's ultimate goal is to be a constant source of revenue for the City of Lexington and to add to the quality of life.

Departmental Functions:

- All golf related operations including daily operations of golf shop and course, setting and collection of fees, golf course maintenance, golf cart maintenance, golf course marketing, originating and organizing tournaments and managing benefit golf events for the community
- Operation of all Commons on the Green activities including rental collection, marketing and management

2016-17 Objectives:

- Maximize revenues through rounds of golf and customer service toward the goal of self-sufficiency for the golf enterprise
- Demonstrate exceptional customer service and relations with golfers, to inform and entice them to play at Lexington
- Build a database of customers to increase marketing opportunities
- Provide opportunities for growth and enrichment for staff so they can provide higher qualities of service and value
- Manage a profitable Commons on the Green for the City and to provide a clean and safe facility for public functions

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
Weekday green fee	\$16	\$16	\$16
Weekend green fee	\$21	\$21	\$21
9 hole cart fee	\$6	\$7	\$7
18 hole cart fee	\$12	\$13	\$13
Weekday green & cart fee	\$27	\$27	\$27
Weekend green & cart fee	\$33	\$33	\$33
Senior fee (includes cart)	\$21	\$22	\$22
# of rounds	30,808	28,574	28,429
Total golf revenues	\$663,379	\$616,735	\$635,936
Average dollar/round	\$21.53	\$21.58	\$22.37
Offer memberships or equivalent?	Yes	Yes	Yes

**GOLF DEPARTMENT
ENTERPRISE FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 401,799	\$ 460,172	\$ 438,587	\$ 540,761
Operations	298,965	316,124	320,124	376,986
Debt Service	169,321	194,699	194,698	168,584
Capital Outlay	-	37,737	37,377	60,100
Total	\$ 870,085	\$ 1,008,732	\$ 990,786	\$ 1,146,431

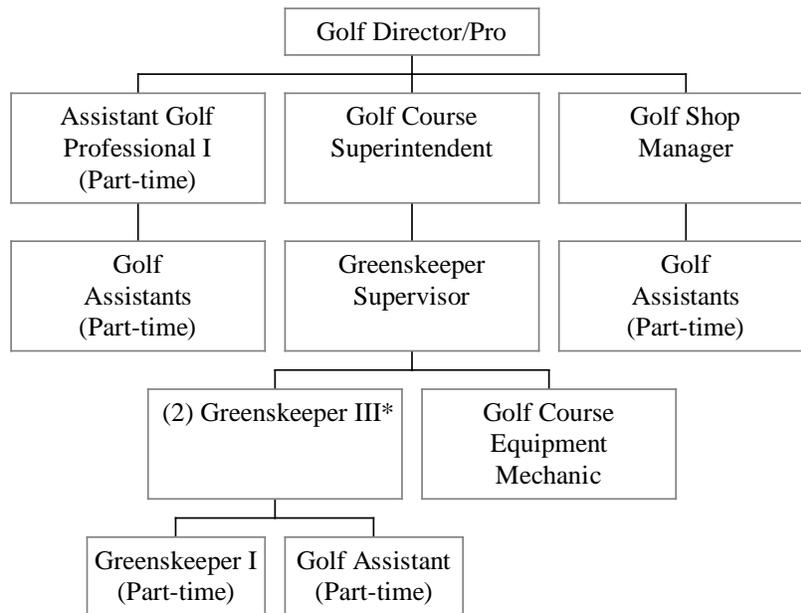
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	5	5	6	6

Capital Outlay:

<u>Item</u>	<u>New/Replacement</u>	<u>2016-17 Budget</u>
Aerifier	A	\$ 25,000
Verticutter	A	11,100
Irrigation System Upgrade	R	<u>24,000</u>
Total		<u><u>\$ 60,100</u></u>



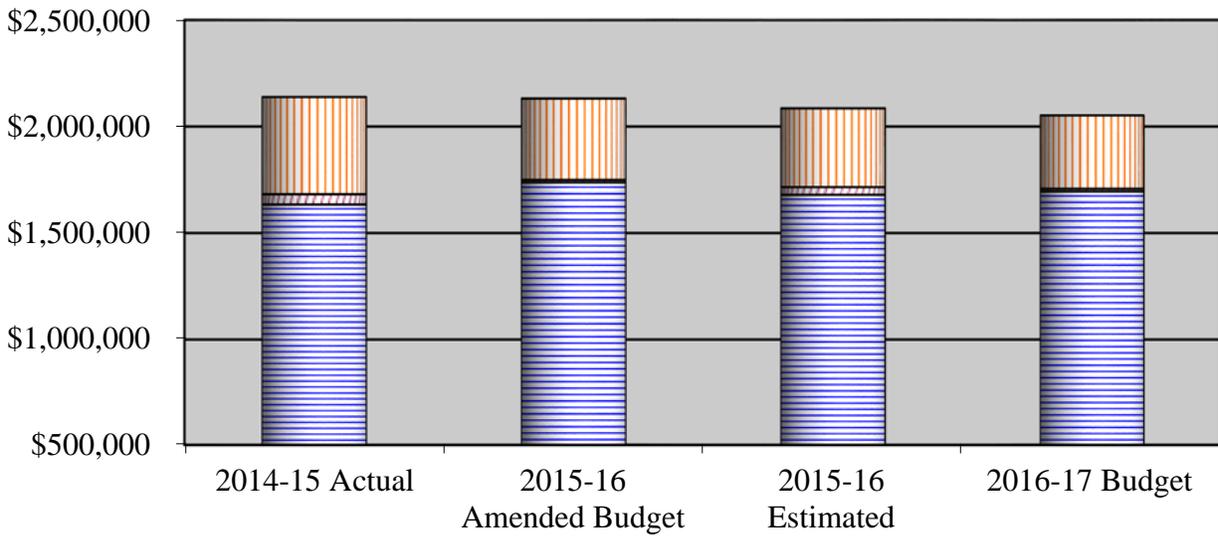
City of Lexington Golf



*1 Position not funded

**FLEET MANAGEMENT FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Charges for Sales and Services	\$ 1,633,652	\$ 1,737,266	\$ 1,678,981	\$ 1,695,194
Other Revenues	48,156	12,080	36,190	12,430
Other Financing Sources	456,627	381,893	370,000	344,332
Total	\$ 2,138,435	\$ 2,131,239	\$ 2,085,171	\$ 2,051,956



Charges for Sales and Services
 Other Revenues
 Other Financing Sources

**FLEET MANAGEMENT DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department's Purpose:

The purpose of the Fleet Management Department is to operate an efficient, productive repair and preventive maintenance facility that provides the customer with safe and well-maintained equipment. The department generates 3,100 repair orders per year covering all areas of light and heavy vehicle repairs including engine, transmission, air conditioning and hydraulic repairs.

Departmental Functions:

Repair and maintenance of City Fleet, keep and monitor inventory levels for fuel, diesel and replacement parts.

2016-17 Objectives:

- Explore new ways to be more productive and efficient
- Upgrade mechanical skills and upgrade equipment
- Comply with industry standards for service techniques
- Reduce vehicle downtime with better scheduling and routine maintenance
- Enhance preventive maintenance program
- Maintain a teamwork environment
- Research and assist management team to maximize utilization of city fleet by managing and assigning vehicles and equipment within the City's motor pool

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	7	7	7
# of mechanics	5	5	5
# of vehicles	275	275	271
Vehicles per mechanic	55	55	54
# of other repair units	172	175	162
Repair units per mechanic	34	35	32
Average age of total fleet	14 years	14 years	17 years
Average age of vehicle fleet	12 years	12 years	13 years
# of external customers	0	0	0

**FLEET MANAGEMENT DEPARTMENT
INTERNAL SERVICE FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 475,415	\$ 449,349	\$ 439,951	\$ 545,319
Operations	889,326	1,006,830	894,351	941,234
Capital Outlay	456,627	381,893	370,000	270,890
Other Financing Uses	322,524	293,167	315,000	294,513
Total	\$ 2,143,892	\$ 2,131,239	\$ 2,019,302	\$ 2,051,956

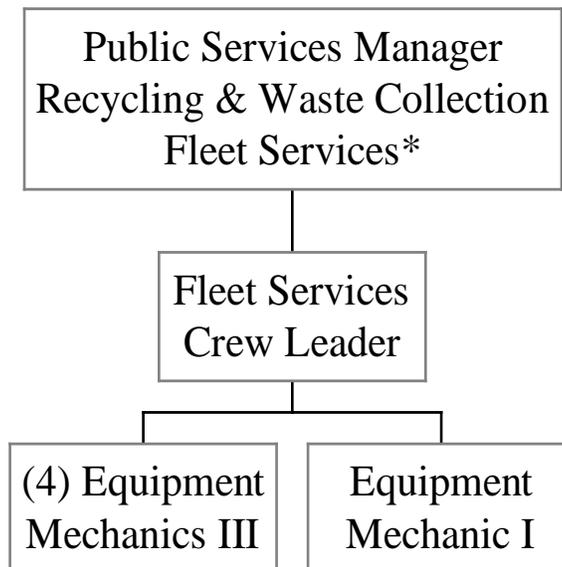
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	7	5	6	6

Capital Outlay:

Item	New/Replacement	2016-17 Budget
(2) Dump Trucks	R	\$ 103,000
(4) Compact 4x2 Pick Up Trucks	R	94,760
Compact 4x4 Pick Up Truck	R	25,750
(2) 1/2 Ton 4x2 Pick Up Trucks	R	47,380
Total		<u><u>\$ 270,890</u></u>



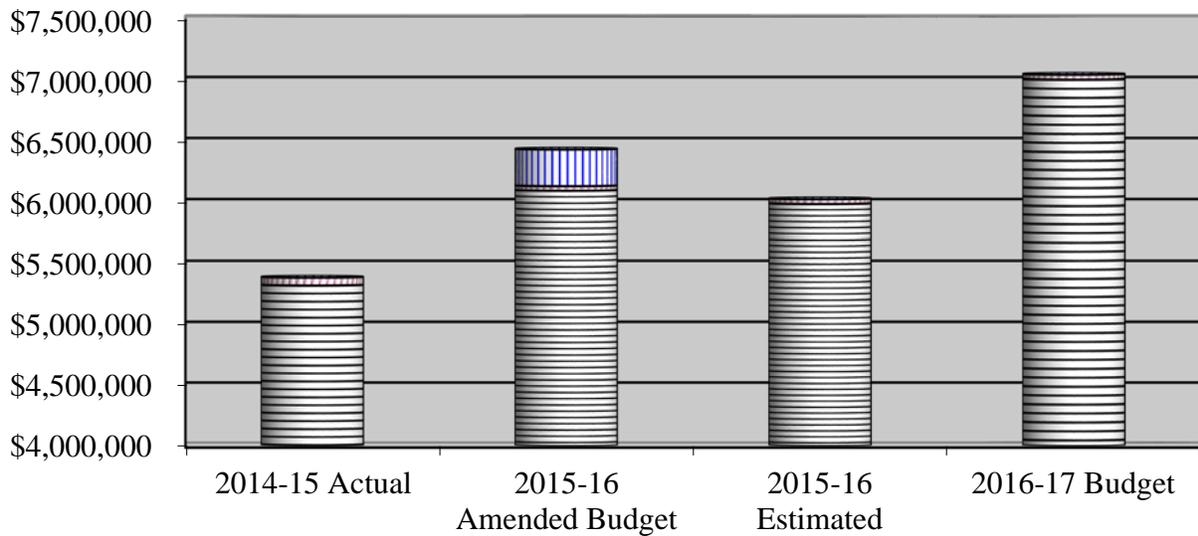
City of Lexington Fleet Management



*Public Services Manager funded 50% in Recycling & Waste Collection and 50% in Fleet Management. Manager provides leadership over the departments of Recycling & Waste Collection and Fleet Management.

**GROUP INSURANCE FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Charges for Sales and Services	\$ 5,322,528	\$ 6,092,914	\$ 5,984,122	\$ 7,003,620
Other Revenues	63,826	37,330	38,868	39,006
Other Financing Sources	-	300,000	-	-
Total	\$ 5,386,354	\$ 6,430,244	\$ 6,022,990	\$ 7,042,626



Charges for Sales and Services
 Other Revenues
 Other Financing Sources

**GROUP INSURANCE DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department's Purpose:

The purpose of the Group Insurance Department is to account for the self-insurance for health and dental benefits provided to the City's qualified retirees, employees and their dependents.

2016-17 Objectives:

- To make accurate and timely payments to a third party administrator for total claims, stop loss premiums and administrative charges
- To offer a competitive health, vision and dental benefits package that assists with the recruitment and retention of employees
- Manage benefit costs within strategic benefit budget parameters
- Support an environment of health improvement
- Leverage the integrated wellness program with the group health plan to control insurance costs and improve overall health of City workforce long term
- To ensure compliance with the Affordable Care Act and other employment and benefit laws
- Reduce administrative burdens where feasible

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of employees handling insurance and wellness program	1.5	2	2
# of plan participants	425	432	420

Budget Summary:

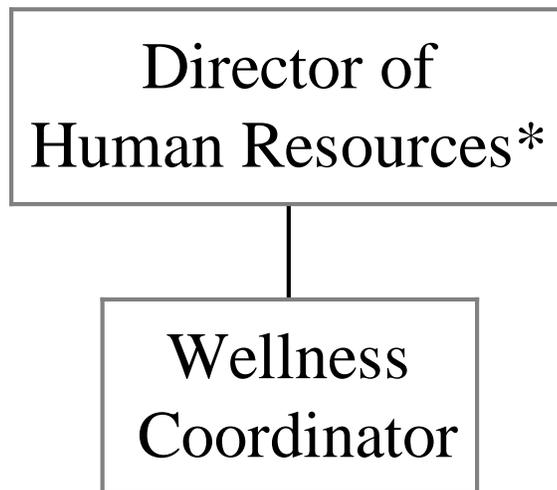
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ -	\$ 62,429	\$ 56,826	\$ 65,144
Operations	5,186,822	6,367,815	6,746,420	6,977,482
Other Financing Uses	53,786	-	-	-
Total	\$ 5,240,608	\$ 6,430,244	\$ 6,803,246	\$ 7,042,626

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	0	1	1	1

Capital Outlay: None.



City of Lexington Group Insurance

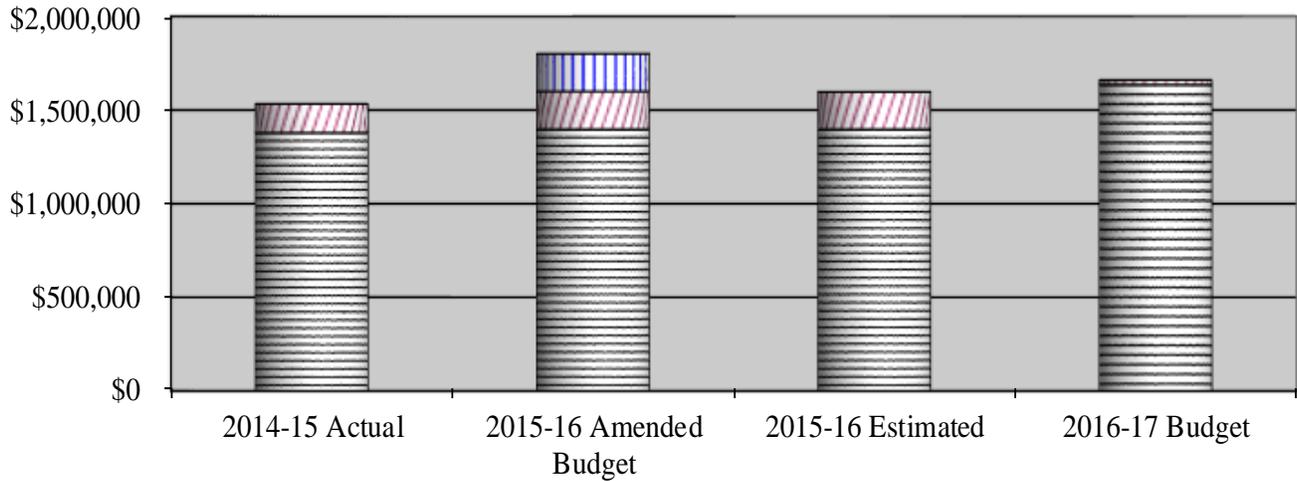


*Director of Human Resources funded in Human Resources but provides leadership over the departments of Human Resources, Group Insurance and Risk Management.



**RISK MANAGEMENT FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Charges for Sales and Services	\$ 1,377,713	\$ 1,396,593	\$ 1,396,593	\$ 1,634,885
Other Revenues	154,805	202,201	199,855	24,659
Other Financing Sources	-	200,326	-	-
Total	\$ 1,532,518	\$ 1,799,120	\$ 1,596,448	\$ 1,659,544



 Charges for Sales and Services	 Other Revenues	 Other Financing Sources
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**RISK MANAGEMENT DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department’s Purpose:

The purpose of the Risk Management Department is to provide accountability for the City’s self-retention cost portion and for the premiums on the City’s reinsurance program pertaining to workers compensation, property and liability exposures; and to operate a safety program that provides safety training and promotes employee safety with the goal of reducing employee injuries, property damage, and liability exposures in the workplace.

Departmental Functions:

Secure and maintain the City’s insurance program; administer all workers compensation, general liability, property and auto claims. Record and track all claims and analyze to determine what actions are necessary to reduce exposures and/or losses. Assess the safety needs of the departments and coordinate the necessary safety training. Periodically conduct inspections to help ensure the safety of employees and customers. Administer the City’s random drug testing program, hearing conservation program and assist in the City’s emergency preparedness plans.

2016-17 Objectives:

- Complete a property and casualty insurance policy review through the insurance consultant
- Publish a request for proposal for Liability Insurance Brokers and for Liability Insurance Third Party Administrator
- Revise risk management and safety policies and procedures as the need is identified
- Continue safety awareness and training programs utilizing OSHA guidelines, claims/accident data and employee input to with the goals of employee safety and reducing or holding claims at a minimum
- Develop an insurance program that provides adequate coverage and protection for the City

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of employees in department	2	2	2
Self-insured	Yes	Yes	Yes
Amount of general liability coverage	\$11,000,000/\$300,000	\$11,000,000/\$300,000	\$11,000,000/\$300,000
Amount of property coverage	\$80,277,435 Exc 1 mil	\$80,737,959 Exc 1 mil	\$82,010,597 Exc 1 mil
Amount of auto liability coverage	\$700,000/\$300,000	\$700,000/\$300,000	\$700,000/\$300,000
Third Party Administration fees	\$11,000	\$11,000	\$11,000
Total premiums	\$506,703	\$500,369	\$520,736
# of workers compensation claims	48	53	90
\$ value of workers compensation claims	\$27,280	\$284,452	\$163,633
# of lost work days	175	288	413
Value of life insurance provided to employees	1.5 X Salary	1.5 X Salary	1.5 X Salary

**RISK MANAGEMENT DEPARTMENT
INTERNAL SERVICE FUND**

Budget Summary:

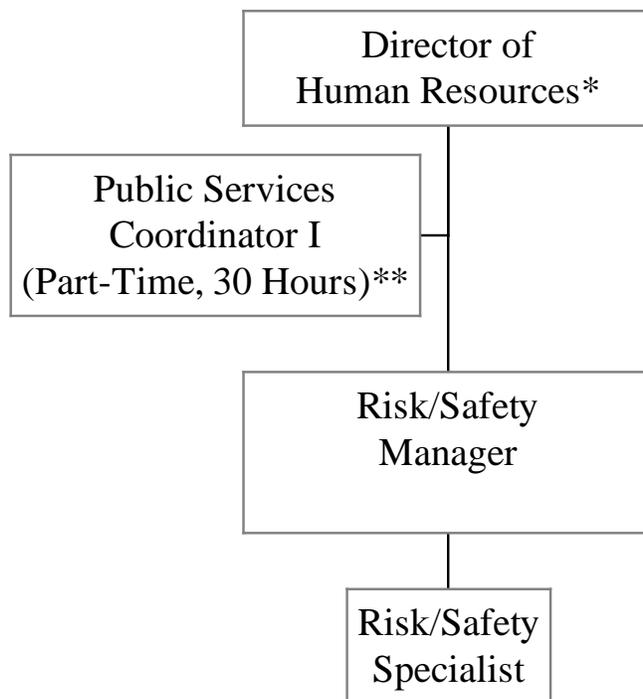
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 170,023	\$ 200,901	\$ 205,507	\$ 176,001
Operations	1,120,974	1,598,219	1,659,308	1,483,543
Total	\$ 1,290,997	\$ 1,799,120	\$ 1,864,815	\$ 1,659,544

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	2	2	2	2

Capital Outlay: None.



City of Lexington Risk Management

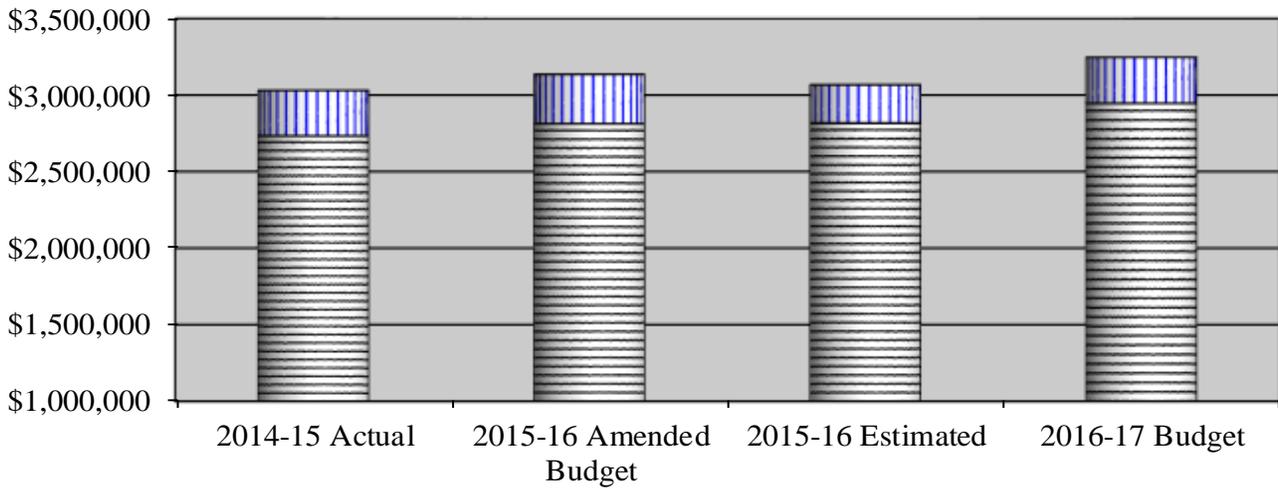


*Director of Human Resources funded in Human Resources but provides leadership over the departments of Human Resources, Group Insurance and Risk Management.

**Time is split evenly between Human Resources and Risk Management.

**UTILITY ADMINISTRATION FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Charges for Sales and Services	\$ 2,733,208	\$ 2,811,769	\$ 2,815,652	\$ 2,945,249
Other Revenues	635	720	1,193	1,186
Other Financing Sources	296,226	322,853	250,000	300,000
Total	\$ 3,030,069	\$ 3,135,342	\$ 3,066,845	\$ 3,246,435



▣ Charges for Sales and Services	▣ Other Revenues
▣ Other Financing Sources	▣ Restricted Intergovernmental

**PUBLIC UTILITIES ADMINISTRATION DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department’s Purpose:

The purpose of the Public Utilities Administration Department is to account for administrative supervisory and overhead costs, which are shared by the Electric, Natural Gas, Warehouse, Marketing, Customer Service, Billing and Utility Meter Technician utility departments and support functions. This department also includes the Utilities Commission, which acts as an advisory board by monitoring operational activities of the City’s utilities, reporting findings and making recommendations for approval to the City Council on a monthly basis.

2016-17 Objectives:

- Enhance supervisory oversight of utility functions to produce cost savings and efficiencies
- Promote growth of the utility customer base by aggressively marketing utility services
- Continue to advocate system growth to meet the goals of the financial and business plans, including building of cash reserves to ensure financial stability
- Pursue new technology that will improve organizational efficiency
- Support funding for utility capital improvement projects to improve reliability issues in all utilities
- Maintain a strong working relationship with Davidson County Economic Development Commission
- Enhance utility energy services via key customer accounts, Natural Gas Vehicles (NGVs), energy efficiency and audit programs
- Enhance department administrative efficiency by better managing common functions
- To update internal service department cost allocations annually based on services provided to other city departments
- To account for health and life insurance for utility retirees
- Make recommendations with regard to annual budget, rate changes, as well as utility based contracts and bids so as to reduce the burden placed on the City Council
- Provide forum for customer complaints, appeals on customer utility issues, extensions and billing

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 577,891	\$ 520,115	\$ 504,722	\$ 606,350
Operations	193,909	246,509	235,550	259,651
Debt Service	-	125,634	-	229,897
Other Financing Uses	296,226	250,000	250,000	-
Total	\$ 1,068,026	\$ 1,142,258	\$ 990,272	\$ 1,095,898

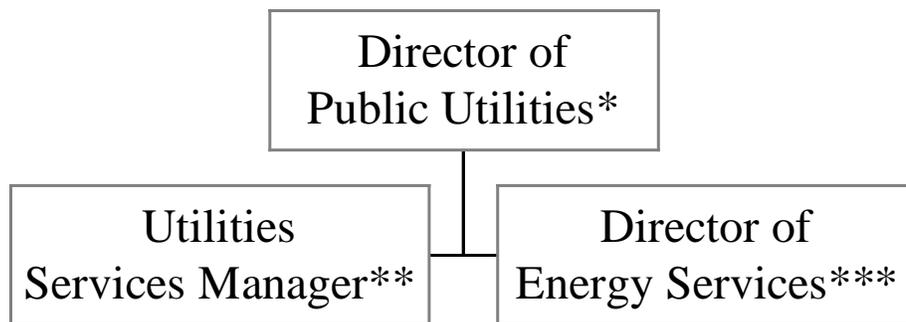
**PUBLIC UTILITIES ADMINISTRATION DEPARTMENT
INTERNAL SERVICE FUND**

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	3	3	3	3
Board Members	5	5	5	5

Capital Outlay: None.



City of Lexington Public Utilities Administration



*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.

**Utilities Services Manager funded in Public Utilities Administration but provides leadership over the departments of Natural Gas and Marketing.

***Director of Energy Services funded in Public Utilities Administration but provides leadership over the departments of Customer Service and Meter Reading.

**CUSTOMER SERVICE DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department's Purpose:

The purpose of the Customer Service Department is to assist customers with utility service, answer utility questions, facilitate bill payment and provide for timely billings, while concentrating at all times on quality customer service.

Departmental Functions:

Answer incoming lines for all departments and maintain city-wide phone system, processing of all City receivables including bank drafts and online payments, debt setoff program, utility billing, payment arrangements, connection and disconnection of service, answering of bill questions, automated outage reporting and key account program.

2016-17 Objectives:

- Provide 100% on time and accurate billing
- Keep satisfaction level at or above 95% based on survey response
- Maintain collection level of 99.3%
- Increase efficiency through the use of innovative ideas and technology such as online energy audits, online service requests, automated phone payments and offsite kiosk

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	13	13	13
# of bills/month	22,754	22,900	23,195
Cost of generating a bill (includes labor)	\$0.78	\$0.80	\$0.70
# of walk-in payments	105,914	109,887	104,577
# of dr/cr card payments	13,759	18,533	21,069
# of web payments	29,495	38,405	46,830
# of automated phone payments	20,374	12,328	13,528
# of pay arrangements	26,039	26,459	25,271
# of disconnect notices processed/month	5,498	6,212	5,044

**CUSTOMER SERVICE DEPARTMENT
INTERNAL SERVICE FUND**

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 581,977	\$ 705,445	\$ 671,516	\$ 733,765
Operations	365,010	339,646	321,418	474,729
Capital Outlay	-	43,353	43,353	8,000
Total	\$ 946,987	\$ 1,088,444	\$ 1,036,287	\$ 1,216,494

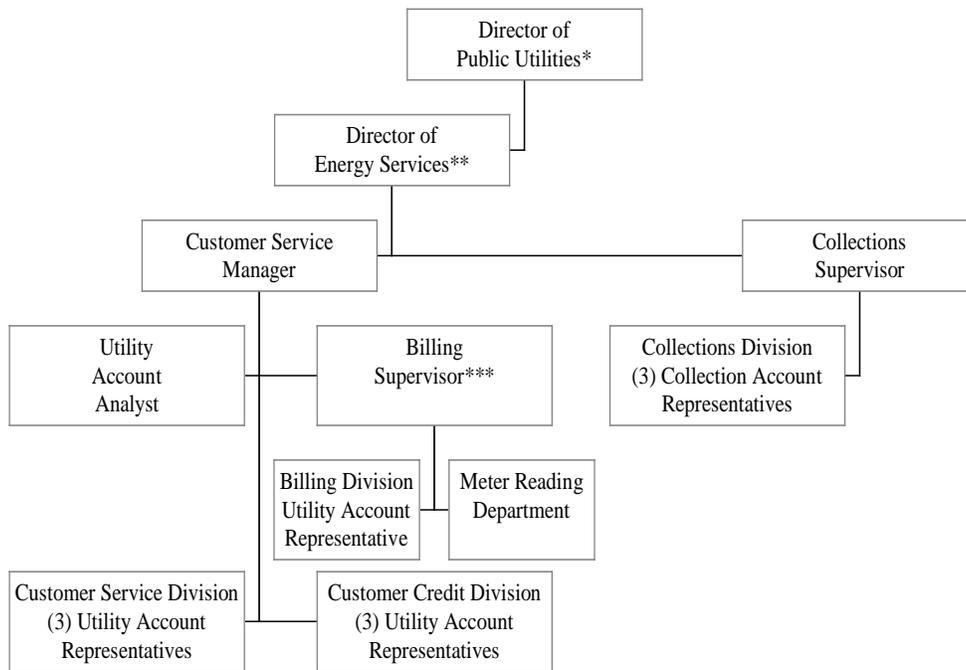
Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	13	14	14	14

Capital Outlay:

Item	New/Replacement	2016-17 Budget
Outage Management Server Upgrade	R	\$ 8,000
Total		<u>\$ 8,000</u>



City of Lexington Customer Service



*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.

**Director of Energy Services funded in Public Utilities Administration but provides leadership over the departments of Customer Service and Meter Reading

***Billing Supervisor funded in Customer Service but provides direct supervision over the Utility Services Technicians and Meter Reader.

**WAREHOUSING DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department's Purpose:

The purpose of the Warehousing Department is to act as a central purchasing and warehousing operation for Electric, Natural Gas and the Public Works division of the Water and Wastewater utilities; and to maintain materials and equipment in support of utilities maintenance and construction projects.

Departmental Functions:

- Purchase all material for Natural Gas, Electric and Public Works
- Maintain adequate inventory levels for all three utilities
- Send quotations out for best pricing for all three utilities
- Review inventory levels and identify minimum reorder quantities
- Maintain clean and safe warehouses
- Monitor remote site, the Young Drive storage yard, for accurate inventory levels
- Dispose of PCB transformers and maintain required records

2016-17 Objectives:

- Complete and move to new Warehouse
- Reorganize and efficiently utilize the outside storage area at the central warehouse
- Continue training new employees in regard to receiving, storing, issuing and accountability
- Continue safe, accident-free and injury-free daily operations

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of dept. employees	3	2	2
\$ value of inventory	\$2.08 Million	\$2.3 Million	\$2.2 Million
# of inventory items	1,944	2,097	2,138
# of departments served	3	3	3
# of pick tickets or work orders/year	850	990	802
# of pick tickets or work orders/employee	283	495	401

**WAREHOUSING DEPARTMENT
INTERNAL SERVICE FUND**

Budget Summary:

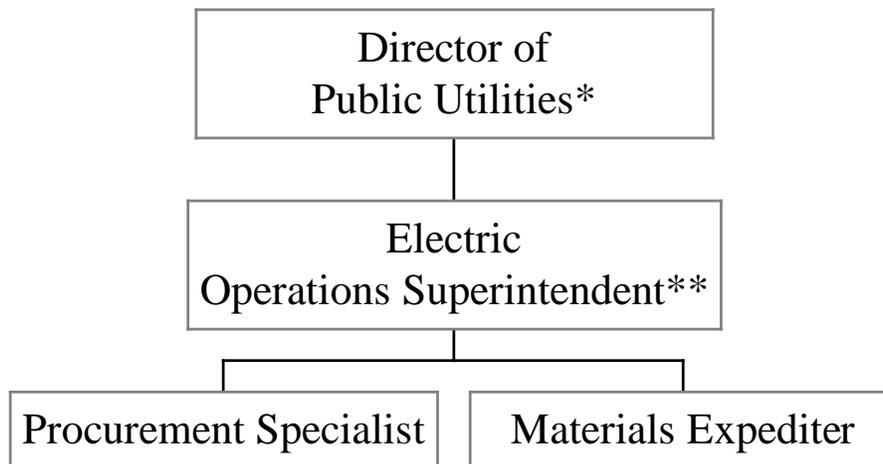
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 142,929	\$ 134,222	\$ 126,292	\$ 143,516
Operations	15,968	14,875	15,229	14,903
Total	\$ 158,897	\$ 149,097	\$ 141,521	\$ 158,419

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	2	2	2	2

Capital Outlay: None.



City of Lexington Warehousing



*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.

**Electric Operations Superintendent funded in Electric but provides leadership over Warehousing.

**METER READING DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department’s Purpose:

The purpose of the Meter Reading Department is to inspect and read all utility meters as scheduled, handle move-in and move-out service orders while providing excellent in-field customer service.

Departmental Functions:

Meter reading, non-pay disconnections, connect and disconnect services, notification of water leaks, medical alert, neighborhood watch and pulling and setting meters.

2016-17 Objectives:

- Provide accuracy levels of at least 99.5% on readings
- Continue to notify customers of consumption increases or irregularities
- Provide educated responses to customer questions in the field
- Increase value added services through quicker response times with Automated Meter Reading (AMR) implementation
- Cross train throughout the City to broaden knowledge with “valued employee” concept in mind

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of employees reading meters	2	2	4
# of employees dedicated to disconnects, cut-offs, cut-ons	2	2	4
# of AMR meters	40,165	40,176	40,816
# of non-AMR meters	417	315	267
Non-AMR meters read per employee	209	80	66
# of disconnects per year for non-payment	4,456	4,105	4,630

**METER READING DEPARTMENT
INTERNAL SERVICE FUND**

Budget Summary:

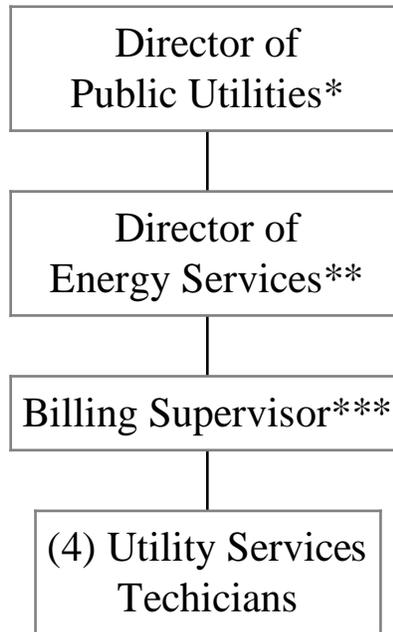
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 200,317	\$ 159,194	\$ 149,802	\$ 178,552
Operations	36,996	49,367	39,248	52,259
Capital Outlay	-	29,500	29,500	-
Total	\$ 237,313	\$ 238,061	\$ 218,550	\$ 230,811

Personnel Positions	2013-14 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	4	4	4	4

Capital Outlay: None.



City of Lexington Meter Reading



*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.

**Director of Energy Services funded in Public Utilities Administration but provides leadership over the departments of Customer Service and Meter Reading.

***Billing Supervisor funded in Customer Service but provides direct supervision over the Utility Services Technicians and Meter Reader.

**MARKETING DEPARTMENT
INTERNAL SERVICE FUND**

Statement of Department’s Purpose:

The purpose of the Marketing Department is to promote Lexington Utilities to existing and potential customers.

Departmental Functions:

- Electric and Natural Gas Sales & Marketing
- Awareness through festivals, events, and individual contact
- Public awareness through school visits
- Energy audits
- Energy conservation
- Utility incentive rebates
- Utility advertisements – TV, radio, newspapers, magazines, internet and sponsorships

2016-17 Objectives:

- Promote growth of the Lexington Utilities customer base
- Market Electric to new subdivisions and businesses
- Market natural gas service to potential customers in emerging markets
- Market natural gas “infill” to grow base
- Provide incentive rebates to customers
- Improve safety awareness program for schools and community organizations
- Explore new avenues of marketing our utilities to help generate revenues

Performance Measures Summary:

Measures	FY 12-13	FY 13-14	FY 14-15
# of staff hours dedicated to marketing/week	70	80	80
Advertising budget	\$147,300	\$181,132	\$195,187
Water heater rebates	\$29,700	\$36,900	\$41,250
Heat pump rebates	\$35,450	\$84,650	\$60,000
Natural Gas incentives	\$60,250	\$51,400	\$42,350
New Electric customers	50	131	120
New Natural Gas customers	154	138	296

**MARKETING DEPARTMENT
INTERNAL SERVICE FUND**

Budget Summary:

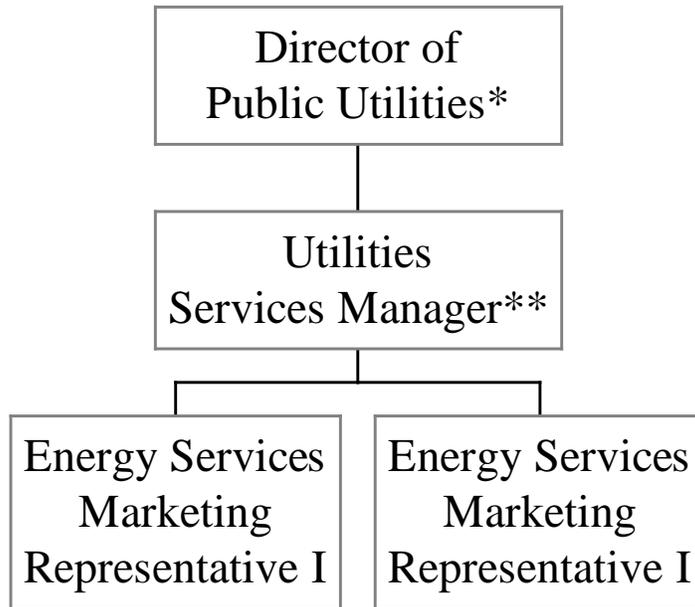
Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Personnel	\$ 114,847	\$ 118,916	\$ 110,232	\$ 121,816
Operations	326,431	398,566	341,030	422,997
Capital Outlay	-	-	-	-
Total	\$ 441,278	\$ 517,482	\$ 451,262	\$ 544,813

Personnel Positions	2014-15 Authorized	2015-16 Authorized	2016-17 Authorized	2016-17 Funded
Full Time	2	2	2	2

Capital Outlay: None.



City of Lexington Marketing

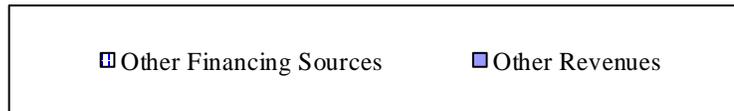
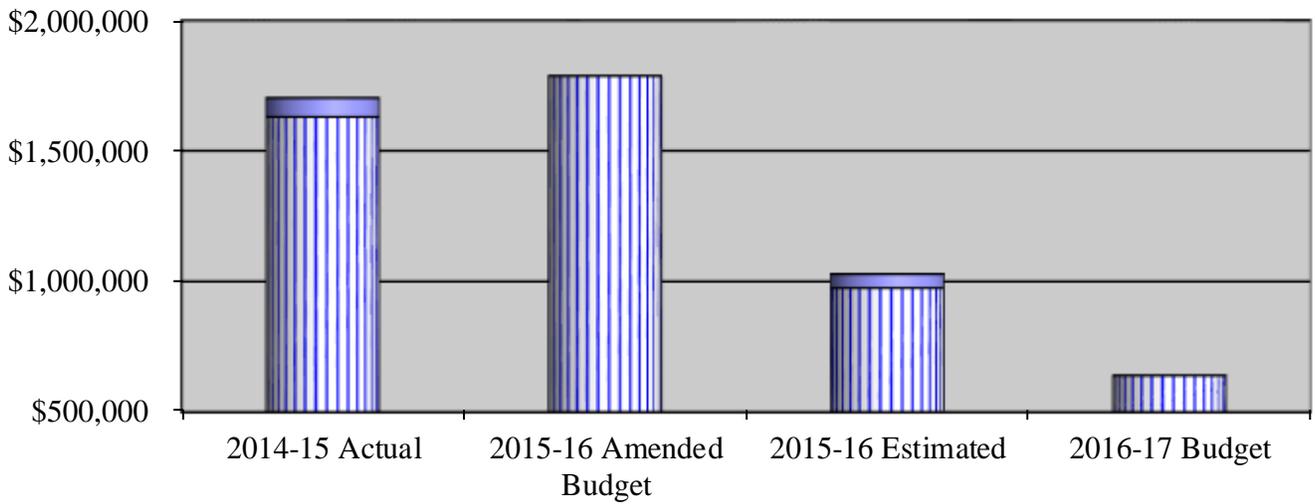


*Director of Public Utilities funded in Public Utilities Administration but provides leadership over the following departments: Electric, Natural Gas, Public Utilities Administration, Customer Service, Warehousing, Meter Reading and Marketing.

**Utilities Services Manager funded in Public Utilities Administration but provides leadership over the departments of Natural Gas and Marketing.

**CAPITAL RESERVE FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Other Revenues	\$ 72,627	\$ -	\$ 53,415	\$ -
Other Financing Sources	1,629,524	1,786,844	975,000	640,403
Total	\$ 1,702,151	\$ 1,786,844	\$ 1,028,415	\$ 640,403



**CAPITAL RESERVE
INTERNAL SERVICE FUND**

Statement of Department's Purpose:

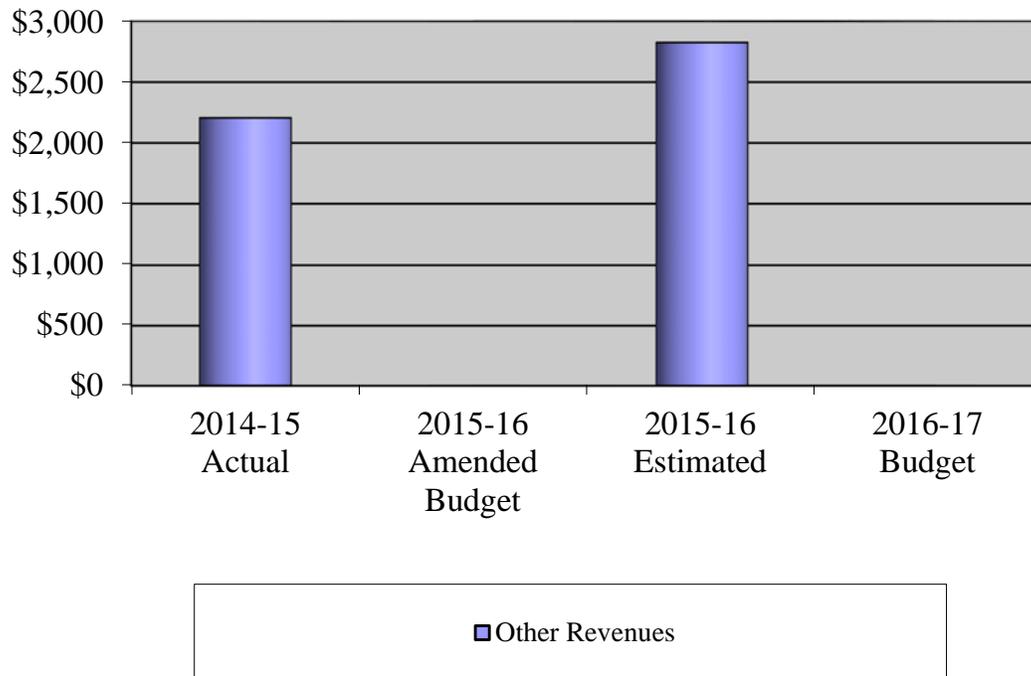
The Capital Reserve Fund provides for the accumulation of financial resources for future capital project and equipment needs in the Electric, Water and Wastewater and Natural Gas utilities, as well as for the Golf Course and Fleet Management's vehicle and equipment fleet.

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Capital Reserve	\$ -	\$ 953,167	\$ 975,000	\$ 369,513
Other Financing Uses	602,627	833,677	821,784	270,890
Total	\$ 602,627	\$ 1,786,844	\$ 1,796,784	\$ 640,403

**RATE STABILIZATION FUND
REVENUE SUMMARY**

Sources	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Other Revenues	\$ 2,205	\$ -	\$ 2,825	\$ -
Total	\$ 2,205	\$ -	\$ 2,825	\$ -



**RATE STABILIZATION
INTERNAL SERVICE FUND**

Statement of Department's Purpose:

The Rate Stabilization Fund provides for the accumulation of financial resources for retail rate stabilization for the Electric and Natural Gas utility customers.

Budget Summary:

Expenditure Summary	2014-15 Actual	2015-16 Amended Budget	2015-16 Estimated	2016-17 Budget
Total	\$ -	\$ -	\$ -	\$ -

**CAPITAL PROJECTS SUMMARY
FY 2016-17 BUDGET**

General Fund:

Lexington Furniture Industries Plant One Property (1)	<u>\$118,450</u>
Total General Fund Capital Projects	<u>\$118,450</u>

Electric Fund:

2017 Electric System Improvements (2)	<u>\$964,000</u>
Total Electric Fund Capital Projects	<u>\$964,000</u>

Grand Total - Capital Projects **\$1,082,450**

- (1) Funding for redevelopment of Lexington Furniture Industries Plant One Property in FY16-17 will be provided in the amount of \$118,450, primarily by leasing warehouse space to two tenants, Lexington Furniture Industries and Cider Bros. LLC, doing business as Bull City Ciderworks.
- (2) \$964,000 will be transferred from Electric operations to fund this capital project for FY16-17, which includes Hwy 150/Sink Inn Breakers, Cotton Grove 44kV Feed, and GOAB Switches at an estimated cost of \$250,000, \$594,000, and \$120,000, respectively.

Other Planned Projects:

Other projects expected to be established or amended during FY16-17 by separate ordinance include:

- (1) Radcliffe Park Redevelopment Project – this project is expected to be funded by a combination of grants, donations, and debt proceeds. A separate project budget ordinance will be presented for adoption in early FY16-17 to establish budgetary authority for pre-construction activities.
- (2) Recreation Center Acquisition and Development Project – this existing project is expected to be funded by a combination of grants, donations, General Fund transfers, and debt proceeds. The existing project budget is expected to be amended in early FY16-17 to establish budgetary authority for pre-construction activities related to the development phase of the project.



CITY OF LEXINGTON, NC
BUDGET ORDINANCE NO. 16-52

BUDGET ORDINANCE FOR THE CITY OF LEXINGTON GENERAL, SPECIAL REVENUE,
AND ENTERPRISE FUNDS FOR FISCAL YEAR JULY 1, 2016 THROUGH JUNE 30, 2017.

BE IT ORDAINED by the City Council of the City of Lexington, North Carolina;

Section 1. The following amounts are hereby appropriated in the General Fund for the operation of the City government and its activities for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

General Government	\$ 6,428,421
Public Safety	10,863,740
Highways and Streets	2,107,512
Sanitation	1,820,563
Culture and Recreation	1,933,192
Economic and Physical Development	402,912
Debt Service	1,011,378
Other Financing Uses	423,584
Total Appropriations	<u>\$ 24,991,302</u>

Section 2. It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Ad Valorem Taxes	\$ 9,694,600
Other Taxes	314,150
Unrestricted Intergovernmental	6,594,804
Restricted Intergovernmental	699,075
Permits and Fees	220,400
Sales and Services	1,509,110
Administrative Charges	2,271,273
Interest	26,767
Miscellaneous	22,950
Other Financing Sources	3,638,173
Total Appropriations	<u>\$ 24,991,302</u>

Section 3. The following amounts are hereby appropriated in the Special Revenue Fund - Controlled Substance for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Public Safety	\$ 84,680
Total Appropriations	<u>\$ 84,680</u>

Section 4. It is estimated that the following revenues will be available for the Special Revenue Fund - Controlled Substance for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Other Financing Sources	\$ 84,680
Total Estimated Revenues	<u>\$ 84,680</u>

Section 5. The following amounts are hereby appropriated in the Special Revenue Fund - Special Tax District for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Economic and Physical Development	\$ 100,000
Total Appropriations	<u>\$ 100,000</u>

Section 6. It is estimated that the following revenues will be available for the Special Revenue Fund - Special Tax District for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Ad Valorem Taxes	\$ 100,000
Total Estimated Revenues	<u>\$ 100,000</u>

Section 7. The following amounts are hereby appropriated in the Electric Fund for the operation of the electric system for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Electric Utility Operations	\$ 47,107,654
Debt Service	1,110,343
Other Financing Uses	<u>2,416,514</u>
Total Appropriations	<u>\$ 50,634,511</u>

Section 8. It is estimated that the following revenues will be available in the Electric Fund for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Sales and Services	\$ 50,436,183
Other Revenues	<u>198,328</u>
Total Estimated Revenues	<u><u>\$ 50,634,511</u></u>

Section 9. The following amounts are hereby appropriated in the Water and Wastewater Fund for the operation of the water and wastewater system for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Water and Wastewater Utility Operations	\$ 8,389,386
Debt Service	875,997
Other Financing Uses	<u>431,543</u>
Total Appropriations	<u><u>\$ 9,696,926</u></u>

Section 10. It is estimated that the following revenues will be available in the Water and Wastewater Fund for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Unrestricted Intergovernmental	\$ 7,783
Sales and Services	8,954,209
Other Revenues	216,141
Other Financing Sources	<u>518,793</u>
Total Estimated Revenues	<u><u>\$ 9,696,926</u></u>

Section 11. The following amounts are hereby appropriated in the Natural Gas Fund for the operation of the natural gas system for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Natural Gas Utility Operations	\$ 9,125,242
Debt Service	523,449
Other Financing Uses	<u>1,049,818</u>
Total Appropriations	<u><u>\$ 10,698,509</u></u>

Section 12. It is estimated that the following revenues will be available in the Natural Gas Fund for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Unrestricted Intergovernmental	\$ 23,624
Sales and Services	10,568,919
Other Revenues	36,471
Other Financing Sources	<u>69,495</u>
Total Estimated Revenues	<u>\$ 10,698,509</u>

Section 13. The following amounts are hereby appropriated in the Golf Fund for the operation of the golf course for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Golf Course Operations	\$ 977,847
Debt Service	<u>168,584</u>
Total Appropriations	<u>\$ 1,146,431</u>

Section 14. It is estimated that the following revenues will be available in the Golf Fund for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Sales and Services	\$ 703,253
Other Revenues	242
Other Financing Sources	<u>442,936</u>
Total Estimated Revenues	<u>\$ 1,146,431</u>

Section 15. There is hereby levied a tax at the rate of sixty five cents (\$.65) per one hundred dollars (\$100) assessed valuation of property as listed for taxes as of January 1, 2016, for the purpose of raising the revenue listed as "Ad Valorem Taxes" in the General Fund in Section 2 of this ordinance.

This rate is based on a total estimated valuation of property for the purposes of taxation of \$1,412,000,000 and an estimated rate of collection of 96.0%. The estimated rate of collection is based on the fiscal year beginning July 1, 2015 and ending June 1, 2016 estimated collection rate of 96.0%.

Section 16. There is hereby levied an uptown tax at the rate of twenty cents (\$.20) per one hundred dollars (\$100) assessed valuation of property as listed for taxes in the Uptown District as of January 1, 2016, for the purpose of raising the revenue listed as "Ad Valorem Taxes" in the Special Revenue Fund - Special Tax District in Section 6 of this ordinance.

This rate is based on a total estimated valuation of property in the Uptown District for the purposes of taxation of \$50,500,000 and an estimated rate of collection of 96.0%. The estimated rate of collection is based on the fiscal year beginning July 1, 2015 and ending June 1, 2016 estimated collection rate of 96.0%.

Section 17. The Budget Officer (City Manager or Assistant City Manager) is authorized to transfer appropriations as contained herein under the following conditions:

1. Transfers up to \$20,000 between functional areas within the same fund. The Budget Officer must make an official report on such transfers at the next regular meeting of the City Council.
2. All transfers between funds require prior approval by the City Council in an amendment to the Budget Ordinance.
3. Transfers or appropriation from City Council Neighborhood Revitalization Funds must have prior City Council approval; and any unspent funds at the end of the fiscal year will be classified as Committed Fund Balance for future year neighborhood revitalization initiatives.

Section 18. The City Council incorporates the budget on file with the Finance Officer and the City Clerk for direction in the collection and disbursement of funds and for public inspection.

Section 19. This ordinance is effective upon its adoption. This the 13th day of June, 2016.



Newell Clark, Mayor



Sara S. Lanier, MMC
City Clerk



CITY OF LEXINGTON, NC
BUDGET ORDINANCE NO. 16-53

FINANCIAL PLAN FOR THE CITY OF LEXINGTON INTERNAL SERVICE FUNDS FOR FISCAL YEAR JULY 1, 2016 THROUGH JUNE 30, 2017.

BE IT ORDAINED by the City Council of the City of Lexington, North Carolina;

Section 1. The following amounts are estimated Revenues and Expenditures for the Internal Service Funds: Fleet Management Fund, Group Insurance Fund, Risk Management Fund and Utility Administration Fund for the Fiscal Year beginning July 1, 2016, and ending June 30, 2017.

FLEET MANAGEMENT FUND

Appropriations Authorized	\$ 2,051,956
Anticipated Revenues	\$ 2,051,956

GROUP INSURANCE FUND

Appropriations Authorized	\$ 7,042,626
Anticipated Revenues	\$ 7,042,626

RISK MANAGEMENT FUND

Appropriations Authorized	\$ 1,659,544
Anticipated Revenues	\$ 1,659,544

UTILITY ADMINISTRATION FUND

Appropriations Authorized	\$ 3,246,435
Anticipated Revenues	\$ 3,246,435

Section 2. The Budget Officer (City Manager or Assistant City Manager) is authorized to transfer appropriations as contained herein under the following condition:

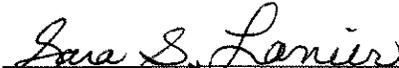
1. All transfers between funds require prior approval by the City Council in an amendment to the Budget Ordinance.

Section 3. The City Council incorporates the financial plan on file with the Finance Officer and the City Clerk for direction in the collection and disbursement of funds and for public inspection.

Section 4. This ordinance is effective upon its adoption. This the 13th day of June, 2016.



Newell Clark, Mayor



Sara S. Lanier, MMC
City Clerk



CITY OF LEXINGTON, NC
BUDGET ORDINANCE NO. 16-54

BUDGET ORDINANCE FOR THE CITY OF LEXINGTON CAPITAL PROJECT FUNDS
FOR FISCAL YEAR JULY 1, 2016 THROUGH JUNE 30, 2017.

BE IT ORDAINED by the City Council of the City of Lexington, North Carolina, that pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section 1. The General Capital Project amended is the redevelopment of Lexington Furniture Industries (LFI) Plant One Property to be financed by leasing warehouse space to two tenants, Lexington Furniture Industries and Cider Bros, LLC, doing business as Bull City Ciderworks.

The Electric Construction in Progress project authorized is the 2017 Electric System Improvements project. This project will include Hwy 150/Sink Inn Breakers, Cotton Grove 44kV Feed, and GOAB Switches, each to be financed by a transfer from the Electric Fund.

Section 2. The officers of this unit are hereby directed to proceed with the capital projects within the terms of the budget contained herein.

Section 3. The following amounts are appropriated for the General Capital Projects Fund:

LFI Plant One Property	\$ 118,450
Total Appropriations	<u>\$ 118,450</u>

Section 4. The following revenues are anticipated to be available for the General Capital Projects Fund:

Property Rental (LFI Plant One Property)	\$ 118,450
Total Estimated Revenues	<u>\$ 118,450</u>

Section 5. The following amounts are appropriated for the Electric Construction in Progress Fund:

2017 Electric System Improvements	\$ 964,000
Total Appropriations	<u>\$ 964,000</u>

Section 6. The following revenues are anticipated to be available for the Electric Construction in Progress Fund:

Other Financing Sources - Transfer from Electric Fund	\$ 964,000
Total Estimated Revenues	<u>\$ 964,000</u>

Section 7. The Finance Officer is hereby directed to maintain within these funds sufficient specific detailed accounting records.

Section 8. Copies of this capital project ordinance shall be furnished to the Clerk, City Council, Budget Officer and the Finance Officer for direction in carrying out these projects.

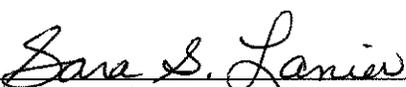
Section 9. The Budget Officer (City Manager or Assistant City Manager) is hereby authorized to transfer funds from one line item to another line item within each project without further approval by the City Council.

Section 10. The City Council incorporates the budget on file with the Finance Officer and the City Clerk for direction in the collection and disbursement of funds and for public inspection.

Section 11. This ordinance is effective upon its adoption. This the 13th day of June, 2016.



Newell Clark, Mayor



Sara S. Lanier, MMC
City Clerk



CITY OF LEXINGTON, NC
BUDGET ORDINANCE NO. 16-55

ORDINANCE AMENDING THE ESTABLISHMENT AND MAINTENANCE OF THE CAPITAL RESERVE FUND FOR FISCAL YEAR JULY 1, 2016 THROUGH JUNE 30, 2017.

BE IT ORDAINED by the City Council of the City of Lexington, North Carolina,

Section 1. Whereas, the City of Lexington owns and operates a municipal electric system, water and wastewater system, natural gas system and golf course collectively known as the Enterprise Funds; as well as a Fleet Management Internal Service Fund which accounts for activities related to maintaining the City's fleet of vehicles and equipment; and

Section 2. Whereas, the continued operation of the Enterprise Funds and the Fleet Management Fund requires significant capital expenditures to maintain a high degree of quality and service; and

Section 3. Whereas, the City of Lexington has established a Capital Reserve Fund for the purpose of future acquisition and/or construction of capital assets and infrastructure; and

Section 4. Whereas, the Capital Reserve Fund will remain operational until such time it is no longer practical; and

Section 5. Whereas, the Capital Reserve Fund should accumulate funds sufficient to provide for at least one year's average capital acquisition and construction expenditures; the reserves accumulated will be used for planned improvements, economic development opportunities, emergency expenditures, and vehicle and equipment purchases; and

Section 6. Whereas, the Enterprise Funds will make transfers to the Capital Reserve Fund when financially feasible and as City Council approves; these transfers will be restricted for future use by each respective enterprise fund; and

Section 7. Whereas, the Capital Reserve Fund will also derive funds from the collection of water and wastewater capital recovery fees for the purpose of future water and wastewater capacity expenditures; these funds will be restricted for future use by the Water and Wastewater Enterprise Fund; and

Section 8. Whereas, the Fleet Management Fund will make transfers to the Capital Reserve Fund when funds are received by the Fleet Management Fund from other City departments for the replacement of vehicles and equipment rented out to these respective departments and as City Council approves; these transfers will be restricted for future use by the Fleet Management Fund; and

Section 9. Whereas, for the City of Lexington to have available funds for future capital assets and infrastructure needs, and in accordance with N.C. General Statute 159 Sections 18-22, the following amounts are hereby appropriated in the Capital Reserve Fund for the fiscal year beginning July 1, 2016 and ending June 30, 2017, in accordance with the chart of accounts heretofore established for this City:

Capital Reserve - Water and Wastewater	\$ 75,000
Capital Reserve - Fleet Management	294,513
Other Financing Uses - Transfer to Fleet Management	<u>270,890</u>
Total Appropriations	<u>\$ 640,403</u>

Section 10. It is estimated that the following revenues will be available in the Capital Reserve Fund for the fiscal year beginning July 1, 2016, and ending June 30, 2017:

Other Financing Sources	\$ 640,403
Total Estimated Revenues	<u>\$ 640,403</u>

ADOPTED this the 13th day of June, 2016.



Newell Clark, Mayor



Sara S. Lanier, MMC
City Clerk



CITY OF LEXINGTON, NC
RESOLUTION NO. 28-16

RESOLUTION APPROVING FEE AND RATE CHANGES FOR PARKS & RECREATION,
PUBLIC GROUNDS, ELECTRIC, WATER & WASTEWATER AND GOLF DEPART-
MENTS.

WHEREAS, the City of Lexington City Council has reviewed the fees and rates for the Parks & Recreation, Public Grounds, Electric, Water & Wastewater and Golf Departments and in an effort to provide sufficient revenues to meet budgetary demands, the Lexington City Council finds it necessary to make the following revisions to the City's Fee and Rate Schedules; and

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Lexington that:

1. The amendments to the fee and rate schedules are attached hereto and incorporated by reference as:

Attachment A - Parks & Recreation Fees
Attachment B - Public Grounds Fees
Attachment C - Electric Fees
Attachment D - Water & Wastewater Fees
Attachment E - Golf Fees
Attachment F - Electric Rates
Attachment G - Water & Wastewater Rates

2. The fees and rates will be amended effective with the dates denoted on each Attachment.

ADOPTED this the 13th day of June, 2016.


Newell Clark, Mayor


Sara S. Lanier, MMC
City Clerk



PARKS & RECREATION FEES

Type of Fee	Current Fee	Proposed Fee 7/1/2016
Recreation Center Activity Room Rental Security Deposit	\$0.00	\$100.00

PUBLIC GROUNDS FEES

Current Type of Fee	Proposed Type of Fee 7/1/2016	Current Fee	Proposed Fee 7/1/2016
Open/Close Casket Grave Lot (M-F 8:00 am - 3:30 pm)	Open/Close Casket Grave Lot (M-F 8:00 am - 3:00 pm)**	\$500.00	\$500.00 (Same)
Open/Close Casket Grave Lot (M-F after 3:30 pm & Weekends/Holidays)	Open/Close Casket Grave Lot (M-F after 3:00 pm)**	\$600.00	\$600.00 (Same)
	Open/Close Casket Grave Lot (Weekends/Holidays)*	\$600.00	\$800.00
Open/Close Cremation Grave Lot (M-F 8:00 am - 3:30 pm)	Open/Close Cremation Grave Lot (M-F 8:00 am - 3:00 pm)**	\$250.00	\$250.00 (Same)
Open/Close Cremation Grave Lot (M-F after 3:30 pm & Weekends/Holidays)	Open/Close Cremation Grave Lot (M-F after 3:00 pm)**	\$350.00	\$350 (Same)
	Open/Close Cremation Grave Lot (Weekends/Holidays)*	\$350.00	\$550.00

*Proposing no burials on Thanksgiving Day or Christmas Day

**After hours time change from 3:30 pm to 3:00 pm

ELECTRIC FEES

Type of Fee	Current Fee	Proposed Fee 7/1/2016
Relocate Line, Service, and/or Pole	\$0.00	Actual Cost (Labor, Materials, Equipment)

WATER & WASTEWATER FEES

Type of Fee	Current Cost Recovery Fee	Current Commercial Fee	Proposed Cost Recovery Fee 7/1/2016	Proposed Commercial Fee 7/1/2016
Laboratory Fees:				
Test				
BOD	\$18.00	\$32.00	\$20.00	\$35.00
BOD Surcharge (per lb.)*	\$0.119		\$0.119 Ratify	
COD	\$15.00	\$25.00	\$18.00	\$30.00
Total Suspended Solids	\$8.00	\$15.00	\$10.00	\$20.00
Total Suspended Solids Surcharge (per lb.)*	\$0.071		0.071 Ratify	
Total Residue	\$8.00	\$15.00	\$10.00	\$20.00
Fecal Coliform - MFC	\$20.00	\$25.00	\$25.00	\$30.00
Total Kjeldahl Nitrogen (TKN)	\$20.00	\$30.00	\$25.00	\$35.00
Ammonia Nitrogen (NH3-N)	\$12.00	\$20.00	\$15.00	\$25.00
Temperature	\$4.00	\$8.00	\$5.00	\$10.00
Settable Matter	\$5.00	\$7.50	\$10.00	\$15.00
pH	\$5.00	\$7.50	\$10.00	\$15.00
Chlorine Residual	\$5.00	\$7.50	\$10.00	\$15.00
Aluminum	\$12.00	\$20.00	\$18.00	\$25.00
Cadmium	\$12.00	\$20.00	\$18.00	\$25.00
Copper	\$12.00	\$20.00	\$18.00	\$25.00
Chromium (Total)	\$12.00	\$20.00	\$18.00	\$25.00

*Surcharges can be added per parameter per industry (case by case basis)

WATER & WASTEWATER FEES (CONTINUED)

Type of Fee	Current Cost Recovery Fee	Current Commercial Fee	Proposed Cost Recovery Fee 7/1/2016	Proposed Commercial Fee 7/1/2016
Laboratory Fees:				
Test				
Lead	\$12.00	\$20.00	\$18.00	\$25.00
Mercury	\$25.00	\$40.00	\$30.00	\$45.00
Manganese	\$12.00	\$20.00	\$18.00	\$25.00
Nickel	\$12.00	\$20.00	\$18.00	\$25.00
Zinc	\$12.00	\$20.00	\$18.00	\$25.00
Oil/Grease	\$15.00	\$25.00	\$20.00	\$30.00
Dissolved Oxygen	\$8.00	\$12.00	\$10.00	\$15.00
CN-	\$35.00	\$70.00	\$45.00	\$80.00
Graphite Furnace Metals	\$5.00 additional		N/A	
Silver	\$12.00	\$20.00	\$18.00	\$25.00
Metal Digest	\$10.00	\$20.00	\$25.00	\$35.00
NO2	\$15.00	\$30.00	\$20.00	\$35.00
NO3	\$20.00	\$30.00	\$25.00	\$35.00
Phosphate	\$15.00	\$30.00	\$25.00	\$35.00

WATER & WASTEWATER FEES (CONTINUED)

Type of Fee	No. Per Week	Current Cost Per Test	Total Cost Per Week	Proposed Cost Per Test 7/1/2016	Proposed Cost Per Week 7/1/2016
Cost Recovery for Routine Monitoring					
Industry Fees:					
Test					
BOD	4	\$18.00	\$72.00	\$20.00	\$80.00
COD	4	\$15.00	\$60.00	\$18.00	\$72.00
TSS	4	\$8.00	\$32.00	\$10.00	\$40.00
T. SOL	4	\$8.00	\$32.00	\$10.00	\$40.00
pH	4	\$5.00	\$20.00	\$10.00	\$40.00
O/G	4	\$15.00	\$60.00	\$20.00	\$80.00
			\$276.00		\$352.00
Personnel: 5 days x 1.50 hrs per day x \$36*			\$270.00		\$270.00
Vehicle: 50 miles x IRS rate per mile*			\$27.00		\$27.00
Sampler: 5 days x \$10.00 per day*			\$50.00		\$50.00
Heavy Metals*			\$476.00		\$624.00
Processing (10% of above)*			\$110.00		\$132.00
		Total	\$1,209.00		\$1,455.00

*Estimate only - amount fluctuates based on IRS rate per mile and processing rate.

GOLF FEES

Type of Fee	Current Fee	Proposed Fee 7/1/2017
Golf Course:		
Daily Fee on Annual Pass	\$4.00	\$5.00
Daily Fee on Corporate Pass	\$4.00	\$5.00
Annual Pass with 9 Hole Cart	\$10.00	\$11.00
Corporate Pass with 9 Hole Cart	\$10.00	\$11.00

Type of Fee	Current Fee	Proposed Fee 1/1/2017	Proposed Fee 1/1/2018	Proposed Fee 1/1/2019
Commons on the Green Rental:				
Saturday	\$900.00	\$1,000.00	\$1,100.00	\$1,200.00
Friday and Saturday	\$750.00	NA	\$800.00	NA

Residential Service
Schedule R

Availability

Available only to residential customers in residences, condominiums, mobile homes or individually metered apartments that provide independent and permanent facilities complete for living, sleeping, eating, cooking and sanitation.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at one of the following approximate voltages where available:

Single-phase, 120/240 volts; or three-phase, 208Y/120 volts; or other available voltages at the City's option.

Motors in excess of 2 H.P., frequently started, or arranged for automatic control, must be of a type to take the minimum starting current and must be equipped with controlling devices approved by the City.

Three-phase service will be supplied, if available. Where three-phase and single-phase service is supplied through the same meter, it will be billed on the rate below. Where three-phase service is supplied through a separate meter, it will be billed on the applicable Commercial Service Schedule.

Residential		
	Summer (June-September)	Non-Summer (October-May)
Basic Facilities Charge	\$20.00	\$20.00
Minimum Charge:	Basic Facilities Charge	
Energy Charges:		
First 500 kWh	\$.1251 per kWh	\$.1181 per kWh
Next 500 kWh	\$.1208 per kWh	\$.1139 per kWh
Over 1,000 kWh	\$.1180 per kWh	\$.1112 per kWh

The definitions of "Summer/Non-Summer," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Residential Service – All Electric
Schedule RA

Availability

Available only to residential customers in residences, condominiums, mobile homes or individually metered apartments that provide independent and permanent facilities complete for living, sleeping, eating, cooking and sanitation. In addition, all energy required for all water heating, cooking, clothes drying, and environmental space conditioning must be supplied electrically, and all electric energy used in such dwelling must be recorded through a single meter.

To qualify for service under this Schedule, the environmental space conditioning system and a separate electric water heater must be permanently installed in accordance with sound engineering practices and the manufacturer's recommendations, and both shall meet the following conditions.

Electric Space Heating:

1. Room-type systems shall be controlled by individual room thermostats.
2. Heat pumps shall be controlled by two-stage heating thermostats, the first stage controlling compressor operation and the second stage controlling all auxiliary resistance heaters. Auxiliary heaters shall be limited to 48 amps (11.5kW at 240 volts) each and shall be switched so that the energizing of each successive heater is controlled by a separate adjustable outdoor thermostat. A manual switch for by-pass of the first stage and the interlock of the second stage of the heating thermostat will be permitted.
3. Excess heating capacity (15% more than total calculated heat losses) may be disconnected at option of the City.
4. The residence shall be insulated so that total heat losses (as calculated by the current edition of ASHRAE Guide) shall not exceed 0.158 watts (0.539 BTUH) per sq. ft. of net heated area per degree F. temperature differential. Duct or pipe losses shall be included in the computation of total heat losses.

Electric Domestic Water Heater:

1. Water heaters shall be of the automatic insulated storage type, of not less than 30-gallon capacity, and may be equipped with only a lower element or with a lower element and an upper element.
2. Heaters having only a lower element may have wattage up to but not exceeding the specific wattage as shown below for various tank capacities.

Residential Service – All Electric
Schedule RA

Tank Capacity in Gallons	Maximum Single Element Wattage
30 – 39	3,500
40 – 49	4,500
50 and Larger	5,500

3. Heaters having both a lower and an upper element may have wattage in each element up to but not exceeding the specific wattage set forth in the table above for single element heaters, but they must have interlocking thermostats to prevent simultaneous operation of the two elements. However, if the sum of the wattage of the two elements does not exceed the specific wattage for single element heaters set forth in the table above, no interlocking device will be required.
4. Heaters of 120 gallons capacity and larger shall be subject to special approval.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at one of the following approximate voltages where available:

Single-phase, 120/240 volts; or three-phase, 208Y/120 volts; or other available voltages at the City's option.

Motors in excess of 2 H.P., frequently started, or arranged for automatic control, must be of a type to take the minimum starting current and must be equipped with controlling devices approved by the City.

Three-phase service will be supplied, if available. Where three-phase and single-phase service is supplied through the same meter, it will be billed on the rate below. Where three-phase service is supplied through a separate meter, it will be billed on the applicable Commercial Service Schedule.

Residential Service – All Electric
Schedule RA

Residential - All Electric		
	Summer (June-September)	Non-Summer (October-May)
Basic Facilities Charge	\$20.00	\$20.00
Minimum Charge:	Basic Facilities Charge	
Energy Charges:		
First 500 kWh	\$.1202 per kWh	\$.1132 per kWh
Next 500 kWh	\$.1154 per kWh	\$.1084 per kWh
Over 1,000 kWh	\$.1121 per kWh	\$.1051 per kWh

The definitions of “Summer/Non-Summer,” “Determination of Energy,” and “Sales Tax” are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Residential-Other Structures Service
Schedule RO

Availability

Available to garages, barns, swimming pools, water pumps, and other structures and outbuildings that are used for domestic or recreational purposes that are on the same property as a residential dwelling that is served under the Residential Service rate and metered on a separate service apart from the residential dwelling. Such separately metered service shall qualify for this rate provided that it is used solely for non-commercial purposes and as long as the metered energy consumption does not exceed 1,000 kWh in any month.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at one of the following approximate voltages where available:

Single-phase, 120/240 volts; or three-phase, 208Y/120 volts; or other available voltages at the City's option.

Motors in excess of 2 H.P., frequently started, or arranged for automatic control, must be of a type to take the minimum starting current and must be equipped with controlling devices approved by the City.

Three-phase service will be supplied, if available. Where three-phase and single-phase service is supplied through the same meter, it will be billed on the rate below. Where three-phase service is supplied through a separate meter, it will be billed on the applicable Commercial Service Schedule.

Residential-Other Structure		
	Summer (June-September)	Non-Summer (October-May)
Basic Facilities Charge	\$30.00	\$30.00
Minimum Charge:	Basic Facilities Charge	
Energy Charges:		
All kWh	\$.1186 per kWh	\$.1119 per kWh

The definitions of "Summer/Non-Summer," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Small Commercial Service
Schedule SC

Availability

Available to the non-residential customer with monthly demand of 50 kW or less.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other Schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage.

The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

For Billing Months Energy		Rate
Basic Facilities Charge		\$60.00
Minimum Charge:	Basic Facilities Charge	
	Summer	Non-Summer
Demand Charge:		
First 10 kW	\$5.95 per kW	\$5.95 per kW
All Over 10 kW	\$12.31 per kW	\$12.31 per kW
Energy Charge:		
<i>First 100 kWh per kW Billing Demand Per Month</i>		
First 3,000 kWh	\$.1087 per kWh	\$.1019 per kWh
All Over 3,000 kWh	\$.0791 per kWh	\$.0724 per kWh
<i>Next 200 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0755 per kWh	\$.0686 per kWh
<i>All Over 300 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0650 per kWh	\$.0581 per kWh

Small Commercial Service
Schedule SC

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand charge each month is computed by multiplying the applicable demand rate times the maximum integrated 30-minute demand measured during the month.

The billing demand for computing energy charges each month shall be the maximum integrated 30-minute demand measured during the month, but not less than 30 kW.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Summer/Non-Summer," "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Small Commercial Service – All Electric
Schedule SCA

Availability

Available to the non-residential Customer with a monthly demand of 50 kW or less in which environmental space conditioning is required and all energy for all such conditioning (heating and cooling) is supplied electrically through the same meter as all other electric energy used in the establishment. However, if any such establishment contains residential housekeeping units, all energy for all water heating and cooking for such units is also supplied electrically.

To qualify for service under this Schedule, space-conditioning systems shall be permanently installed in accordance with sound engineering practices and the manufacturer's recommendation.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

This Schedule is not available to the individual customer who qualifies for a residential or industrial schedule nor for auxiliary or breakdown service. Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage.

The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

Small Commercial Service – All Electric
Schedule SCA

For Billing Months Energy		Rate
Basic Facilities Charge		\$69.40
Minimum Charge:	Basic Facilities Charge	
	Summer	Non-Summer
Demand Charge:		
First 10 kW	\$6.07 per kW	\$6.07 per kW
All Over 10 kW	\$12.56 per kW	\$12.56 per kW
Energy Charge:		
<i>First 100 kWh per kW Billing Demand Per Month</i>		
First 1,875 kWh	\$.1290 per kWh	\$.1221 per kWh
All Over 1,875 kWh	\$.0902 per kWh	\$.0832 per kWh
<i>Next 200 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0797 per kWh	\$.0730 per kWh
<i>All Over 300 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0667 per kWh	\$.0598 per kWh

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand charge each month is computed by multiplying the applicable demand rate times the maximum integrated 30-minute demand measured during the month.

The billing demand for computing energy charges each month shall be the maximum integrated 30-minute demand measured during the month, but not less than 15 kW.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Small Commercial Service – All Electric
Schedule SCA

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Summer/Non-Summer," "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Medium Commercial Service
Schedule MC

Availability

Available to the non-residential customer whose monthly demand exceeds 50 kW in any three months of the preceding twelve months but is less than 250 kW.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other Schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage.

The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

For Billing Months Energy		Rate
Basic Facilities Charge		\$80.00
Minimum Charge:	Basic Facilities Charge	
	Summer	Non-Summer
Demand Charge:		
All kW	\$12.31 per kW	\$12.31 per kW
Energy Charge:		
<i>First 100 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0996 per kWh	\$.0943 per kWh
<i>Next 200 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0902 per kWh	\$.0835 per kWh
<i>All Over 300 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0795 per kWh	\$.0728 per kWh

Medium Commercial Service
Schedule MC

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand for billing purposes each month shall be the maximum integrated 30-minute demand measured during the month.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Summer/Non-Summer," "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Medium Commercial Service – All Electric
Schedule MCA

Availability

Available to the non-residential customer whose monthly demand exceeds 50 kW in any three months of the preceding twelve months but is less than 250 kW and in which environmental space conditioning is required and all energy for all such conditioning (heating and cooling) is supplied electrically through the same meter as all other electric energy used in the establishment. However, if any such establishment contains residential housekeeping units, all energy for all water heating and cooking for such units is also supplied electrically.

To qualify for service under this Schedule, space-conditioning systems shall be permanently installed in accordance with sound engineering practices and the manufacturer's recommendation.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

This Schedule is not available to the individual customer who qualifies for a residential or industrial schedule nor for auxiliary or breakdown service. Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage.

The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 HP may be single-phase. All motors of more than 5 HP must be equipped with starting compensators and all motors of more than 25 HP must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

Medium Commercial Service – All Electric
Schedule MCA

For Billing Months Energy		Rate
Basic Facilities Charge		\$208.22
Minimum Charge:	Basic Facilities Charge	
	Summer	Non-Summer
Demand Charge:		
All kW	\$12.56 per kW	\$12.56 per kW
Energy Charge:		
<i>First 100 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0936 per kWh	\$.0866 per kWh
<i>Next 200 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0866 per kWh	\$.0798 per kWh
<i>All Over 300 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0721 per kWh	\$.0652 per kWh

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand for billing purposes each month shall be the maximum integrated 30-minute demand measured during the month.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Medium Commercial Service – All Electric
Schedule MCA

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of “Summer/Non-Summer,” “Month,” “Determination of Energy,” and “Sales Tax” are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Large Commercial Service
Schedule LC

Availability

Available to the non-residential customer whose monthly demand is 250 kW or greater in any three months of the preceding twelve months.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage.

The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

For Billing Months Energy	Rate	
Basic Facilities Charge		\$175.00
Minimum Charge:	Basic Facilities Charge	
	Summer	Non-Summer
Demand Charge:		
All kW	\$12.31 per kW	\$12.31 per kW
Energy Charge:		
<i>First 100 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0924 per kWh	\$.0853 per kWh
<i>Next 200 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0825 per kWh	\$.0754 per kWh
<i>All Over 300 kWh per kW Billing Demand Per Month</i>		
All kWh	\$.0696 per kWh	\$.0626 per kWh

Large Commercial Service
Schedule LC

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand for billing purposes each month shall be the maximum integrated 30-minute demand measured during the month.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Summer/Non-Summer," "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Medium Industrial Service
Schedule MI

Availability

Available only to establishments classified as “Manufacturing Industries” by the Standard Industrial Classification Manual, 1957 or later version, published by the Bureau of Budget, United States Government, and where more than 50% of the electric consumption of such establishment is used for its manufacturing processes whose monthly demand exceeds 50 kW in any three months of the preceding twelve months but is less than 250 kW.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

This Schedule is not available for auxiliary or breakdown service. Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage.

The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

For Billing Months Energy	Rates
Basic Facilities Charge	\$145.00
Minimum Charge:	Basic Facilities Charge
Demand Charge:	
All kW	\$12.31 per kW
Energy Charge:	
First 100 kWh per kW Billing Demand Per Month	
All kWh	\$.0645 per kWh
Next 200 kWh per kW billing Demand Per Month	
All kWh	\$.0626 per kWh
All Over 300 kWh per kW Billing Demand Per Month	
All kWh	\$.0603 per kWh

Medium Industrial Service
Schedule MI

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand for billing purposes each month shall be the maximum integrated 30-minute demand measured during the month.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Large Industrial Service
Schedule LI

Availability

Available only to establishments classified as “Manufacturing Industries” by the Standard Industrial Classification Manual, 1957 or later version, published by the Bureau of Budget, United States Government, and where more than 50% of the electric consumption of such establishment is used for its manufacturing processes whose monthly demand exceeds 250 kW in any three months of the preceding twelve months but is less than 1,000 kW.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

This Schedule is not available for auxiliary or breakdown service. Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage. The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

For Billing Months Energy	Rates
Basic Facilities Charge	\$430.00
Minimum Charge:	Basic Facilities Charge
Demand Charge:	
All kW	\$12.31 per kW
Energy Charge:	
First 100 kWh per kW Billing Demand Per Month	
All kWh	\$.0681 per kWh
Next 200 kWh per kW billing Demand Per Month	
All kWh	\$.0639 per kWh
All Over 300 kWh per kW Billing Demand Per Month	
All kWh	\$.0598 per kWh

Large Industrial Service
Schedule LI

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand for billing purposes each month shall be the maximum integrated 30-minute demand measured during the month.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Very Large Industrial Service
Schedule VLI

Availability

Available only to establishments classified as “Manufacturing Industries” by the Standard Industrial Classification Manual, 1957 or later version, published by the Bureau of Budget, United States Government, and where more than 50% of the electric consumption of such establishment is used for its manufacturing processes whose monthly demand is 1,000 kW or greater in any three months of the preceding twelve months.

Service under this Schedule shall be used solely by the contracting Customer in a single enterprise, located entirely on a single site.

This Schedule is not available for auxiliary or breakdown service. Power delivered under this Schedule shall not be used for resale or exchange or in parallel with other electric power, or as a substitute for power contracted for or which may be contracted for, under any other schedule of the City, except at the option of the City, under special terms and conditions expressed in writing with the contract with the Customer.

Type of Service

The City will furnish 60-Hertz service through one meter, at one delivery point, at the available voltage. The type of service supplied will depend upon the voltage available. Prospective customers should determine the available voltage by contacting the City before purchasing equipment.

Motors less than 5 H.P. may be single-phase. All motors of more than 5 H.P. must be equipped with starting compensators and all motors of more than 25 H.P. must be the slip ring type except that the City reserves the right, when in its opinion the installation would not be detrimental to the service of the City, to permit other types of motors.

For Billing Months Energy	Rates
Basic Facilities Charge	\$675.00
Minimum Charge:	Basic Facilities Charge
Demand Charge:	
All kW	\$12.31 per kW
Energy Charge:	
First 100 kWh per kW Billing Demand Per Month	
All kWh	\$.0638 per kWh
Next 200 kWh per kW billing Demand Per Month	
All kWh	\$.0604 per kWh
All Over 300 kWh per kW Billing Demand Per Month	
All kWh	\$.0570 per kWh

Very Large Industrial Service
Schedule VLI

Determination of Billing Demand

At its option, the City may install a demand meter to measure demand for any customer served under this schedule.

The demand for billing purposes each month shall be the maximum integrated 30-minute demand measured during the month.

Minimum Bill

The minimum bill shall be the basic facilities charge.

Power Factor Correction

When the average monthly power factor of the Customer's power requirements is less than 90 percent, the City may correct the integrated demand in kilowatts for that month by multiplying by 90 percent and dividing the resultant value by the average power factor in percent for that month.

Contract Period

Customers must remain on this Tariff schedule for a period of no less than 12 months before switching tariffs or service unless it is determined by the City that the customer no longer qualifies for this service.

The definitions of "Month," "Determination of Energy," and "Sales Tax" are contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Street Lighting Service
Schedule SL

Availability

Available for all-night outdoor lighting solely for the purpose of lighting public streets and highways. This Schedule is not available for service to non-governmental entities.

Monthly Rate

- (A) Bracket Mounted Luminaries
 All-night street lighting service using overhead conductors and City standard equipment mounted on wood poles.

- (B) Other Luminaries
 Decorative and non-standard luminaries can be installed on request, at the City's option, at the rate listed below plus an additional monthly charge of \$6.28 per luminary.

Lamp Rating In Lumens	kWh Per Month	Type of Luminary	Monthly Rate
7,500	75	Mercury Vapor	\$7.22
20,000	152	Mercury Vapor	\$14.62
9,500	47	High Pressure Sodium Vapor	\$7.86
16,000	70	High Pressure Sodium Vapor	\$8.48
27,500	104	High Pressure Sodium Vapor	\$10.00
38,000	136	High Pressure Sodium Vapor	\$13.08
4,500	18	Light Emitting Diode	\$8.48
9,500	40	Light Emitting Diode	\$10.54
16,000	65	Light Emitting Diode	\$12.60

The definition of "Sales Tax" is contained within the General Terms and Conditions and are pertinent to this rate schedule. The General Terms and Conditions Section and the Lexington Utilities Customer Service Policy Manual are an integral part of this tariff.

Renewable Energy Portfolio Standards Charge
Rider REPS

Applicability

The Renewable Energy Portfolio Standards Charge set forth in this Rider is applicable to all customer accounts receiving electric service from the City, except as provided below. These charges are collected for the expressed purpose of enabling the City to meet its Renewable Energy Portfolio Standards compliance obligations as required by the North Carolina General Assembly in Senate Bill 3 ratified on August 2, 2007.

Billing

Monthly electric charges for each customer account computed under the City's applicable electric rate schedule will be increased by an amount determined by the table below:

Customer Type	Renewable Resources	DSM/Energy Efficiency	Total REPS Monthly Charge
Residential	\$ 0.54	\$ 0.07	\$ 0.61/customer
Commercial	\$ 2.95	\$ 0.00	\$ 2.95/customer
Industrial	\$30.41	\$ 0.00	\$30.41/customer

Exceptions

Industrial and Commercial Customer Opt-out

All industrial customers, regardless of size, and large commercial customers with usage greater than one million kWh's per year can elect not to participate in the City's demand-side management (DSM) and energy efficiency measures in favor of its own implemented demand-side management and energy efficiency measures by giving appropriate written notice to the City. In the event such customers opt-out, they are still subject to the Renewable Resources portion of the charges above.

Low Usage Accounts

The following service schedules will not be considered accounts because of the low energy use associated with them and the near certainty that customers served under these schedules already will pay a per account charge under another residential, commercial, or industrial service schedule:

- Schedule BC – Building Construction Service
- Schedule SL – Street Lighting Service
- Schedule TS – Traffic Signal Service
- Schedule AL – Area Lighting Service

Renewable Energy Portfolio Standards Charge
Rider REPS

Sales Tax

Any applicable North Carolina state or local sales tax shall be added to the customer's total charges for each month, determined in accordance with this Rider.

Originally Adopted June 8, 2009

Renewable Energy Credit Rider No. 5
Rider REC-5

AVAILABILITY

This optional rate rider is available to customers on any City of Lexington (“City”) rate schedule who operate solar photovoltaic, wind powered, or biomass-fueled generating systems, without battery storage, located and utilized at the customer’s primary residence or business. To qualify for this rate rider, the customer must have complied with the City’s Interconnection Standards and have an approved Interconnection Request Form. As part of the Interconnection Request Form approval process, the City retains the right to limit the number and size of renewable energy generating systems installed on the City’s System. The generating system that is in parallel operation with service from the City and located on the customer’s premises must be manufactured, installed, and operated in accordance with all governmental and industry standards, in accordance with all requirements of the local code official, and fully conform with the City’s applicable renewable energy interconnection interface criteria. Qualified customers must generate energy for purposes of a buy-all/sell-all arrangement to receive credits under this rate rider. That is, the City agrees to buy all and the customer agrees to sell all of the energy output and associated energy from the renewable energy resource. Customers with qualified systems may also apply for NCGreenPower credits or North Carolina Municipal Power Agency 1 (“NCMPA1”) Renewable Energy Certificate (“REC”) credits.

The Fixed Long-Term Rates on this Rider are available only to Customers who have executed a Power Purchase Agreement with the City before July 1, 2017 for delivery of power beginning on or before the earlier of thirty (30) months from the date of execution of the Power Purchase Agreement.

Notwithstanding the above, all qualifying facilities have the option to sell energy to the City on an “as available” basis and receive energy credits only calculated using the Variable Rates identified in this Rider for the delivered energy.

MONTHLY CREDIT

Monthly credits are paid according to the type of renewable generation.

Wind and Biomass Energy Credit (\$ Per kWh):

		<u>Fixed Long-term Rate</u>		
	<u>Variable</u>	<u>5 Years</u>	<u>10 Years</u>	<u>15 Years</u>
On-peak energy*	\$0.0280	\$0.0315	\$0.0337	\$0.0361
Off-peak energy	\$0.0103	\$0.0108	\$0.0110	\$0.0117

Renewable Energy Credit Rider No. 5
Rider REC-5

Solar Photovoltaic Energy Credit (\$ Per kWh):

		<u>Fixed Long-term Rate</u>		
	<u>Variable</u>	<u>5 Years</u>	<u>10 Years</u>	<u>15 Years</u>
All energy*	\$0.0304	\$0.0336	\$0.0359	\$0.0383

* These energy credits include a capacity component.

Monthly Energy:

Monthly energy shall be the total kWh of energy produced by the Customer's renewable energy generating system and delivered to the City during the current calendar month.

On-Peak Energy:

On-peak energy shall be the metered energy during the on-peak energy period of the current calendar month, whereby the on-peak energy period is defined as non-holiday weekdays from 7:00 AM to 11:00 PM EPT.

Off-Peak Energy:

Off-peak energy shall be the monthly energy less the amount of energy billed as on-peak energy.

CONTRACT PERIOD

Prior to receiving service under this Rider, the City and the Customer shall have entered either an Interconnection Agreement or executed a Certificate of Completion (inverter-based generators less than 10 kW) and a Power Purchase Agreement which covers the special terms and conditions for the customer's requirements related to the interconnection of the customer's renewable energy generating system.

Each of these agreements shall have a minimum term of one (1) year. Either party may terminate the agreements after one year by giving at least thirty (30) days previous notice of such termination in writing.

GENERAL

Service under this Rider is subject to the provisions of the Service Regulations of the City contained in the City Code of Ordinances.

Renewable Energy Credit Rider No. 5
Rider REC-5

SPECIAL CONDITIONS

The customer's service shall be metered with two meters, one of which measures all energy provided by the City and used by the customer, and the other measures the amount of energy generated by the customer's renewable energy generator which is provided to the City.

In the event that the City determines that it is necessary to install any additional equipment to protect the safety and adequacy of electric service provided to other customers, the customer shall pay for the cost of such equipment in accordance with the terms of its Power Purchase Agreement.

Adopted June 13, 2016.

PROPOSED WATER RATES EFFECTIVE JULY 1, 2016

Meter Size	Inside City		Outside City	
	Current Rate	Proposed 7/1/2016	Current Rate	Proposed 7/1/2016
	Base Charge		Base Charge	
5/8"	\$ 10.56	\$ 12.06	\$ 23.76	\$ 27.14
1"	26.39	30.15	59.38	67.84
1.5"	52.79	60.30	118.78	135.68
2"	84.46	96.48	190.04	217.08
3"	158.36	180.90	356.31	407.03
4"	263.94	301.50	593.87	678.38
6"	527.88	603.00	1,187.73	1,356.75
8"	844.60	964.80	1,900.35	2,170.80
	Volume Charge/CCF		Volume Charge/CCF	
	Current Rate	Current 7/1/2016	Current Rate	Current 7/1/2016
	\$ 1.56	\$ 1.56	\$ 3.51	\$ 3.51
	ED Volume Charge/CCF		ED Volume Charge/CCF	
	Current Rate	Current 7/1/2016	Current Rate	Current 7/1/2016
	\$ 2.34	\$ 2.34	\$ 2.34	\$ 2.34

PROPOSED WASTEWATER RATES EFFECTIVE JULY 1, 2016

Meter Size	Inside City		Outside City	
	Current Rate	Proposed 7/1/2016	Current Rate	Proposed 7/1/2016
	Base Charge		Base Charge	
5/8"	\$ 11.63	\$ 12.13	\$ 26.17	\$ 27.30
1"	29.09	30.34	65.45	68.25
1.5"	58.17	60.67	130.88	136.51
2"	93.07	97.07	209.41	218.41
3"	174.51	182.01	392.65	409.52
4"	290.85	303.35	654.41	682.54
6"	581.70	606.70	1,308.83	1,365.08
8"	930.72	970.72	2,094.12	2,184.12
10"	1,337.91	1,395.41	3,010.30	3,139.67
	Volume Charge/CCF		Volume Charge/CCF	
	Current Rate	Current 7/1/2016	Current Rate	Current 7/1/2016
	\$ 3.16	\$ 3.16	\$ 7.11	\$ 7.11
	Flat Rate WasteWater		Flat Rate WasteWater	
	Current Rate	Proposed 7/1/2016	Current Rate	Proposed 7/1/2016
	\$ 36.92	\$ 37.42	\$ 83.07	\$ 84.20
	Davidson Water Inc. Monthly Wastewater Charge (1)			
	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50

(1) If Davidson Water Inc. changes the administrative billing fee that it charges to the City, the pass-through amount collected by the City will adjust accordingly.

SPECIAL PROVISIONS:

1. Customers will receive a one-time waiver of the service charge for initial meter turn-ons.
2. Subsequent meter turn-ons, made for seasonal water usages or other such circumstances, will require a charge of **\$40.00** for restoration of service.

GLOSSARY OF TERMS

ADA: The commonly used acronym for the Americans with Disabilities Act.

ADOPTED BUDGET: Term used to describe revenues and expenditures for the upcoming year beginning July 1 as adopted by the City Council.

AMENDMENT: An ordinance or resolution that is adopted by City Council during the fiscal year to change the original budget appropriations or estimated revenues.

APPROPRIATION: A budgeted expenditure authorization granted by City Council to incur obligations.

ASSESSED VALUATION: A value established by Davidson County for property in the corporate limits. The value is then used as a basis for levying property taxes at the adopted tax rate.

BALANCED BUDGET: Occurs when planned expenditures equal anticipated revenues. In North Carolina, it is a requirement that the budget submitted to the City Council be balanced.

BENCHMARKS: Comparisons of a department's effectiveness or efficiency.

BOND REFERENDUM: An election in which citizens vote on whether the City will be allowed to issue debt in the form of interest-bearing bonds.

BUDGET: A comprehensive financial plan of operation for a specified period of time that matches all planned revenues and expenditures with various municipal services.

BUDGET CALENDAR: The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT: The official written statement prepared by the City staff reflecting the decisions made by the City Council in their deliberations.

BUDGET MESSAGE: A general discussion of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget changes from previous fiscal years, City Council goals, and the views and recommendations of the City Manager.

BUDGET ORDINANCE: The schedule of revenues and expenditures for the upcoming fiscal year by fund, which is adopted by the City Council each year.

CAPITAL CONSTRUCTION PROJECTS: Major construction for items such as buildings, parks, streets, bridges, utility distribution systems, etc.

CAPITAL IMPROVEMENTS PROGRAM (CIP): The annually updated plan or schedule of project expenditures for public facilities and infrastructure (buildings, roads, etc.), with estimated project costs, sources of funding, and timing of work over a five year period.

CAPITAL OUTLAY: Any asset which is tangible in nature and has a useful life longer than two years and which meets the following criteria in regard to value. Buildings, other improvements, machinery and equipment purchased by the City, which individually amount to a value of \$5,000 or greater are

capital. Normal maintenance expenditures and expenditures for software are not capital.

CCF: Acronym for one hundred cubic feet, a measurement used for water consumption which equates to approximately 750 gallons.

DEBT SERVICE: The City's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

DEPARTMENT: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

DT: Acronym for Dekatherm, a measurement used for natural gas energy usage; the quantity of heat energy that is equivalent to one million Btu (British thermal unit). One Btu is the amount of heat required to raise the temperature of one pound of water one degree at 60 degrees Fahrenheit.

ENCUMBRANCE ACCOUNTING: The system under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

FISCAL YEAR: The time period beginning on July 1 of a calendar year and ending on June 30 of the following calendar year. Budgeting is carried out on a fiscal year schedule for local governments in North Carolina.

FUNCTION: A group of related programs crossing organization (departmental) boundaries and aimed at accomplishing a broad goal or major service. Functions include General Government, Public Safety, Highways and Streets, Sanitation, Culture and Recreation, Economic Development, Debt Service and Other Financing Uses.

FUND BALANCE: Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made. North Carolina general statutes dictate that a portion of fund balance is not available for appropriation in the following fiscal year.

GAAP: Acronym for Generally Accepted Accounting Principles, which are the conventions, rules, and procedures necessary to describe accepted accounting practices at a particular time.

GENERAL OBLIGATION (G.O.) BONDS: Debt issued by the City, repayment of which is backed by full taxing power of the City.

GFOA: Acronym for Government Finance Officers Association.

GOAL: A statement of broad direction, purpose or intent based on the needs of the community.

INSTALLMENT FINANCE: Method of financing used for acquisition of equipment or improvements to property. The title to the property transfers to the City at the end of the lease.

INTEREST EARNED ON INVESTMENTS: Revenue earned on investments with a third party. The City uses a pooled cash system, in that cash is aggregated or pooled from all funds and invested in total. The interest earned is then allocated back to the individual funds based on the average daily cash balance in each respective fund.

INTERFUND TRANSFERS: Amounts transferred from one fund to another.

KWh: An acronym that stands for kilowatt-hour. A kilowatt-hour is a measurement of electric energy usage.

MGD: Acronym for one million gallons per day.

NCDOT: Acronym for North Carolina Department of Transportation.

OBJECTIVE: A statement of specific direction, purpose or intent to be accomplished by staff.

OTHER FINANCING SOURCE: Increase in current financial resources that is reported separately from the revenues to avoid distorting revenue trends. The use of other financing sources category is limited to items so classified by GAAP, such as transfers from other funds or debt proceeds.

OTHER FINANCING USE: Decrease in current financial resources that is reported separately from expenditures to avoid distorting expenditure trends. The use of the other financing uses category is limited to items so classified by GAAP, such as transfers to other funds.

PAY AND CLASSIFICATION PLAN OR STUDY: An inventory of positions and the worth of each position to an organization which is then assigned to classes requiring knowledge, skills, responsibilities, and duties similar enough to be assigned the same salary level.

POWELL BILL: Funding from state-shared gasoline tax, which is restricted for use on maintenance of local streets and roads.

PROPERTY TAX RATE: The rate at which real and personal property in the City is taxed in order to produce revenues sufficient to conduct necessary governmental activities.

PROPERTY TAXES (AD VALOREM TAXES): Taxes paid by those owning property in the City. These taxes are based on assessed valuation.

REVENUE: Income received from various sources used to finance government services.

REVENUE BONDS: Bonds payable from a specific source of revenue or user fees that do not pledge the full faith and credit of the City.